## Memorandum

To: Members of the Boards of Finance and Representatives

From: Jim Hricay, OPM Director

Jim Hricay

Date: February 11, 2015

Re: FY 2014-15 Second Quarter Projection

The Office of Policy and Management (OPM) has completed a financial review of all operating departments along with an analysis of general fund revenue sources. This analysis includes actual revenues and expenditures posted year to date and revenue and expenditure projections based on trends and anticipated changes from the revised budget. As of the end of the first quarter we are projecting a City-wide (including Board of Education) shortfall of \$904,585 (Attachment 1), an improvement of \$575,434 projected at the close of the first quarter.

## Second Quarter Summary:

Revenues year to date totaled \$311.4M, leaving a balance of \$206.9M of the projected \$517.9M to be collected by the end of the fiscal year. Included in this amount is \$7.89M in contingency funds. According to the Tax Collector, tax receipts (as a percentage of budgets) are up for the second quarter compared to the same time period last year. Overall, revenue for building permits and conveyance tax continue to outpace budget.

Expenditures on the municipal side, excluding Board of Education, year to date are \$181.5M or 69.7% of the total City budget. The expenditures include \$104.5M or 58% of total expenditures for annual payments for transfer to the debt service fund, pension and Other Post-Employment Benefits (OPEB) paid in July/August in accordance with our operating plan as well as retiree medical & life, payments to insurance fund, FICA, and unemployment compensation.

As we have discussed before, overtime spending for Police and Fire continue to place pressure on the City budget. In addition, the Smith House is projecting a \$916.2K revenue shortfall and \$336K over expenditure, primarily in Nursing Services.

Building permit and Conveyance Tax revenue continue to remain strong with projections identified to exceed budget by \$432K and \$1.9M respectively. Lastly, the UAW contract was settled after the first quarter closed. Those costs have been identified by department and an additional appropriation request was submitted this month to appropriate the necessary funds from the Contingency revenue reserve.

## REVENUES:

## **Property Taxes: No Change:**

The first tax billing yielded a collection rate of 55.68% of the annual levy (Attachment 2). This rate is 1.02% higher than last year's overall collection rate for the same period. Collection in other tax related areas such as prior year collections, penalties and interest on delinquent taxes, and uncollected prior year are on target to slightly exceeding adopted levels. The Supplemental Auto Tax list was received in December. While the list did show growth, for projections purposes, we are not anticipating any deviation from the budgeted revenue of \$2.9M.

## Revenues from Use of Money: Decrease of \$178,776:

Estimates provided by the Controller's Office indicate full year interest income of \$421,224. This amount is \$179K less than original budget but \$319K more than last year. Increased earnings in this category are a result of the recently completed banking services agreement.

Intergovernmental Revenues: Increase of \$137,821: The increase in intergovernmental revenue is derived primarily from two sources. The first a PILOT agreement with Rippowam Park Apartments is projected at \$50,369 above plan. The second is based on a revision of the State's Estimates Book showing an aggregate increase in revenue of \$43,467. Other revenue sources are projecting minor increases.

Departmental Revenue: Increase of \$1,472,187: The primary driver of this increase is Conveyance Tax due to the higher than anticipated sale of properties which will be assisted in the second half of the fiscal year by the recently approved rate increase. As of the close of the second quarter, total Conveyance collected totaled \$3.25M or 94.3% of budget. Subsequently in January, an additional \$851K was collected for a year to date total of \$4.1M. We are anticipating total revenue to come in at \$5.35M, or \$1.9M over plan. This estimate assumes an average of \$250K per month thru the end of the year. The Smith House is reporting a revenue shortfall of \$918,309 which worsened by \$19K compared to first quarter projections. The cause of the shortfall remains unchanged and is due to a combination of a lower than estimated patient census and payer mix. The largest driver of the shortfall is due to the reduction in the case mix for Guarantor/Private Pay. During budget development, it was estimated Guarantor/Private Pay would support 14% of the case mix or a total of \$2,411,166. The case mix is now trending at 8% and is therefore estimating revenue shortfall of \$1,043,512. Adversely, Medicaid is estimated at \$993,170 over budget as the case mix increased from 74% to 84%. Overall Smith House's overall census mix is trending at 92% versus a budget of 95%. We will continue to communicate with management to track their revenue and modify future projections as needed.

## Other Revenue: Increase of \$971,167:

The increase in revenue is due to an increase in the reimbursement from the state for the Enterprise Zone reimbursement of \$613K, claims and settlements of \$332K and private donations deposited to the Special Events Revenue line item. The donation money was used to offset costs associated with this year's fireworks.

Inter-Fund Transfers: Decrease of \$350,000: Due to the recent transition of ticketing equipment used in Traffic Enforcement of as well as inclement weather preventing access to meters, we are projecting a shortfall of \$350,000 in meter/ticket revenue. At this time, it is anticipated that all other inter-fund transfers will come in as planned.

## **EXPENDITURES:**

Office of Administration: Shortfall of \$180,753: The shortfall in the Office of Administration is due to the recently settled UAW contract.

Office of Operations: Shortfall of \$878,969: Of this amount, \$439K is due to the recently settled UAW contact. The balance of the shortfall is projected in Vehicle Maintenance and Maintenance (Overtime and Seasonal). An additional appropriation has been submitted for Maintenance seasonal and overtime to cover projected spending through year-end. The increase in vehicle maintenance is related to a fleet and equipment that is costly to maintain.

<u>Public Safety: Shortfall of \$2,115,823:</u> The primary driver for this shortfall is Fire and Police overtime and related salary accounts. As positions are vacated, the projected shortfalls will be partially offset with Police and Fire salary savings. All other departments in the Health Department are projecting minor variances due to the UAW contract settlement and general salary budget reductions. At the FY 2014-15 Mill Rate setting meeting, the contingency reserve did not set aside monies for Public Safety overtime.

Police: A budgetary shortfall of \$799,497 is projected in this area, of which \$221K is due to the recently settled UAW contract. The balance of the projected shortfall is \$224K in salary, \$371K in overtime, part of which is due to Ebola response training as well as the recently released state traffic accident computerized form (Attachment 3). A smaller portion is due to recruitment and hiring. The

projected salary deficit in Police is due to an attrition assumption implemented as part of reductions made during the budget process. According to the Police Department, overtime continues to be driven by minimum manpower and state mandated training. Since last year, twelve officers successfully completed training and are now on patrol. The additional manpower has helped with patrol staffing however officers have left leaving a smaller net gain in manpower. At the present time, there are three people attending the state-run police academy with another three anticipated to enter the next class in April. The vetting of candidates however has proven costly and resulted in a projected shortfall in the recruitment and hiring budget.

Fire: A budgetary shortfall of \$854,584 is projected for the Stamford Fire Department. The primary driver of this projected shortfall is overtime (Attachment 4). Through the second quarter, overtime averaged slightly more than \$91K per week – a 35% increase versus the same time period last year. The primary driver of overtime is training and greater than anticipated vacation usage at year-end. Overtime related to minimum manpower remains on par with last year. The recent fire academy completed during the second quarter has helped lower that demand.

Smith House: A budgetary deficit of \$336,076 is projected for Smith House, which when combined with their revenue shortfall will bring a projected end of year budgeted shortfall of (\$1,252,315). The largest costs drivers can be attributed to Nursing overtime (\$218K), Medical Supplies (\$69K) and permanent and part-time Nursing Services (\$315K). On a profit/loss basis, the FY 14/15 budget for Smith House was approved with an operating loss of \$3.4M (Attachment 5). At this time the projection is for an end-of-year operating loss of \$4.7M. This projection is based on reports from the Smith House. We will continue to watch this facility closely as we move through the fiscal year.

Please be advised we will continue to apply any additional payroll or non-salary account savings against these liabilities in order to mitigate the increase required to balance the accounts at the end of the fiscal year.

Office of Legal Affairs: Shortfall of \$1,010: These are minor variances which we anticipate correcting in the second half of the fiscal year.

Government Services: Savings of \$14,182: The savings is due to attrition savings.

Community and Cultural Activities: No Change: No change from the Revised Budget.

<u>Debt Service/Transfers Out: Shortfall of \$88,983:</u> At budget adoption the debt service assumption was made for a future debt issuance in summer 2014. Due to a premium received and deposited in the city Capital Non-Recurring account, the actual debt payments are higher than the amount budgeted.

Contingency: The Contingency reserve was approved at \$7.9M. As of the end of the second quarter, there were \$887,669 in appropriations for items such as Lathon Wider and Yerwood Building Maintenance, Strawberry Hill Property maintenance, position in Human Resources, Revenue Services and Smith House and Police Overtime. The recently settled UAW contract appropriation request was also reserved in the Contingency. For planning purposes, we have assumed full utilization of the remaining contingency reserve this fiscal year.

Additional Appropriation requests will be brought before the Boards of Finance and Representatives when funding is required.

Board of Education: Savings of \$18,853: OPM received an official report from the Board of Education (Attachment 6). The projected savings was identified by the BOE Finance Director.

Please contact me if you have any questions regarding the information provided in this report.

