# Risk Management Budget Process

For at least the past 15 years, the Risk Management Budget Process starts with gathering loss data, claims payments, premium payments, auto physical damage payments, employee counts, and property information. In addition to data, trends in premiums are discussed with brokers and followed in trade journals. Communication between Risk Managers also takes place. For premiums, the best estimate is used. But as the budgeting process takes place in December, and the renewals do not take place until June for a July 1 renewal date, it is the best prediction of premiums we can make. Also, during the year, additional premiums may be charged, for example: 200 Strawberry Hill Avenue was added to the insurance program. By the time the insurers assessed the property, I did not receive an invoice for the additional premium until today. This was not budgeted for in FY 14/15 or 15/16.

Numerous spreadsheets used to calculate the budget line items for all departments across the City. All those spreadsheets feed into one final spreadsheet that is shared with OPM, which is used to allocate the entire Risk Management budget out to the departments. An example of one spread sheet is Workers' Compensation. For this spreadsheet I request loss data from our Third Party Administrator (TPA). Also included for the Workers' Compensation Allocation are State of Connecticut Assessments, the estimated Workers' Compensation Excess Insurance premium, Third Party Administrator, and safety and loss control costs. Three years of loss data is entered onto the spreadsheet. There is a formula used to calculate the pro rata allocation to each department. This allocation is then transferred to the final spreadsheet.

Risk overhead expenses are also allocated to each department on a pro rata basis. Once all the data is entered and all the initial spreadsheets are completed, the final spreadsheet calculates what the total allocation is for each department. OPM reviews, makes any necessary adjustments, and allocates accordingly.

City of Stamford
Risk Management Allocations By Line Item
FY15/16

| Activity Code Per Insurance | Department Name | GL Account # | Automobile Liability | Automobile P. D. | General Liability | Umbrella Liability | Worker's Compensation & H & H | Misc Loss Allocation | Nursing Home Legal Liability | L.E.L.L. | P.O.L.L. | Fine Arts | S.B.L.L. | Marine | Crime | Senior Center Legal Liability | Misc & Sports Related Insurance Premiums | Property Insurance Premium & Self Insured Payments | SubTotal | Salary Expenses | Safety & Group Health, Life and FICA | Total Budget Allocations |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | 95483215251 | | 95483215252 | | | | | | | | | | | | | 95483115202 | | | | |
| | | | 95483115203 | 95483215257 | 95483213001 95483115203 | 95483115204 | 9548311**** 95483115207 | | 95483115211 | 95483115206 | 95483115209 | 95483115299 | 95483115210 | 95483115214 | 95483115212 | 95483115215 | 95483115299 | 95483215254 | | 95483811100 | | |
| | | Variance | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 153,001.83 | $ - | $ - | (153,001.83) |
| | | Check | $ 345,392.00 | [redacted] | $ 825,955.00 | [redacted] | [redacted] | $ - | [redacted] | [redacted] | [redacted] | [redacted] | [redacted] | [redacted] | [redacted] | [redacted] | [redacted] | [redacted] | $ 13,220,769.00 | [redacted] | $485,719.00 | 13,968,397.00 |
| | | Total | $ 345,392.00 | $ 50,000.00 | $ 825,955.00 | $ 219,180.97 | $ 9,977,888.00 | $ - | $ 87,170.00 | $ 103,000.00 | $ 32,533.00 | $ 4,840.00 | $ 11,165.00 | $ 30,000.00 | $ 27,247.00 | $ 16,214.00 | $ 225,200.00 | $ 1,111,982.20 | $ 13,067,767.17 | $ 261,909.00 | $ 485,719.00 | 13,815,395.17 |
| 173 | Ed. Thu Advenure | 24401585240 | - | - | - | - | - | - | - | - | 88 | - | - | | 29 | - | - | - | $ 116 | 2 | $ 4 | 123.15 |
| 7409 | Outside Organizations | 01450105240 | - | - | - | - | - | - | - | - | 23 | - | - | | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 7401 | City sidewalks | 01450106240 | - | - | - | - | - | - | - | - | 23 | - | - | | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 1010 | Director Administration | 01410105240 | - | - | - | 8 | - | - | - | - | 47 | - | - | | 15 | - | - | 542 | $ 612 | 12 | $ 23 | 646.97 |
| 1011 | Office of Policy and Management | 01410115240 | - | - | - | 33 | 640 | - | - | - | 169 | - | - | | 56 | - | - | 1,097 | $ 1,994 | 40 | $ 74 | 2,108.07 |
| 1012 | Grants | 01410125240 | - | - | - | 12 | - | - | - | - | 70 | - | - | | 23 | - | - | - | $ 105 | 2 | $ 4 | 110.71 |
| 1020 | Assessor | 01410205240 | - | - | - | 23 | 2 | - | - | - | 123 | - | - | | 40 | - | - | 1,097 | $ 1,285 | 26 | $ 48 | 1,356.40 |
| 1021 | Board of Assessment Appeals | 01410215240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | $ - | - | $ - | - |
| 1022 | Tax Collector | 01410225240 | - | - | - | 26 | - | - | - | - | 158 | - | - | | 52 | - | - | 2,735 | $ 2,971 | 60 | $ 110 | 3,140.72 |
| 1023 | Taxation Services | 01410235240 | - | - | - | 20 | - | - | - | - | 152 | - | - | | 50 | - | - | - | $ 222 | 4 | $ 8 | 234.67 |
| 1024 | Tax Administration | 01410245240 | - | - | - | 4 | - | - | - | - | 23 | - | - | | 8 | - | - | - | $ 35 | 1 | $ 1 | 36.85 |
| 1026 | Property Revaluation | 01410266240 | - | - | - | 12 | - | - | - | - | 93 | - | - | | 31 | - | - | - | $ 137 | 3 | $ 5 | 144.55 |
| 1032 | Controller | 01410325240 | - | - | - | 58 | 747 | - | - | - | 362 | - | - | | 119 | - | - | 1,097 | $ 2,384 | 48 | $ 89 | 2,520.00 |
| 1033 | Payroll | 01410325240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 542 | $ 542 | 11 | $ 20 | 573.27 |
| 1040 | Purchasing | 01410115240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 542 | $ 542 | 11 | $ 20 | 573.27 |
| 1041 | Central Services | 01410115240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 2,193 | $ 2,193 | 44 | $ 82 | 2,318.55 |
| 1060 | Information Services | 01410605240 | - | - | - | 89 | 148 | - | - | - | 567 | - | - | | 186 | - | - | 4,434 | $ 5,424 | 109 | $ 202 | 5,734.61 |
| 1070 | Risk Management | 95483815240 | - | - | - | 12 | 4,997 | - | - | - | 70 | - | - | | 23 | - | - | 277 | $ 5,379 | 108 | $ 200 | 5,688.41 |
| 1200 | Economic Development | 01412005240 | - | - | - | 12 | - | - | - | - | 53 | - | - | | 17 | - | - | 542 | $ 624 | 12 | $ 23 | 659.35 |
| 2100 | Public Services Administration | 01426005240 | - | - | - | - | 19,652 | - | - | - | - | - | - | | - | - | - | 3,290 | $ 22,941 | 460 | $ 853 | 24,253.87 |
| 2110 | Highway Vehicles | 01421115240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | $ - | - | $ - | - |
| 2111 | Road Maintenance | 01421115240 | 5,230 | - | 408,726 | 65,694 | 135,263 | - | - | - | 1,006 | - | - | | 331 | - | - | 3,063 | $ 619,314 | 12,413 | $ 23,019 | 654,746.05 |