Cc: Mayor David R. Martin

Michael Handler, Director of Administration

David Yanik, Controller

## City of Stamford Q2 Projection FY 2014-15 Summary

Revised		165.052.456 7.685.444 7.890.657 452.497 9.078.118 11,526.239 (450.163) 3.129.133	3.283.020 15.647.834 51.530.587 2.780.113 1 904.293 3 685.644 78,831,490 0	\$ 118,160,910 \$ 118,160,910 \$ 196,992,400 \$ 7,381,015
Q2 vs	QI.	165.052,456 7,685,244 7,685,244 273,721 9,215,939 12,998,425 521,004 2,779,133 \$206,425,613	3,463,773 16,526,803 53,646,410 2,781,123 1,890,111 3,685,924 5,53,522 88,629,167 88,629,167 88,629,167 88,883 88,718,150 0	118.142.057 \$ 118,142,057 \$ \$ 206.860,206 \$ \$ \$ (434.593) \$
	*	63% 0% 25% 48% 62% 117% 0%	64% 63% 63% 38% 60% 60% 64% #DIV/0' #DIV/0' #DIV/0'	52% 52% 61% 1
	Revised YTD	277,490,641 3,714,656 0 147,503 8,257,261 18,679,433 3,119,345 0	0.000.000	\$130,413,306 \$130,413,306 \$311,878,832 \$ (469,991)
	Adj	<b>0\$</b>		, , ,
	YTD	3,714,656 3,714,656 0 147,503 8,257,261 18,679,433 3,119,345 8,311,408,841	5,942,409 26,886,945 88,716,756 1,704,407 2,914,358 6,454,104 0 \$132,618,980 48,846,546 \$131,465,526	\$130.413,306 \$311,878,832 \$ (469,991)
Q2 vs	Revised	0 200 778 77 (137821) (1,472,187) (971,167) 350,000	(180,753) (878 969) (2.115,823) (1,010) 14 182 (280) (625 0237 <b>\$(9,797,677)</b> (88,983) <b>\$(9,886,660)</b>	\$ 18,853 \$(9,867,807) \$ 7,815,608
75	Projection	442.543.097 11,399,900 7,899,692 421,224 17,473,200 31,677,859 3,640,349 2,779,133	9,406,182 43,413,748 142,363,166 4,485,530 4,804,469 10,140,028 5,315,023 <b>\$221,248,146</b> 48,935,529 <b>\$270,183,675</b>	\$248,555,363 \$518,739,038
Variance	Approved	7 839 692 0 0 0 0 0 0 0 0 87.899,692	117 921 466.025 286 987 98.821 18.915 0 \$ 988,669 \$ 988,669	\$ 988,669
Revised	Budget	442.543.097 11.400.100 7.899.692 600.000 17.335.379 30.205.672 2.669.182 3.129.133 <b>\$515,782,255</b> \$115,782,255	9 225 429 42 534 779 140 247 534 779 140 247 534 779 141 85 55 110 139,748 8211,450,470 48 846 546 \$260,297,016	\$248,574,216 \$508,871,232 \$ 6,911,023
Add:i	<b>Appropriations</b>	3	177,921 466,025 286,987 98,821 18,915 0 988,669 988,669 0 0	\$ 988,669
Approved	Budget	442.543.097 11.400.100 0.000 17.335.379 30.205.672 2.669.182 3.129.133 \$507.882,563		\$248.574,216 (\$507,882,563 (\$\$
:	Source	O1301023C Current Levy 30 Property Taxes Controgency 32 Revenues from the Use of Money 33 intergovernmental 34 Departmental Revenue 36 Other Revenue 38 Interfund Transfers Total Revenues  EXPENDITURES	2 Office of Operations 3 Office of PS. Health & Welfare 4 Office of Legal Affairs 5 Government Services 9 Community Grants 7 Contingency Sub-Total Expenses City 6 Debt Service Total Expenses City 80E Debt Service 13 BOE 13 BOE	Total Expenditures Net Surplus/(Shortfall)

## Tax Revenue To Budget Comparison 1st Quarter 2014-2015

Total Tax Revenue To Budget Comparison 2014-2015

Account

Total Tax Revenue To Budget Comparison 2013-2014 Account % of Budget Net R to B Budget Revenue

% of Budget

Net R to B

Budget

Revenue

246,423,840       452,036,725       -205,612,885       54.51%       C         1,279,241       4,800,000       -3,520,759       26.65%       P         646,338       2,800,000       -2,153,662       23.08%       P         0       2,800,000       -2,800,000       0.00%       St	Current Loss	240,000	1					
Int. 646,338 2,800,000 -3,520,759 26.65%  Int. 646,338 2,800,000 -2,153,662 23.08%  0 2,800,000 -2,800,000 0.00%	כמון פוון רפאא	245,423,840		-205,612,885		Current Levy	236,782,709	
Int. 646,338 2,800,000 -2,153,662 23.08% 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Prior Year	1,279,241	4,800,000		26.65%	Prior Year	2,209,236	
0 2,800,000 -2,800,000 0.00%	Penalty & Int.	646,338	2,800,000		23.08%	Penalty & Int.	715.194	
53.366	Supp. MV	0	2,800,000	-2,800,000	0.00%	Supp. MV	0	
13.34%	Uncoll. Prior	53,366	400,000	-346,634	13.34%	Uncoll. Prior	41 178	

10.29%	-358,822	400,000	41,178	Uncoll. Prior
0.00%	-3,000,000	3,000,000	0	Supp. MV
25.54%	-2,084,806	2,800,000	715,194	Penalty & Int.
46.03%	-2,590,764	4,800,000	2,209,236	Prior Year
55.12%	-192,798,781	429,581,490	236,782,709	callent Levy

10.29%	-358,822	400,000	41,178	Uncoll. Prior
0.00%	-2,500,000	2,500,000	0	Supp. MV
28.61%	-1,784,806	2,500,000	715,194	Penalty & Int.
	T,340,704	000'05''5		

23.50%

-2,103,662

2,750,000

646,338

Penalty & Int.

0.00%

-2,750,000

2,750,000

13.34%

-346,634

400,000

53,366

Uncoll Prior

Supp. MV

31.98%

-2,720,759

4,000,000

1,279,241

Prior Year

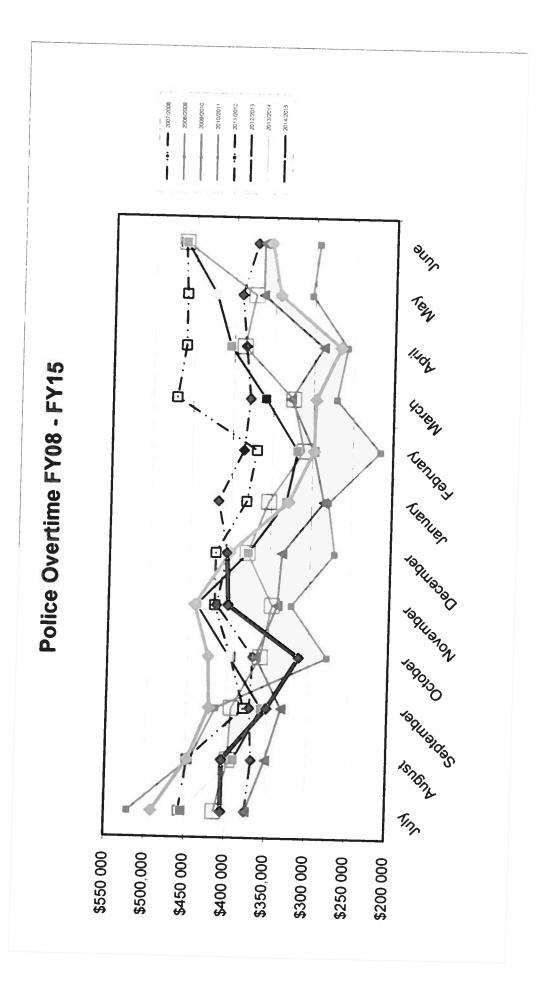
53.67%

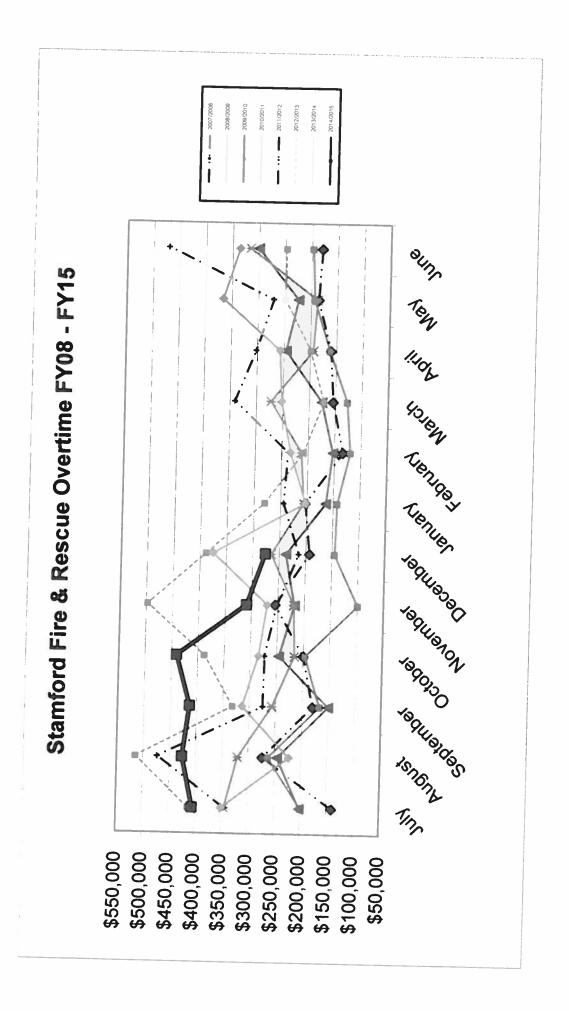
462,836,725 -214,433,940

248,402,785

19.99%
-7,921,055
000'006'6
1,978,945
1,978,945

32.41%	
-6,184,392	
9,150,000	
2,965,608	



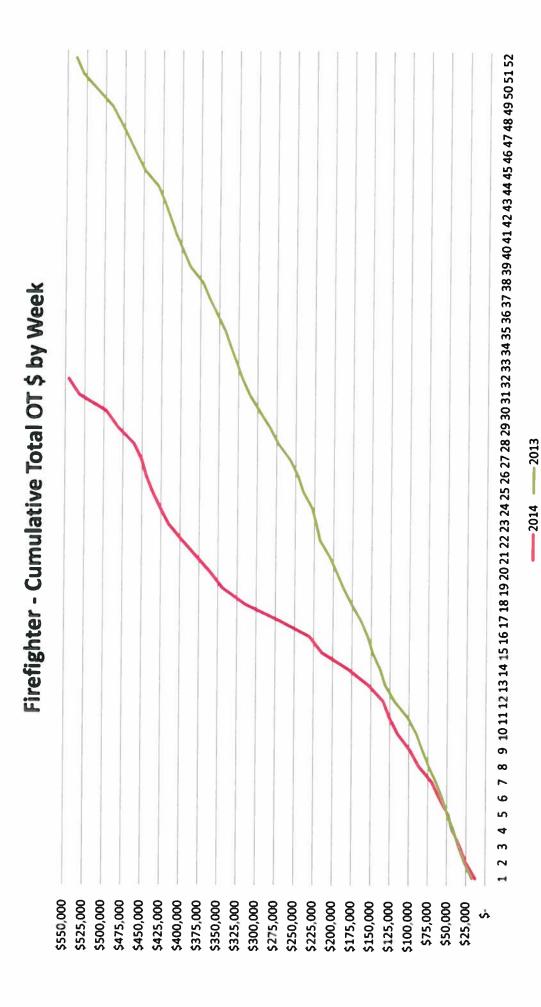


# Firefighter OT Tracking FY14/15

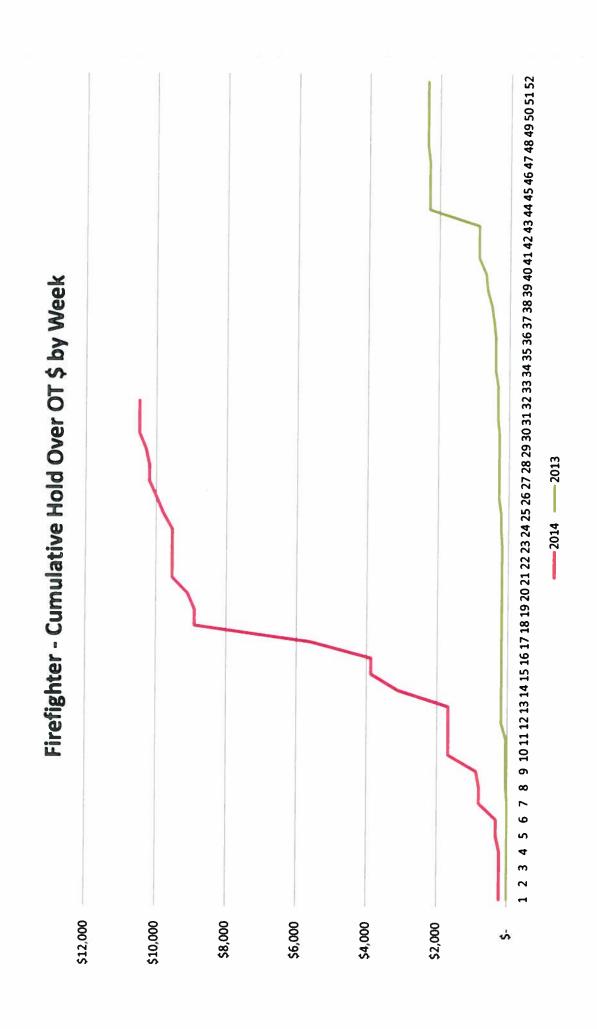
vs FY13/14

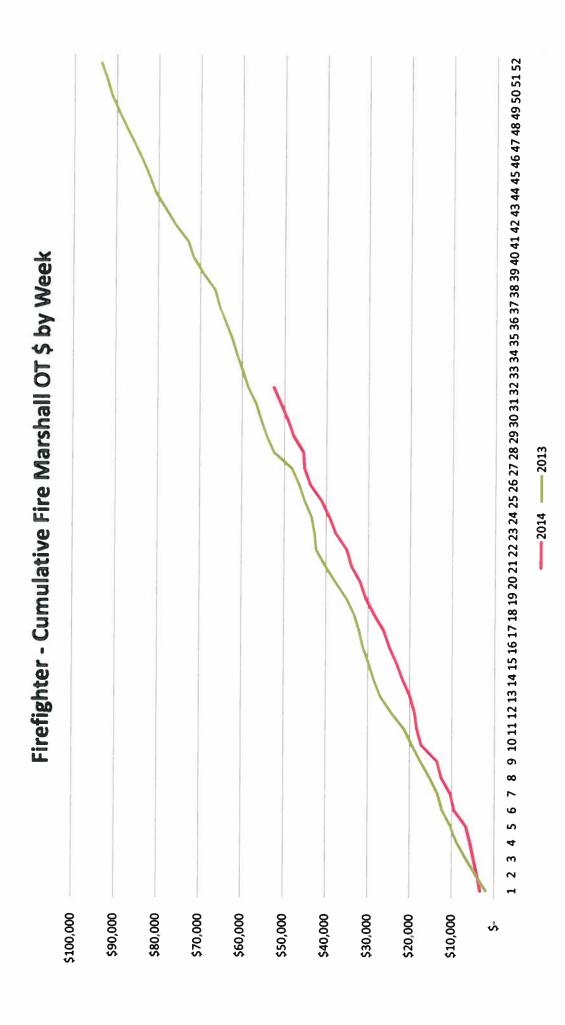
Cumulative - By Dollars and by Hours

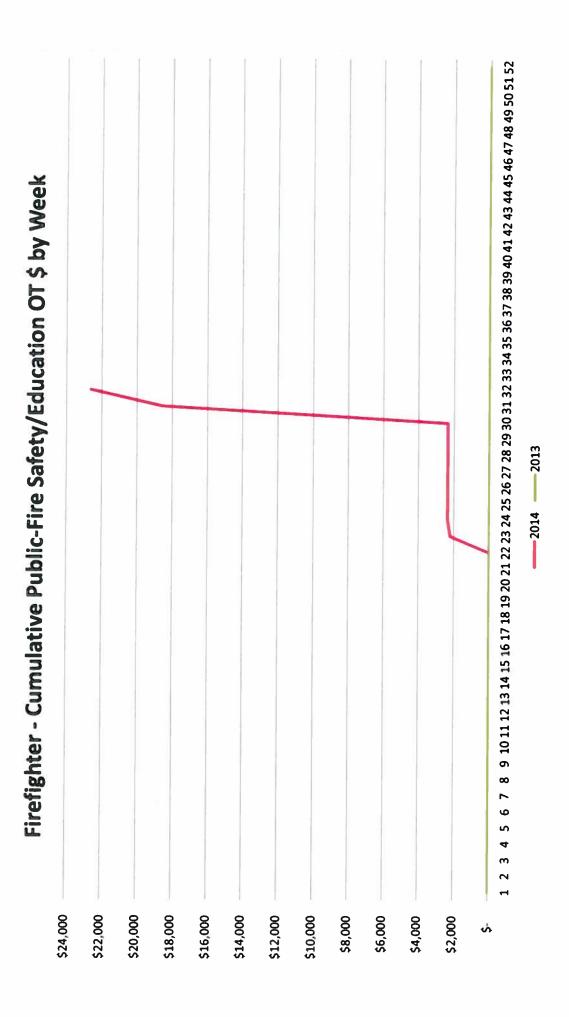
# **BY DOLLARS**

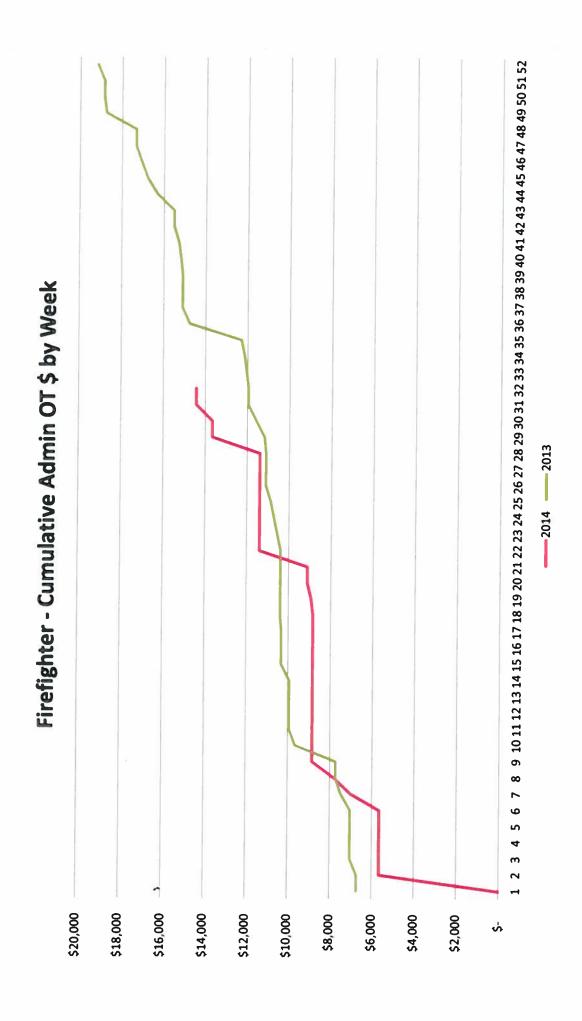


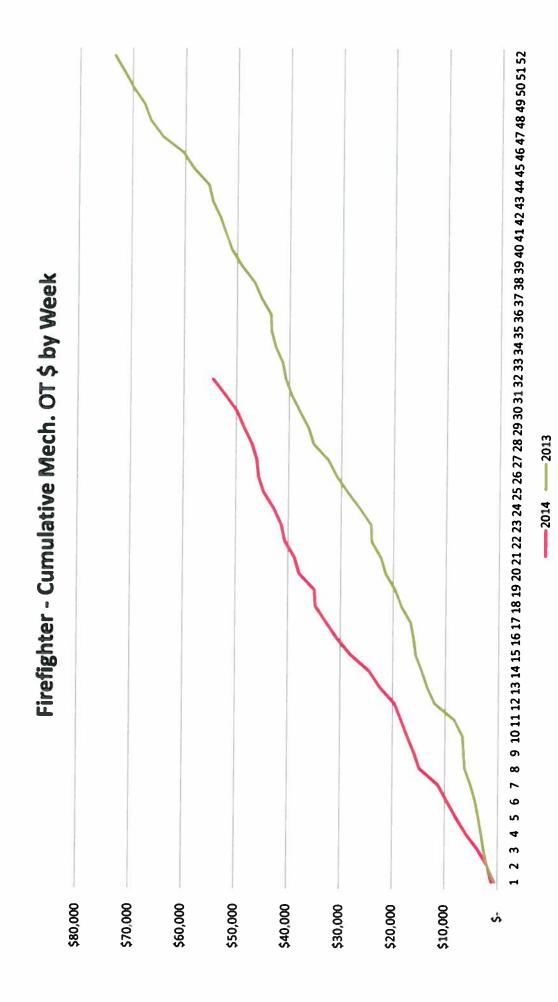
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 Firefighter - Cumulative Callback OT \$ by Week -2013 2014 \$14,000 \$4,000 \$12,000 \$10,000 \$8,000 \$6,000 \$2,000 ý