| 2112 | Traffic Maintenance | 01421115240 | 1,280 | 1,381 | - | 233 | 1,165 | - | - | - | - | - | - | | - | - | - | 812 | $ 4,871 | 98 | $ 181 | 5,149.87 |
| 2113 | Leaf Collection | 01421135240 | 7,764 | - | 1,574 | 1,708 | 233 | - | - | - | - | - | - | | - | - | - | - | $ 11,279 | 226 | $ 419 | 11,923.92 |
| 2114 | Snow Removal | 01421145240 | 20,298 | - | 14,084 | 5,924 | - | - | - | - | - | - | - | | - | - | - | - | $ 40,306 | 808 | $ 1,498 | 42,612.16 |
| 2121 | Vehicle Maintenance | 01421215240 | - | - | - | 46 | 23,139 | - | - | - | 280 | - | - | | 92 | - | - | 4,780 | $ 28,338 | 568 | $ 1,053 | 29,958.98 |
| 2130 | Facilities Management Vehicles | 01421215240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | $ - | - | $ - | - |
| 2131 | Transportation Center | 01421215240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | $ - | - | $ - | - |
| 2132 | Parking Facilities | 29421395240 | 1,561 | 1,684 | 1,135 | 464 | - | - | - | - | - | - | - | | - | - | - | 146,542 | $ 151,386 | 3,034 | $ 5,627 | 160,047.54 |
| 2133 | Government Center | 01421335240 | - | - | 7,519 | 1,188 | 2 | - | - | - | - | - | - | | - | - | - | 37,331 | $ 46,040 | 923 | $ 1,711 | 48,674.14 |
| 2134 | Park Maintenance | 01421355240 | 2,077 | - | 82,419 | 13,400 | 159,850 | - | - | - | - | - | - | | - | - | - | 12,729 | $ 270,476 | 5,421 | $ 10,053 | 285,950.28 |
| 2135 | Building Maintenance | 01421355240 | 14,520 | 8,631 | 1,268 | 2,994 | 79,321 | - | - | - | 824 | 4,840 | - | 11,781 | 271 | - | - | 40,208 | $ 164,658 | 3,300 | $ 6,120 | 174,077.91 |
| 2136 | Terry Conners Rink | 01421365240 | - | - | - | 61 | 11,827 | - | - | - | 356 | - | - | | 117 | - | - | 5,493 | $ 17,855 | 358 | $ 664 | 18,876.45 |
| 2137 | Building Inspection | 01421375240 | - | - | - | 36 | 22,316 | - | - | - | 263 | - | - | | 86 | - | - | 1,097 | $ 23,798 | 477 | $ 885 | 25,159.86 |
| 2138 | Marinas | 28421385240 | - | - | - | 12 | - | - | - | - | 47 | - | - | | 15 | - | - | - | $ 74 | 1 | $ 3 | 77.87 |
| 2139 | Parking | 29421395240 | - | - | - | 76 | - | - | - | - | 456 | - | - | | 150 | - | - | - | $ 681 | 14 | $ 25 | 720.21 |
| 2141 | Transfer Station | 01421415240 | 3,631 | 3,017 | - | 720 | 82,727 | - | - | - | 339 | - | - | | 111 | - | - | 155 | $ 90,700 | 1,818 | $ 3,371 | 95,888.74 |
| 2142 | Recycling | 01421425240 | - | - | - | 62 | 5,607 | - | - | - | 380 | - | - | | 125 | - | - | - | $ 6,174 | 124 | $ 229 | 6,527.46 |
| 2143 | Collection | 01421435240 | 15,054 | 759 | 581 | 2,973 | 241,780 | - | - | - | 894 | - | - | | 294 | - | - | - | $ 262,335 | 5,258 | $ 9,751 | 277,343.69 |
| 2144 | Hauluway | 01421445240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 5,776 | $ 5,776 | 116 | $ 215 | 6,106.92 |
| 2200 | Engineering | 01422005240 | 980 | 1,057 | - | 80 | 13,673 | - | - | - | 234 | - | - | | 77 | - | - | 2,193 | $ 18,294 | 367 | $ 680 | 19,340.93 |
| 2210 | Traffic Engineering | 01422105240 | 1,116 | 1,204 | 12,613 | 2,194 | 30,608 | - | - | - | 140 | - | - | | 46 | - | - | 447 | $ 48,370 | 969 | $ 1,798 | 51,136.83 |
| 2300 | Land Use Administration | 01423005240 | - | - | - | 210 | - | - | - | - | 37 | - | - | | 12 | - | - | 1,097 | $ 1,356 | 27 | $ 50 | 1,433.49 |
| 2310 | Planning | 01423105240 | - | - | - | 19 | - | - | - | - | 117 | - | - | | 38 | - | - | 1,097 | $ 1,271 | 25 | $ 47 | 1,343.70 |
| 2320 | Zoning | 01423205240 | - | - | - | 14 | - | - | - | - | 84 | - | - | | 28 | - | - | 1,097 | $ 1,222 | 24 | $ 45 | 1,292.04 |