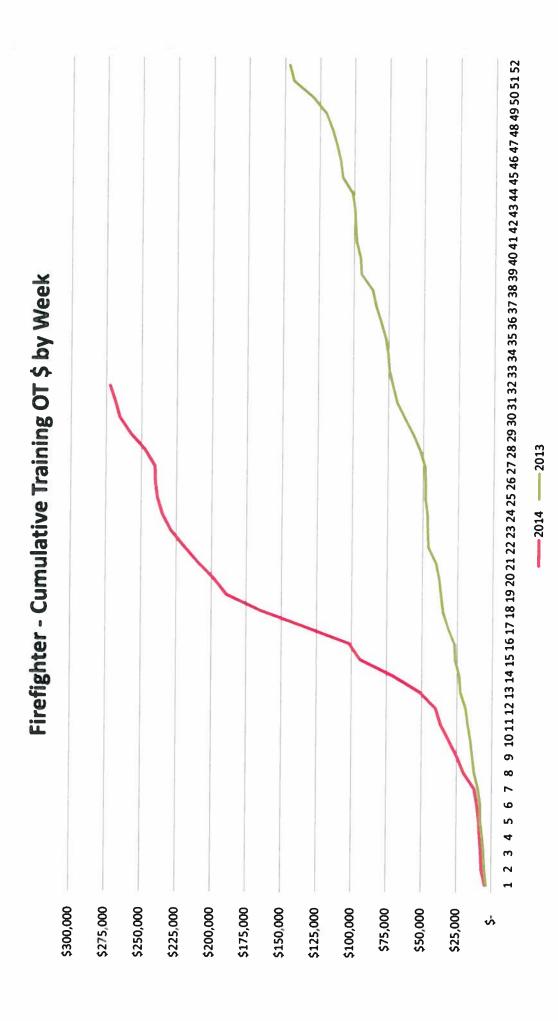












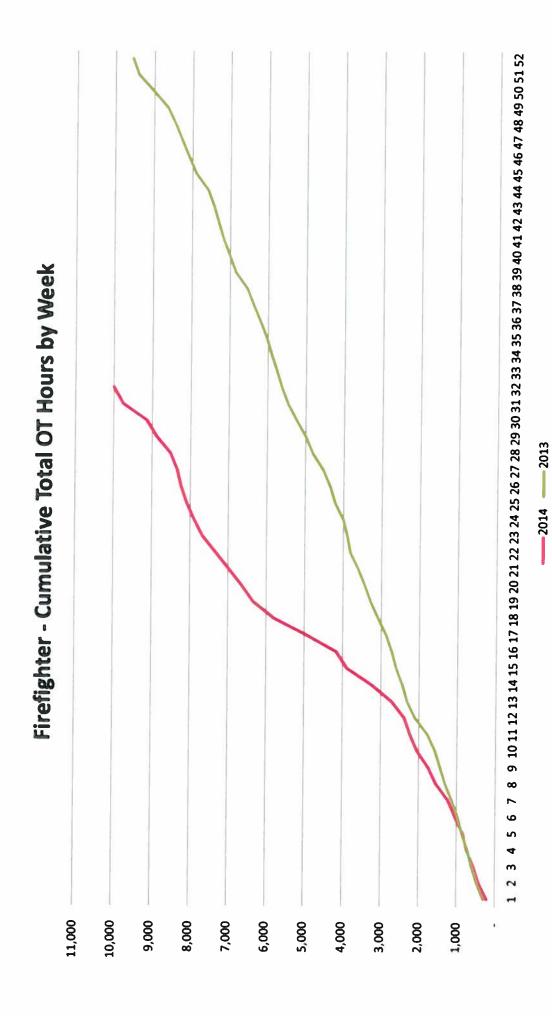
Firefighter - Cumulative Min Man OT \$ by Week

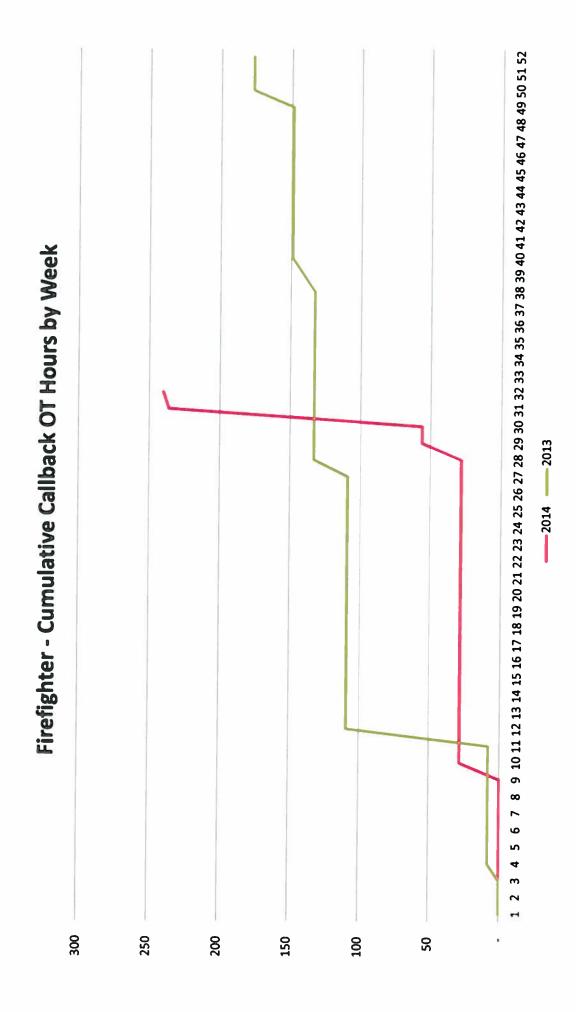


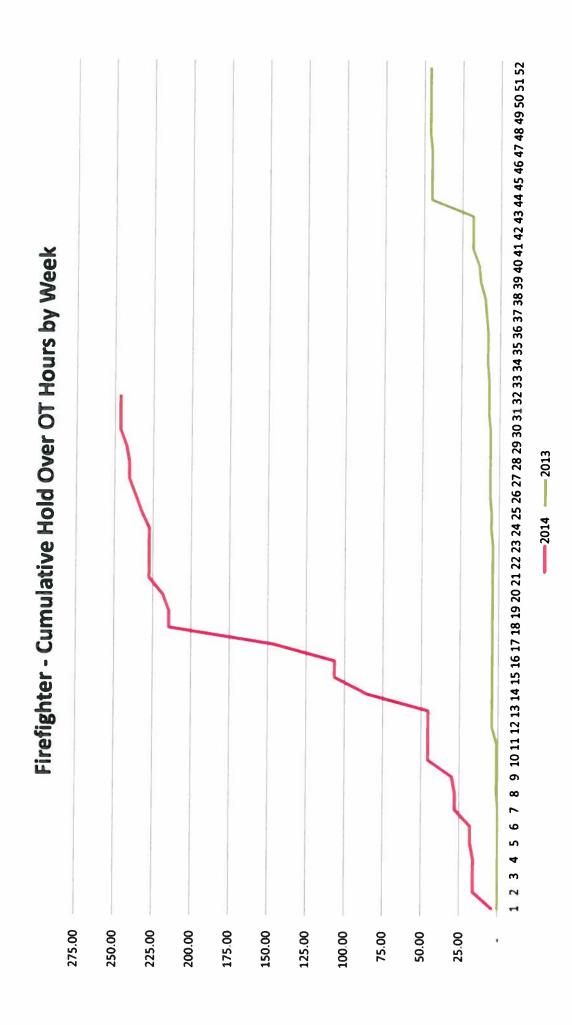
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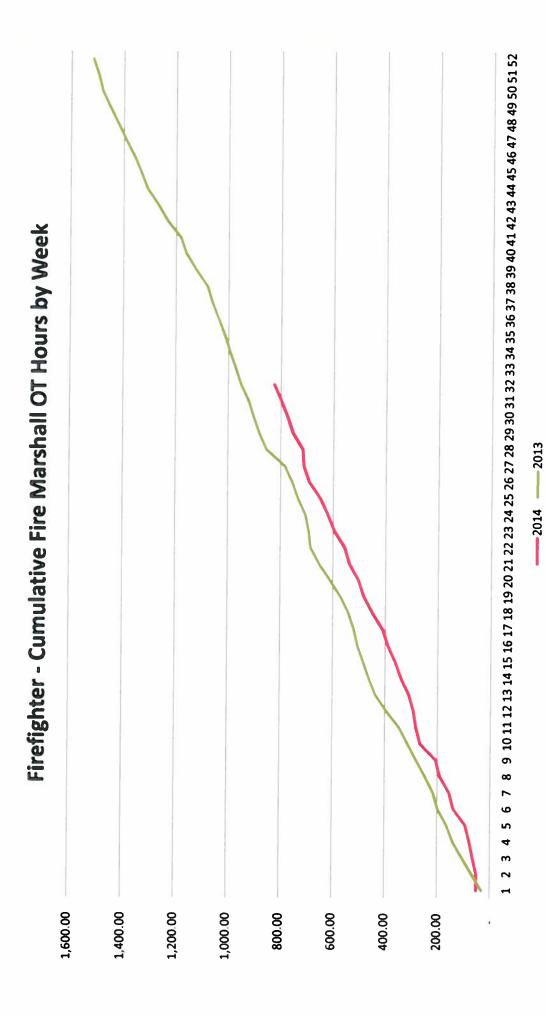
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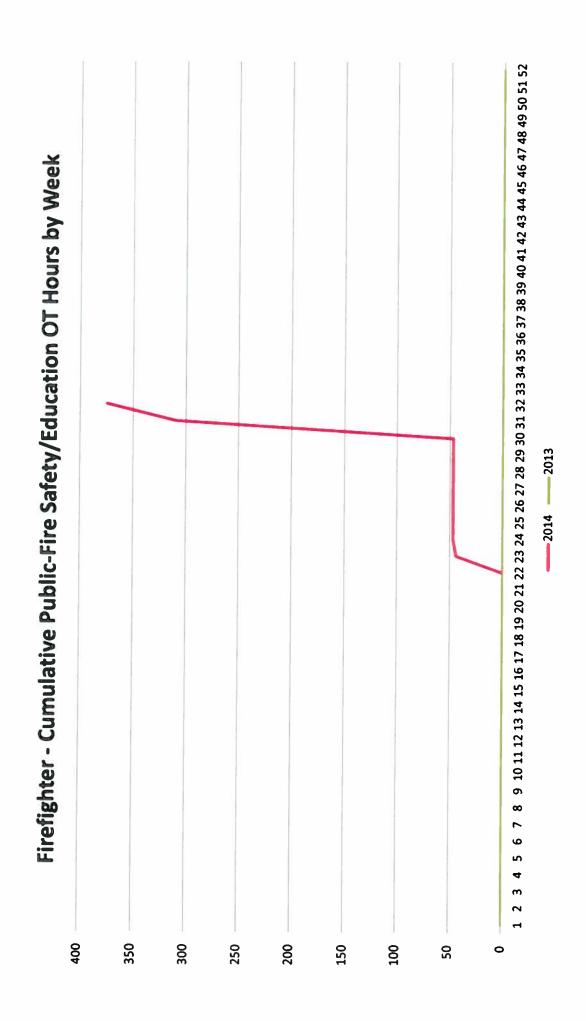
# **BY HOURS**

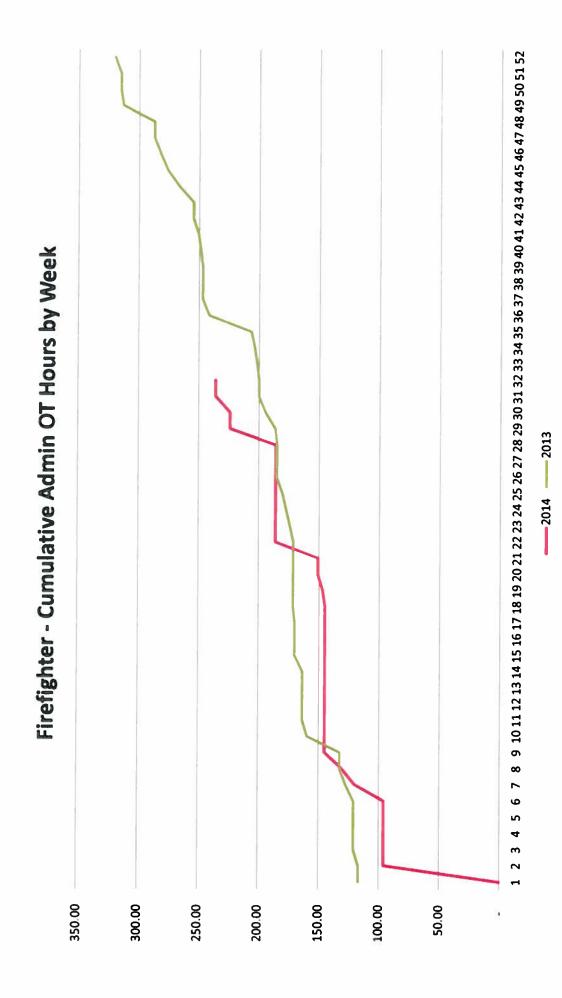


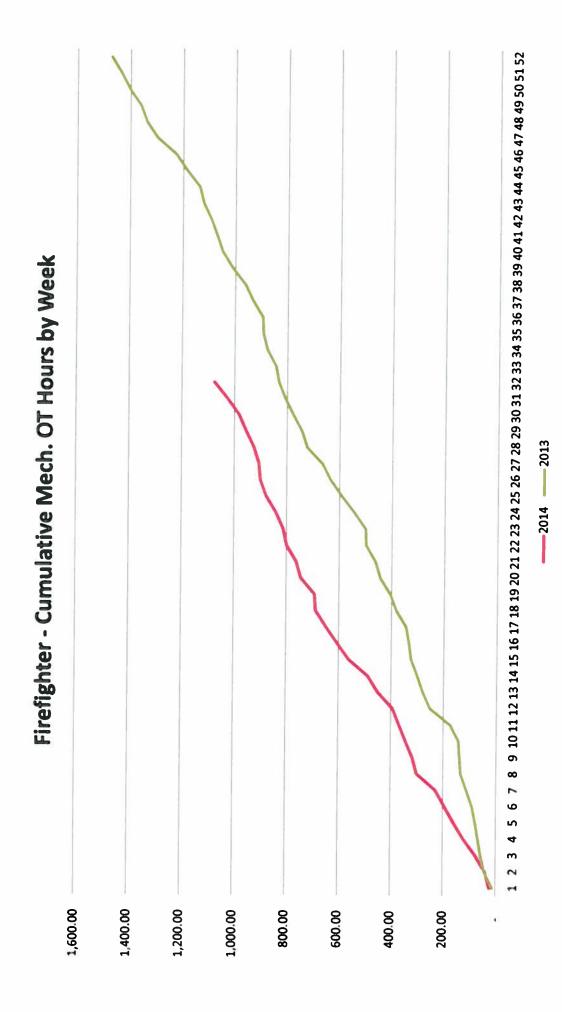


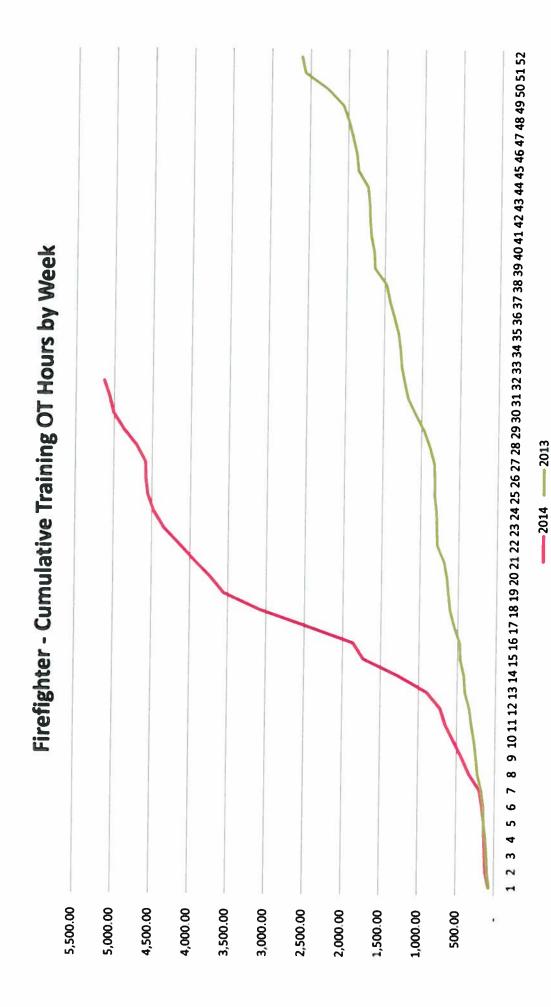


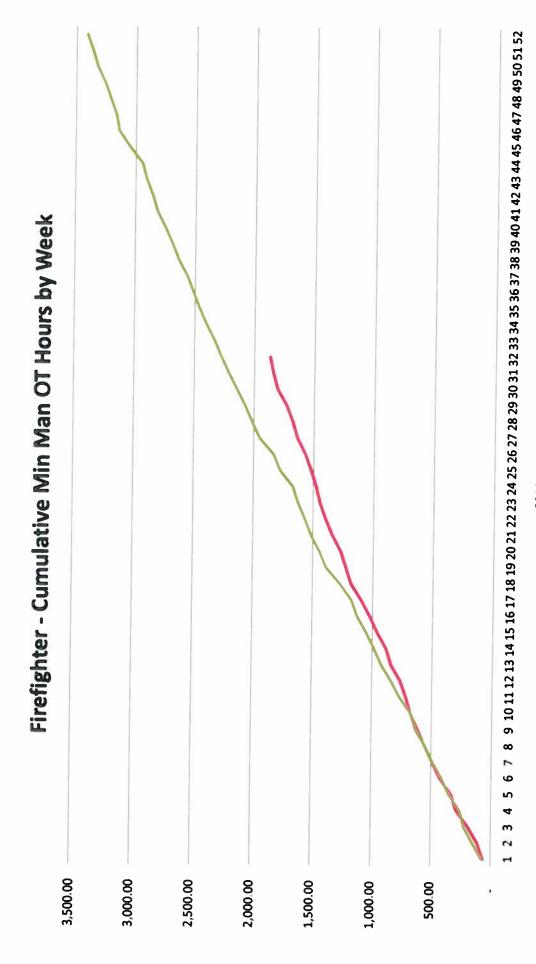












\_\_\_\_2014 \_\_\_\_2013

## Smith House Q2 Projection FY 2014-15 Summary

FY 14/15

Activity	Account Minne	Approved	Acct	Revised	07	Q2 vs	Actuals &		Q2 vs Actuals &
01303713411100 Medicaid	Medicaid	Sudget 7 804 924	Adjustments	Budget	Projection	Revised	Enc	%	Enc
01303713411102 Medicare A	Medicare A	7 211 662	0	7,894,924	8,513,247	(618,323)	3,873,811	49.07%	4,639,436
01303713411103 Medicare B	Medicare B	143.250	0 0	2,211,663	2 047 899	163,764	892,250	40.34%	1,155,650
01303713411104 Private Pay	Private Pav	2 411 166		143,250	135,786	7,464	75,557	52.74%	60,229
01303713411105	01303713411105 Commercial Insurance	620 114		2,411,166	1,529,460	881,706	1,416,452	58.75%	113,008
01303713691000 Miscellaneous	Miscellaneous	029.111		629,111	145,413	483,698	84,413	13.42%	61,000
	Total Revenue	612 200 444		0	2,069	(2,069)	2,069		0
		411,630,114	2	\$13,290,114	512,373,874	\$916,240	\$6,344,553	47.74%	\$6,029,322
Line Item	Description								
3710	Administration	2.049.263	82 565	2 131 020	2 000 402		,		
3720	Social Services	148 160	94,300	440,400	2 USZ 407	49,421	1,033,629	48.49%	1,048,778
3730	Recreation	288 720		148,160	146,887	1,273	80,926	54.62%	65,961
3740	Housekeening	67/007	000'9	294,729	251,942	42,787	161,634	54.84%	90,308
3750	Maintenance	300,037	0	588,537	615,023	(26,486)	383,651	65.19%	231.373
3760	- Parado	617,611,	0	1,115,715	1 085 301	30,414	671,195	60.16%	414 106
3770	Food Services	303,205	0	303,205	299,232	3,973	195,715	64.55%	103,517
3780	Nirsing Services	1,713,433	0	1,713,433	1,788,839	(75,406)	1,049,449	61.25%	739 390
3781	Physician Septices	9,903,334	2,148	9,965,482	10,273,333	(307,851)	6,130,690	61.52%	4.142.643
3791	Pysical Thereny	47,500	0	47,600	46,076	1,524	22,650	47.58%	23.426
	Total Expense	450,500	0	456,500	512,224	(55,724)	151,000	33.08%	361,224
		410,014,470	\$80,713	\$16,765,189	\$17,101,264	(\$336,076)	\$9,880,538	58.93%	\$7,220,726
	Net Surplus/(Shortfall)	(\$3,384,362)	(\$90,713)	(\$90,713) (\$3,475,075)	(\$4,727,390) \$1,252,315 (\$3,535,985) 101.75% (\$1,191,404)	\$1,252,315	(\$3,535,985)	101.75%	\$1,191,404)



P.O. Box 9310, Stamford, CT 06904 Offices at 888 Washington Blvd. Phone (203) 977-4105 www.stamfordpublicschools.org

Winifred Hamilton, Ph.D., Superintendent of Schools

To:

Winifred Hamilton Ph.D., Superintendent of Schoo

From: Hugh Murphy, Executive Director of Finance

Re: 2014-15 Second Quarter Financial Report

Date: January 25, 2015

Cc: Vivens Joachim, Management Analyst

Barbara Farrell, Position Control

John Castellana, Grants Account Analyst

Attached is a financial report for the month of December 2014 showing the year-todate results compared to budget and a year-end projection. At this point, we have paid four months of teacher payroll trend and have prepared year-end forecasts using the best available trend data. We believe the overall operating budget results are running close to budget with an overall projection for the year of a surplus of \$18,853. Please let me know if you would like to review in person.