| 2330 | Zoning Board of Appeals | 01423305240 | - | - | - | 4 | - | - | - | - | 23 | - | - | | 8 | - | - | 542 | $ 577 | 12 | $ 21 | 610.12 |
| 2340 | Environmental Protection | 01423405240 | - | - | - | 8 | - | - | - | - | 47 | - | - | | 15 | - | - | 542 | $ 612 | 12 | $ 23 | 646.97 |
| 2350 | Technology | 01423505240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | $ - | - | $ - | - |
| 2400 | Water Pollution Control Authority | 33424005240 | 1,454 | - | 20,615 | 3,651 | 280,839 | - | - | - | 978 | - | - | | 322 | - | - | 79,464 | $ 387,223 | 7,761 | $ 14,393 | 409,376.82 |
| 2500 | Customer Relations | 01425205240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 542 | $ 542 | 11 | $ 20 | 573.27 |
| 2510 | Cashiering | 01425105240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 1,097 | $ 1,097 | 22 | $ 41 | 1,159.29 |
| 2520 | Citizens Service Center | 01425205240 | 983 | - | - | 187 | 1,744 | - | - | - | 47 | - | - | | 15 | - | - | 1,374 | $ 4,349 | 87 | $ 162 | 4,598.09 |
| 2530 | Leisure Services Administration | 01425305240 | - | - | - | 29 | - | - | - | - | 164 | - | - | | 54 | - | - | 542 | $ 788 | 16 | $ 29 | 833.55 |
| 2531 | Aquatics | 01425315240 | - | - | - | 47 | 59 | - | - | - | 386 | - | - | | 127 | - | - | - | $ 618 | 12 | $ 23 | 653.64 |
| 2532 | Project Music | 01425325240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | $ - | - | $ - | - |
| 2534 | Youth Programs | 01425345240 | - | - | - | 57 | 4,097 | - | - | - | 1,024 | - | - | | 337 | - | - | - | $ 5,514 | 111 | $ 205 | 5,829.59 |
| 2535 | Fee Supported Programs | 01425355240 | - | - | - | 17 | - | - | - | - | 111 | - | - | | 37 | - | - | - | $ 165 | 3 | $ 6 | 174.19 |
| 2536 | Beach Enforcement | 01425365240 | - | - | - | 5 | - | - | - | - | - | - | - | | - | - | - | - | $ 5 | 0 | $ 0 | 5.01 |
| 2537 | Kweskin Theater | 01425375240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 1,451 | $ 1,451 | 29 | $ 54 | 1,534.23 |
| 2540 | Traffic Enforcement | 29421395240 | - | - | - | - | 2,199 | - | - | - | - | - | - | | - | - | - | - | $ 2,199 | 44 | $ 82 | 2,325.25 |
| 2600 | Administration | 01426005240 | - | - | - | 18 | 715 | - | - | - | 93 | - | - | | 31 | - | - | - | $ 856 | 17 | $ 32 | 905.30 |
| 2610 | E.G. Brennan Golf Course | 43426105240 | - | - | - | 28 | 216 | - | - | - | 187 | - | - | | 61 | - | - | 2,810 | $ 3,302 | 66 | $ 123 | 3,491.29 |
| 3101 | Public Safety Health & Welfare Admin. | 01431015240 | - | - | - | 8 | 682 | - | - | - | 23 | - | - | | 8 | - | - | 277 | $ 998 | 20 | $ 37 | 1,055.25 |
| 3300 | Department Wide (SPD) | 01433005240 | 238,675 | 24,441 | 186,349 | 90,518 | 5,743,063 | - | - | 103,000 | 8,164 | - | - | 7,754 | 2,685 | - | - | 19,790 | $ 6,424,439 | 128,761 | $ 238,792 | 6,791,991.38 |
| 3350 | Emergency Communications | 01433505240 | - | - | - | 122 | 5,971 | - | - | - | 795 | - | - | | 261 | - | - | 3,833 | $ 10,982 | 220 | $ 408 | 11,610.50 |
| 3361 | Support Services | 01433615240 | - | - | - | - | 24,118 | - | - | - | - | - | - | | - | - | - | - | $ 24,118 | 483 | $ 896 | 25,498.16 |
| 3366 | Animal Control | 01433665240 | - | - | - | 15 | 8,392 | - | - | - | 93 | - | - | | 31 | - | - | 465 | $ 8,997 | 180 | $ 334 | 9,511.80 |
| 3380 | Emergency Management | 01433505240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | $ - | - | $ - | - |
| 3410 | Big Five Volunteer Fire Companies | 01434105240 | - | - | - | - | 126,767 | - | - | - | - | - | - | | - | - | - | - | $ 126,767 | 2,541 | $ 4,712 | 134,019.15 |
| 3510 | Stamford Fire Department | 01435105240 | 27,932 | 7,825 | 65,844 | 16,550 | 961,421 | - | - | - | 6,264 | - | - | 10,465 | 2,060 | - | - | 4,486 | $ 1,102,847 | 22,104 | $ 40,992 | 1,165,942.52 |
| 3533 | Fire Training Center | 01435335240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 2,008 | $ 2,008 | 40 | $ 75 | 2,122.67 |
| 3590 | Alarms Administration | 01435905240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | - | $ - | - | $ - | - |
| 3710 | Smith House (Administration), SNF | 01437105240 | - | - | - | 517 | 173,571 | - | 87,170 | - | 3,261 | - | - | | 1,073 | - | 2,200 | 17,852 | $ 285,644 | 5,725 | $ 10,617 | 301,986.40 |
| 3810 | Director of Health | 01438105240 | - | - | - | 15 | 147 | - | - | - | 528 | - | - | | 174 | - | - | 542 | $ 1,406 | 28 | $ 52 | 1,486.89 |
| 3811 | Laboratory | 01438115240 | - | - | - | 15 | 118 | - | - | - | 117 | - | - | | 38 | - | - | 2,193 | $ 2,482 | 50 | $ 92 | 2,624.08 |
| 3820 | Public School Health Program | 01438205240 | - | - | - | 109 | 1,011 | - | - | - | 584 | - | - | | 192 | - | - | 1,097 | $ 2,993 | 60 | $ 111 | 3,164.61 |
| 3821 | Private and Parochial Health Program | 01438215240 | - | - | - | 38 | - | - | - | - | 280 | - | - | | 92 | - | - | 542 | $ 953 | 19 | $ 35 | 1,007.76 |
| 3822 | Community Nursing | 01438225240 | - | - | - | 23 | 65 | - | - | - | 140 | - | - | | 46 | - | - | 1,639 | $ 1,913 | 38 | $ 71 | 2,022.57 |
| 3830 | Inspection Services | 01438305240 | - | - | - | 50 | (1,911) | - | - | - | 327 | - | - | | 108 | - | - | 1,097 | $ (330) | (7) | $ (12) | (349.11) |
| 3910 | Social Services Administration | 01439105240 | - | - | - | 4 | 2 | - | - | - | 29 | - | - | | 10 | - | - | - | $ 45 | 1 | $ 2 | 47.55 |
| 4010 | Corporation Counsel | 01440105240 | - | - | 182 | 64 | - | - | - | - | 249 | - | - | | 82 | - | - | 2,109 | $ 2,686 | 54 | $ 100 | 2,840.02 |
| 4020 | Human Resources Department | 01440205240 | - | - | - | 44 | 332 | - | - | - | 257 | - | - | | 85 | - | - | 2,735 | $ 3,453 | 69 | $ 128 | 3,650.18 |
| 4022 | Employee Benefits | 01440225240 | - | - | - | - | - | - | - | - | - | - | - | | - | - | - | 542 | $ 542 | 11 | $ 20 | 573.27 |

Mayors Reque

City of Stamford
Risk Management Allocations By Line Item
FY15/16

| | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 5010 | Administration - Mayor | 01450105240 | - | - | - | 17 | - | - | - | - | 115 | - | - | 38 | - | - | 2,193 | $ 2,363 | 47 | $ 88 | 2,498.00 |
| 5011 | Professional Organizations | 01450115240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 5020 | Board of Representatives | 01450205240 | - | - | - | 10 | 652 | - | - | - | 58 | - | - | 19 | - | - | 2,193 | $ 2,933 | 59 | $ 109 | 3,100.65 |
| 5030 | Board of Finance | 01450305240 | - | - | - | 4 | - | - | - | - | 23 | - | - | 8 | - | - | 542 | $ 577 | 12 | $ 21 | 610.12 |
| 5050 | Town and City Clerk | 01450505240 | - | - | - | 40 | 1,535 | - | - | - | 245 | - | - | 81 | - | - | 6,567 | $ 8,468 | 170 | $ 315 | 8,952.49 |
| 5060 | Probate Court | 01450605240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,097 | $ 1,097 | 22 | $ 41 | 1,159.29 |
| 5070 | Registrar of Voters | 01450705240 | - | - | - | 33 | 340 | - | - | - | 180 | - | - | 59 | - | - | 542 | $ 1,154 | 23 | $ 43 | 1,220.33 |