## Staffing and Headcount (page 5)

## **Operating Budget**

101 Teachers - Currently, we are tracking 7.8 positions under budget with open positions at: Stillmeadow (elementary), Rogers (magnet), Bilingual/ELL 2.5 positions (Springdale/Stark, Stillmeadow, .5 Contingency), Stillmeadow (psychology), Cloonan (administrative intern), Elementary World Language, and a .3 Contingency.

102 Administrator - As of December 31, we are 1.2 positions under budget: Adult Ed .7 and the new magnet principal .5 position.

113 Admin Non-Certified - on budget

114 Clerical - Currently there are two vacancies: Research Analyst and Benefits Clerk.

115 Paraeducator - As of today, we are tracking 5 positions under budget: Bilingual/ELL 4.0 and Instructional 1.0.

116 Custodians - Currently one position under budget due to retirement at Davenport

117 Other- Currently on budget

## **Grants Budget**

101 Teachers - Presently on budget

102 Administrator – As of September 30, we are .3 positions under budget: Adult Ed .3

Highlights by major account code are as follows:

## Operating Budget (p. 6-8)

100 Certified and Non-Certified Wages - We are projecting a favorable variance of \$334,391 (.2%); essentially right on a \$157.7m budget. Our assumptions include a balloon check payment of \$15.6m in the month of June.

200 Employee Benefits – Current projection for this group of accounts is a deficit of \$189,000. The Health Insurance 202 account is tracking \$138,000 over budget due to lower revenue from retirees and teacher retirement board (to be expected as retirees migrate from our health plan to the state plan) and a deficit in the Social Security 207 account of \$64,000 due to employer contribution trends.

300 Professional/Technical Services —The overall 300 group is projected to run a surplus of \$69,000.

400 Property Services – The latest projection for this group is an unfavorable budget variance of \$183,000. The 411 Electric account is tracking \$105,000 unfavorable to budget (slightly optimistic budget assumption), the 420 Repair and Maintenance account is tracking \$26,000 unfavorable to budget (also slightly optimistic budget assumption), and 452 Grounds Maintenance is expected to run over budget by \$59,000 (based on last year's expense trend and spring athletic field preparation assumptions).

500 Other Services – We are currently projecting a deficit of \$96,000 in this group of account. The 510 Transportation account is tracking favorable by \$173,000 (budget efforts, routing efficiencies) and 560 Tuition account is tracking unfavorable by \$285,000 (increase in outplaced student, rates, state grant flat).

600 Supplies – Our most recent projection for this group is for a \$75,000 favorable variance (mostly due to Gas Heat projection).

700 Equipment- Our projection for this group is to be on budget.

800 Dues and Fees- Our projection for this group is to be on budget.

## Grant Budget (p.9-11)

Attached for your reference is a listing of open grants (including carryover portions of two-year federal grants and other grants with no restrictions.) Our original grant budget for 2014-15 was \$25,297,347 and subsequent awards from district grant efforts and carryover amounts from two year grants have increased our grant revenue to \$32,063,114.

The grants account analyst has taken steps to ensure that plans are in place to use up old grant dollars as quickly as possible.

## **Internal Service Funds (p.12)**

The latest balances for Internal Service Funds are as of December 31, 2014:

The BOE Medical Claims Reserve is at \$3,026,258. This amount is down from the June 30, 2014 balance of \$4,264,261 by \$1,238,000 because premium cost share revenue is not deducted from paychecks in the months of July and August. This averages around \$670,000 per month and will normalize by the end of the year.

Since the district is self-insured, our target is to keep between 5% and 9% of claims in this account at all times BOE Medical Claims Reserve at all times. We are currently at 8%.

The IBNR Reserve (Incurred but not reported health insurance claims) is \$2,648,419. This fund is used to account for health insurance claims that are incurred before June 30<sup>th</sup> but not paid by the vendors until July and August. The health insurance vendors continue to pay claims faster and the current balance (which is down slightly from the previous year balance of \$2,846,117) is deemed sufficient by the district's insurance consultant.

Due to a slight surplus during the 2013-14 school year, the Food Service Program fund is showing a fund balance of \$29,738; by contract, all revenues are paid to the vendor up to the amount of operating cost (food, commodities, and labor.)

The BOE Continuing Education fund is \$358,348; our objective was to keep close to \$300,000 in this account at all times (as a hedge against reductions in federal and state grants and avoid class offering reductions.) When book deposits are removed from this amount we are close to target.

The School Building Use fund is \$353,141. This account is used to capture school building revenue and expenditures from district rental efforts. For the 2014-15 year, the BOE operating budget 420 Repair and Maintenance account was under-budgeted by \$200,000 with the assumption that \$200,000 would be transferred from the SBU fund to keep the operating budget whole.

Due to district efforts in 2013-14 the BOE Energy Reserve is increased to \$299,840.

## Consultants (p.13-15)

Also attached to this report is an analysis of BOE "Consultants." Since the definition of consultants is somewhat subjective, we have included amounts paid through our 330 Other Professional and Technical service account and other amounts we believe to be consultant payments.



## 2014-15 Stamford Public Schools Headcount December 31, 2014

	Object		2014-15 Approved	2014-15 Adjunted	2014-15 Acted	Varient
	1		7199 8118	- Hardware		- 1
perating	191	Teachers	(,353.6	1,354,5	1,345.7	(7.8)
	102	Administrative	59,9	\$8.9	37.7	(1.2)
		Total Certified	1,413,5	1,413.4	1,404.4	(9.0)
	113	Administrative - Non Certified	7.0	7.0	7.0	0.0
- 1	114	Clertoul	80.4	20.4	78.4	(2.0)
- 3	115	Perteducators	356.0	359.0	354.0	(5.0)
	116	CustodistMochanics	154.0	154.0	153.0	(1.0)
	217	Other	37.0	37.0	37.0	0.0
1		Tetal Nen-Certified	634,4	637.4	629.4	(8.0)
1		Total Operating Budges	2,647.9	1,850.0	2,033.0	(17.0)
	191	Texchera	114.1	115.2	115.2	0.0
- 1	103	Administrative	5.6	4.6	4.3	(0.3)
- 1		Total Certified	119,7	119.8	117.5	(0.3)
- 1	113	Administrative - Non Comilled	1.0	2.0	2.0	0.0
- 1	114	Clerical	1.3	3.3	3.3	0.9
- 1	115	Persoducators	37.0	38.0	38.0	0.0
- 1	117	Other				
		Total Non-Certified	413	413	43.3	0.0
		Total Grents Budget	161.0	163.1	162.8	(0.3)
	101	Teachers	1,467.7	1,469.7	1,461,9	(7.8)
- 1	103	Administrative	65.5	63.5	62.0	(1.5)
i		Total Certified	1,533.2	1,533,2	1,513.9	(9.3)
	113	Administrative - Non Certified	8.0	9.0	4.0	0.0
- 1	114	Clinical	83.7	83.7	14.7	CA
- 1	115	Princheson	393.0	197,0	392.0	(3.0)
- 1	114	Consdis/Machanias	154.0	154.0	153.0	(1.0)
- 1	117	Other	37.0	37.0	37.0	0.0
		Total Non-Certified	675.7	610.7	672.7	(8.0)
		Fotal System Budget	2,200,0	2,213.0	2,196.6	(17,3)

| Elementary Stillmendow, | Magnet-Ragum, | 3 ELL(Springshale/Stark, Stillmendow, 3 Cantigency), | Pych Stillmendow, | Admin Intern - Cloccom, | World Language Elementary, | Contigency
Admit 84(FTE.7) New Magnet Principal (FTE.5).

Research Analyst, Benefits Clerk Bilingsal/ELL (PTE 4), Instructional Retisement Devemport

Adult Ed

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## Stamford Public Schools Monthly Financial Statement December 2014

		Approved	Adjusted	Year-to-Date	YTD	Lost Your	LYTO	Your-End
		Budgat	Budget	Results	%	YTO Results	%	Estimate
101	Teacher Salary	111,501,693	111,557,693	39,853,693	35.7%	39,250,090	36.296	109,266,445
102	Administative Certified	9,267,506	9,311,506	4,882,898	52,496	4,796,753	53.4%	9,217,015
104	Teacher Extra Services	1,259,485	1,264,385	575,361	45.5%	644,230	58.0%	1,283,527
105	Class Coverage	50,000	50,000	13,193	26.4%	9,181	18.4%	41,793
108	Maternity Leave	100,000	100,000	301,339	301.3%	394,180	157.7%	847,239
108	Best Stipends	50,000	50,000	7,393	14.8%	9,681	19.4%	79,793
109	Substitute teachers and part-time professional salaries	1,980,900	1,988,860	893,213	44.9%	828,524	48.3%	2,107,101
110	Retirement	1,892,916	1,892,916	1,166,856	61.6%	1,348,679	51.6%	1,892,916
111	Sub Teacher - Long Term läness	100,000	100,000	320,934	320.9%	339,407	113.1%	975,014
	SUBTOTAL - ADMIN-CERTIFIED SALARIES & WAGES (111)	126,202,400	120,318,360	48,014,881	38.0%	47,620,724	38.6%	125,715,843
113	Administration - Non Certified	770,495	770,495	343,136	44.5%	310,062	43.2%	704,628
114	Clerical Salary	5,831,440	5,831,440	2,286,751	39.2%	2,423,848	42.0%	5,815,272
115	Educational Assistant	10,599,786	10,599,786	4,409,130	41.6%	3,992,485	38.9%	10,378,854
116	Custodiai/Mechanical Salary	9,499,997	9,499,997	4,272,743	45.0%	4,403,527	47.7%	9,267,374
117	Other Salary	1,864,238	1,864,238	923,609	49.5%	776,619	42.8%	1,970,169
119	Para Substitutes Coverage	0	0	184,983		102,403		490,283
120	Temporary part-time salary	1,419,200	1,391,700	818,714	58.8%	787,945	58.2%	1,467,700
121	Custodial/Mechanical overtime	1,242,000	1,242,000	844,046	68.0%	726,684	62.6%	1,296,348
122	Cierical Overtime	61,700	66,700	94,464	141.6%	80,719	178.6%	140,136
123	Police and Fire overtime	101,719	101,719	47,692	46.9%	76,511	83.4%	102,437
	SUBTOTAL - ADMIN NON-CERTIFIED SALARIES & WAGES (112)	31,390,575	31,368,075	14,225,268	45.3%	13,669,604	44.9%	31,633,201
201	Clothing/Tool Allowance	175,000	175,000	53,742	30.7%	50,063	30.3%	187,426
202	Health/Hospital Insurance	34,711,850	34,711,850	17,355,925	50.0%	17,987,079	50.0%	34,849,571
207	Social Security	3,300,000	3,300,000	1,486,273	45.0%	1,394,050	42.9%	3,363,923
208	Unemployment insurance	200,000	200,000	41,407	20.7%	85,664	34.3%	175,607
215	Tultion Reimbursement	150,000	170,000	45,522	26.8%	51,298	34.2%	167,994
216	Childcare Reimbursement Tchr	30,000	30,000	5,538	18.5%	5,038	16.8%	30,000
230	Pension - Ed Assistants	2,401,000	2,401,000	2,344,165	97.6%	2,272.221	99.6%	2,393,365
231	OPEB	756,476	756,476	756,476	100.0%	1,488,200	90.2%	756,478
260	Workman's Compensation	1,530,276	1,530,276	765,5 <del>99</del>	50.0%	704,916	71.2%	1,531,198
	SUBTOTAL - EMPLOYEE BENEFITS (200)	43,254,602	43,274,602	22,854,648	52.8%	24,038,529	53.7%	43,455,560

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		Approved Sudget	Adjusted Budget	Year-to-Date Results	YTO %	Lost Year YTD Results	LYTD %	Year-End Estimate
321	Instructional Service	3,563,941	3,768,516	1,919,437	50,9%	1,785,147	\$1,0%	3,764,310
322	Instructional Program Improvement	373,878	352,193	96,675	27,4%	38,883	22.5%	284,272
323	Pupil Services	4,425,572	4,416,372	1,947,570	44.1%	1,691,012	51.3%	4.233.870
324	Legal Services	460,000	460,000	210,748	45.896	183,197	41.6%	660,448
330	Other Professional and Technical Svcs	394,500	295,500	97,040	32.8%	58,533	39.0%	280,440
	SUSTOTAL - EDUCATIONAL, REMASILITATIVE, & LEGAL SVCES (300)	9,217,891	9,292,381	4,271,470	46.0%	3,750,772	49.7%	9,223,340
411	Electricity · Non heat	3,339,737	3,285,221	1,130,009	34.4%	1,134,758	33.3%	3,390,387
412		103,000	103,000	25,662	24.9%	18,681	14,4%	93,662
413		322,750	322,750	155,161	48.196	129,305	49.9%	325,561
420		1,183,775	1,179,730	899,572	76.3%	621,211	44.6%	1,205,337
440		302,781	257,549	145,537	56,5%	83,407	37.6%	257,312
450		175,000	175,000	88,063	50.3%	139,054	29.9%	174,930
452	Grounds Maintenance	65,000	65,000	82,604	127.1%	36,842	52.3%	124,304
7.	SUSTOTAL - SUILDING UPKEEP AND REPAIRS (400)	5,492,043	5,388,250	2,526,603	46.0%	2,163,250	38.4%	5,571,493
510	Student Transportation Services	14,949,433	14,945,760	4,051,259	27.1%	1,223,706	8.5%	14,772,609
511	Fleid Trips	122,530	124,530	(8,034)	-6.5%	(23, 285)	-21.996	104,931
520	Insurance - Risk Mgmt Fund	1,282,432	1,192,573	596,286	50.0%	820,699	58.9%	1.192.573
530	Telephone	380,000	380,000	132,994	35.0%	206,897	52.0%	400.994
531	Postage	191,352	191,352	29,844	15.6%	38,140	19.9%	184,220
540	Advertising	42,500	42,500	8,052	18.9%	9,535	22,4%	36,302
541	Recruitment/Retention	22,600	22,600	11,996	53.1%	2,632	11.6%	21,029
550	Printing	634,407	629,407	371,308	59.0%	289,804	49.4%	648,001
560	Tuitions	8,993,000	8,993,000	4,236,902	47.1%	2,003,721	21.396	9,277,502
580	Professional Development	190,275	199,551	68,913	34.5%	56,034	27.0%	191,888
581	Indistrict Travel	15,414	15,414	3,126	20.3%	3,663	20.3%	12,333
590	Other Purchased Services	490,000	490,000	103,597	21,1%	99,097	20,2%	489,930
	SUBTOTAL - TRANSP., OUT-DISTRICT TUITION, & OTHER SVCS (500)	27,313,943	27,226,687	9,600,243	35.3%	4,730,641	17.4%	27,322,312

		Approved Budget	Adjusted Budget	Year-to-Date Reputs	YTO %	Last Year YTD Results	LYTD %	Year-End Estimate
6	11 Instructional Supplies	1,290,991	1,292,768	691,157	53.5%	648,743	48.5%	1,291,541
6	13 Maintenance Supplies	348,237	348,237	240,312	69.0%	217,866	62.6%	346,767
6	21 Gas Heat	1,292,165	1,292,165	221,508	17.1%	174,673	12,995	1,238,090
6	Z4 Oil Heat	65,000	25,000	1,735	6.996	322	0.4%	8,893
6	26 Gasoline	61,000	61,000	22,961	37.6%	25,514	45.6%	59,700
6	29 Bus Fuel	1,175,000	1,140,000	365,316	32.0%	424,167	40,4%	1,132,025
6	11 Texts/Workbooks	323,246	313,115	160,027	51.1%	100,261	32.8%	290,199
6	12 Library Books/Periodicals	55,321	53,625	27,680	51,6%	18,620	33.4%	53,527
6	13 Films and AV Materials	478,775	524,828	450,050	85.8%	377,509	85.5%	559,257
6	O Office Supplies	100,374	104,733	33,011	31,5%	55,282	53.7%	104,627
6	11 Other Supplies	49,800	49,800	8,101	16.3%	10,099	20.3%	45,896
	SUBTOTAL - SUPPLIES, MATERIALS, & HEATING FUELS (600)	5,239,900	5,298,271	2,221,855	42.7%	2,053,054	30.0%	5,130,521
73	O Instructional Equipment	216,138	240,902	133,873	55.6%	71,028	39.1%	249,324
73 ≿s	9 Non-instructional Equipment	112,800	116,473	40,910	35.1%	27,265	23.8%	107,356
~ 70	9 SUBTOTAL - EQUIPMENT (700)	328,938	357,376	174,783	48.9%	98,202	33.2%	356,681
89	O Dues and Fees	133,915	146,215	117,805	80.6%	106,120	82.0%	146,412
	SUBTOTAL - DUES AND FEES (600)	133,915	146,215	117,805	80.6%	106,129	82.0%	146,412
	TOTAL OPERATING BUDGET	248,674,218	245,574,210	104,013,580	41.8%	98,248,193	40.1%	248,555,363

518,853

## Stamford Public Schools Grant Summary as of 12/31/2014

		Original	Current		
Program #	Grant	Budget	Budget**	Exp/Enc	Balance
G01	HP Catalyst Innitiative	· 0	4,561	0	4,561
G02	Pre-School Tuition	125,000	182,410	143,382	39,028
G03	Lone Pine - Northeast	0	63	0	63
G04	Lone Pine - Newfield	0	5,118	5,118	03
G05	GECC K2C Carryover	0	8,347	0,110	8,347
G06	Lone Pine - Toquam	0	6,110	1,564	
G07	Girl's Ice Hockey	0	3,448	83	4,546
G08	Lone Pine - KTM	0	2,500	1,941	3,365
G09	American Experience	Ō	15,000	0	559
G10	Norwalk Community College Donation	0	6,744	0	15,000
G11	COE Intern @ Westhill	Ō	10,000	Ö	6,744
G12	SPEF Auditorium Project @ Dolan	Ö	1,020	0	10,000
G13	General Re @ Toquam	Ö	5,788	v	1,020
G14	GE Girts	Ŏ	2,409	2,245	5,788
G15	Purdue Pharma	Ŏ	10,111	971	164
G16	Naviance	ő	2,105	0	9,140
G17	Lone Pine @ Springdale	0	8,769	-	2,105
G18	Chartwells Scholarship	Ö	10,732	1,278 0	7,491
G19	Stamford Achieves	ŏ	7,000	7,000	10,732
G20	Elementary PTO Contributions	•	7,000	7,000	0
	Stark	0	0	0	
	Roxbury	Ö	216	0	0
	Springdale	0	9.790	0	216
	Westover	ő	9,021	820	8,970
G21	HUSSC Grant	ŏ	4,000	4.597	4,424
G22	GE Donation to Toquam	ŏ		0	4,000
G24	Stark Social Work	0	3,477	2,184	1,293
G25	CAPT Support @ SHS	0	527	0	527
G26	Citibank Grant @ WHS		4,047	25	4,022
G27	Whole Foods Donation @ Stark	0	2,327	728	1,599
G29	National Audubon Society	0	2,000	0	2,000
- <del>-</del>		0	2,000	0	2,000

0

	Total 2014-2015	25,297,347	32,063,114	14,565,162	17,497,952
30	GE Interest	0	28,273	0	28,273
50	VoAg	96,701	96,701	38,627	58,074
47		0	123,000	0	123,000
46	Dolan Dash	236,825	386,126	178,821	207,305
45	Upward Bound	1,855,142	3,452,291	1,848,143	1,604,148
44	Alliance Grant	4 955 440	113,016	48,240	64,776
43	Immigrant & Youth Education Carryover	0	.,	18,360	0
42	CT K-3	Ô	18,360	10.260	208,599
41	Immigrant & Youth Education Carryover	0	208,599	• • •	
39	TOR Titans	188,251	188,251	139,125	49,126
38	Technology Grant	0	62,522	62,522	0
37	Out of Town Magnet Transportation	229,637	226,500	4,110	222,390
36	SEA Coordinator	32,325	32,325	11,190	21,135
34	School Readiness	90,000	90,000	45,444	44,558
33	GEF Literacy	0	1,476,275	615,805	860,470
	E-Rate Reimbursement	362,913	352,394	44,989	307,405
32	JROTC	71,074	71,074	27,514	43,560
31	IDOTO	<b>=</b>			

<sup>&</sup>quot;Based on latest Grant Award and may differ from budget book.

Reserve Fund Analysis
Description

Stamford Public Schools

Fund	Description	6/30/2009 End Bal	6/30/2010 End Bal	6/30/2011 End Bal	6/30/2012 End Bal	6/30/2013 End Bai	6/30/2014 End Bal	12/31/2014* End Bal
rung	ardout species							
	38 BOE Food Service Program	\$102	\$1	\$14,209		\$5,4 <b>66</b>	\$29,738	\$29,738
	51 BOE School Building Use Fund	\$397,229	\$249,661	\$381,214	\$344,674	\$433,465	\$318,041	\$353,141
	SO BOE Continuing Education	\$405,108	\$329,906	\$339,247	\$308,908	\$335,661	\$350,664	\$358,348
	52 BOE Energy Reserve	\$96,147	\$96,147	\$96,147	\$129,840	\$129,840	\$299,840	\$299,840
	93 BOE insurance Claims Reserve	\$3,830,152	\$3,673,779	\$3,152,670	\$3,990,200	\$4,432,147	\$4,264,261	\$3,026,258
	93. Incurred But Not Reported claims (IBNR)	\$3,532,876	\$3.882.876	\$3,386,594	\$3,074,918	\$2,846,117	\$2,648,419	\$2,648,419

<sup>•=</sup> unaudited

## Stamford Public Schools Consultante 2014-15 December 31, 2014

## OPERATING SUDGET

VENDOR	T. HEIVER		ACCOUNT	CONTRACT	AMT PO
Child Health and Development	Montal Health Audit, support	Consultors	21 2158 322.43	90 000	5.43
Lawrence Dovle	Conduct Disciplinary Hearings	Consultara	29 2105 330 43	25 000	15.050
ASon Thomas	Pued Personnel Legal Services	Committeet	29 2105.330.43	10,000	2.71
Conneth Haudy	Henral Heeth Consudent, PO	Comutant	29 2105 330.49	2.549	2 54
Conin Makarantar	Montal Hastin Connectors, PO	Complant	29 2103 330 49	aco	60
Asion Transpa Associates	Positive Youth Development, Mantai Health	Consident	29 2105 330 49	1 000	1.00
raids fraining resocutes	Corontant, PD	- Consideration	203 000 000	1 000	
Peter Crain Newman	Mental Health Consultant, PD	Consultant	29 2105 330.49	1038	1 03
rica Bronstein	Mental Health Consultant, PD	Consultant	29.2105.330.49	1,262	1.26
lunen Rivers	Montal Hastin Consultant, PO	Consultant	29 2105.339 49	2 689	2,68
utis Duckman Mamortal	Mental Hootils Consultant, PD	Consultant	29.2105.330.49	4 619	4,61
tomi Connacticut	Mantal Haalth Consultant, PD	Computant	29.2105 330.49	400	40
om Salendario	Montel Health Consultant, PD	Consultant	29 2106 330 49	700	70
Vhaciar Clinic	Montal Health Consultant, PD	Consultant	29 2105 330.49	600	80
Rown Ray	Abuntal Health Consultant, PD	Consultons	20 2105 330.49	850	85
Peru Atracho	Morael Hautth Consultant, PD	Connuitrent	29 2105 330.40	850	85
etheron Tyrol	Montal Hooth Consultant, PD	Concultoni	29 2105 330 40	650	ఓప
retricin Grehern	Montal Hestin Consultant, PD	Consultant	29.2105.330.49	650	23
hard Scroope	Montal Health Consultons, PO	Consultant	29,2105 330 49	650	85
tichale Divine	Montal Health Consultant, PO	Consultant	29,2106,330,40	850	65
enfor Devits	Montal Health Consultant, PD	Consultent	29 2105.330.49	630	85
orte McFarland	Mental Health Consultant, PD	Consultant	29 2105 330:49	880	856
Cooperative Education Services	Training Services School Readiness	Consultant	30.2300 330.40	40,000	18 500
aldwin Madla Marketing	Media Concultation	Consultant	39 2300 330 49	3,000	3,00
ledriss & Mead	Consultation classificatin expension	Consultant	39.2300 330 49	0,334	6,30
rest Schools Pertnerchips	Communications Consultant	Consultons	32 2210.322 49	1,600	1,830
tana Flori	Schoduting Assistance PPTs	Consultant	32 22 tO 322 49	17,320	10,06
honos Patrilis	10 year enrollment projection	Consultant	33 2800 330.49	5,000	000,0
levid Ruden	Consultant, Westfull Journation Dept	Consultent	37 2400 330 32	3,000	1.50
orden Neochteno	Guent Spenker, Sports Medizine	Consultant	37,2400 330.32	1,000	
renepartation Advisory Service	Consulting, transportation	Consultant	39 2700 330 49	8.879	
verett Jemos	Bandil Consultant	Consultant	93	120,000	35,11
oran Coretti	Constitute	Contracted Svcs	29 2105 330 43	1 200	854
ou Sibersky	Translation services	Contracted Svcs	30 2300 330 49	10 500	5 34
DTECH	Rezour of BOE Audio Visual Equipment	Centracted Svcs	30 2300 330 50	1,000	70
FEI Construction Management	<b>Dullang Management Services</b>	Contracted Svcs	31 2001 321 49	721 144	432 91
Paul High School	Tutton	Software	29.2105 330 43	5,478	5,471
ato Guard	Software Mulatimaries	Software	35.2500 330.49	1,000	74
ylor Technologies	Transportation, Versitrans support	Software	39 3790 330 49	2,044	2,04
	Substatul - Operation Budget			1,000,206	576.91



Stamford Public Schools Consultants 2014-25 December 31, 2014

## PAID BY GRAND

	PAID BY GRANT				
VENDOR	SERVICE	1778	ACCOUNT	CONTRACT	AMY PO
ASC Mevils	Student Empowerment Class	Comultants	After School Grant (ALTA)	2 790	500
Education Connection	PD	Consultanta	After School Grant (ALTA)	7 971	7 071
Poul Groom	Recruitment	Consultents	AITE Magnet	14 500	12 000
Kida In Crista	Tour Talk	Consultants	AfTE Magnet	12 000	12 000
John Keach	Meth PD	Consultrants	Allonen	2 700	0
Naomi Michaed	Best Practice ELL	Correctores	Atlanen	12 400	10.800
CES	PGS Year 3	Consultants	Allenca	11,332	4 113
Successful Study Statis	Study styll program	Consultanta	Altence	6,000	2.419
Efficacy fratilisis	New Teacher Training	Consultants	Alterce	74 500	27.277
Mana Fiori	PPT Montage	Consultants	APPLES Preschool	50,400	20,180
John Keegh	Mea PO	Consultants	GE Developing Futures	24 300	7 290
Robin Kelder	Math PO	Consultants	GE Developing Futures	21 000	19,600
CES	Consultant Barbara Mechine	Concultants	GE Developing Futures	21.300	4.550
Pearson Education	Literacy implementation	Consultrata	GE Developing Futures	147,500	110.025
Scholeotic	READ 180	Consudants	GE Dovolgang Futures	94 919	94 916
Cloude Percemen	Common Core PO	Consultants	GE Developing Futures	91 200	48,000
Jasona Kichalaan	Facilitation of After Action review	Consultante	GE Developing Putures	24,000	6 000
Kinney Menegament Services	Madeald	Consultants	Medicad	37.560	37.500
Marytin Goste	Education Consultant	Coreultants	Portion	9.288	3 433
Corothy Otacko	After School on program	Consultants	Priority School Districts	7.000	3,730
Fortilly Contains Inc.	Young Perests program	Consultrate	Priority School Districts	9,800	ő
Literacy How	Professional development	Consultants	Rogers Mognet	31,200	31,200
Keys To Literacy	Professional development	Сопомінять	Rogers Magnet	4,924	4.024
Lowrence Nichola	MYP Support	Consultrate	Rogers Magnet	3,000	3.000
Surrene Botto-Suffren	ELL Corouttent	Consultanta	Title i Clonic	3,406	3 400
Marina Ferroro	ELL Consultant	Consultanta	Title I Basic	43.500	27.000
Lordo Verziostae	ELL Consultent	Consultents	Title   Bests	23,000	19 500
Krisen Bengton-Mendoze	ELL Consultant	Consultents	Tide   Bresin	1,700	1.700
Margaret Stevens	ELL Consultant	Consultents	Titto I Basin	1 700	1.700
Sophie Dismertis	EU. Consultant	Corrediante	Title   Species	3,400	3,400
Monica Nachordo-Ouston	St.L. Considera	Consultanta	Tata   Donle	3 400	3 400
Heather Aberrax	ELL Corputary	Consultanta	Tale I Basis	1400	3 400
Rachel Wolociechowski	ELL Consultant	Consultenta	Tigo   Benis	5 100	5.100
Ketin Destatuna	ELL Companient	Consultanta	Tata   Boole	5 100	5,100
Cyrchia Bester	ELL Consider	Consultants	Title ( Boste	0.000	6,600
Inputate for Multi Sensory Ed	Salid Trassing	Consultanta	Tide I Besic	55,300	50,189
Soul Sibriday	Charles Martina	Consultares	Title I Omec	750	478
Perry & Associates	Administrator Pili	Consultants	Tide IA	20.000	3.545
Connecteut Association of Schools	Accordanged PD	Consudants	Title 6A	14 175	1 //20
Connecteut Center for School Chance	Administrator PG	Consultanta	Tittle SA	20 000	5 436
Naoral Midisori	ELL PO	Consultanta	Ton sia Est.	9 000	2 000
Nosotros Education Center	External Pregrant Evolution	Consultores	Usward Bound	5 006	2 500
Standard Youth Service Bureau	Challenge Laurie Events	Contracted Sv. s	After School Grant (ALTA)	6 400	2 5 10
Bons & Guts Carb	Searday Program	Contracted Sucs	After School Grant (ALTA)	33,756	16.076
Latin Movee Dance Studio	Saturday Program	Contracted Svcs	Pflor School Grant (ALTA)	6.400	2 640
AU & J Computants	Provide mireto for Soluntary programs	Corprected Sycs	After School Grant (ALTA)	0.550	2 200
TCR Inc	Best Vire Can Surrener Program.	Commercial Sv: 4	ACTE Magnet	6