| 5081 | Youth Services Grant | 24401585240 | 1,955 | - | - | 356 | - | - | - | - | - | - | - | - | - | - | 277 | $ 2,568 | 52 | $ 96 | 2,736.51 |
| 5091 | Stamford Partnership | 01450915240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 5092 | Patriotic and Special Events Commission | 01450925240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 5240 | Safe Neighborhood - Police | 01452405240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 6010 | Emergency Shelter | 01460105240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 6110 | Yerwood Center | 01461105240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 6120 | Southfield Community Center | 01461205240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 6130 | Lthon Wider Community Center | 01461305240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 6140 | Glenbrook Commission Center | 01461405240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 6150 | Senior Center | 01460555240 | - | - | - | 2,562 | - | - | - | - | - | - | - | - | 16,214 | - | - | $ 18,776 | 376 | $ 698 | 19,849.92 |
| 6160 | Mayor's Art Council | 01461605240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 6208 | CDP Administration | 40462085240 | - | - | - | 8 | - | - | - | - | 47 | - | - | 15 | - | - | - | $ 70 | 1 | $ 3 | 73.70 |
| 6248 | CDP Housing | 40462485240 | - | - | - | 4 | - | - | - | - | 23 | - | - | 8 | - | - | - | $ 35 | 1 | $ 1 | 36.85 |
| 6300 | Community Development | 40463005240 | - | - | - | 8 | 2 | - | - | - | 23 | - | - | 8 | - | - | - | $ 41 | 1 | $ 2 | 43.34 |
| 6311 | The Lead Grant | 40463115240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 6450 | CDP Brownfield Loan | 40464505240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 7119 | CW | 10471195240 | - | - | - | - | - | - | - | - | 23 | - | - | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 7121 | CWI | 10471215240 | - | - | - | - | - | - | - | - | 23 | - | - | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 7122 | CWII | 10471225240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 7123 | CWI | 10471235240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 7126 | Roadway Correction - Capital Project | 10471265240 | - | - | - | - | - | - | - | - | 23 | - | - | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 7144 | CW | 10471445240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 7171 | CW | 10471715240 | - | - | - | - | - | - | - | - | 23 | - | - | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 7191 | CWI | 10471915240 | - | - | - | - | - | - | - | - | 23 | - | - | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 7211 | CW | 10472115240 | - | - | - | - | - | - | - | - | 23 | - | - | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 7291 | CW | 10472915240 | - | - | - | - | - | - | - | - | 23 | - | - | 8 | - | - | - | $ 31 | 1 | $ 1 | 32.84 |
| 8381 | Risk Management | 95483815240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |
| 9000 | Board of Education | 01490005240 | 882 | - | 23,146 | 5,582 | 1,807,368 | - | - | - | - | - | 11,165 | 16,548 | - | 223,000 | 666,695 | $ 2,754,386 | 55,204 | $ 102,378 | 2,911,968.37 |
| 0111 | WIC | 01438105240 | - | - | - | - | 677 | - | - | - | - | - | - | - | - | - | - | $ 677 | 14 | $ 25 | 715.33 |
| 0150 | AIDS | 01438105240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | $ - | - | $ - | - |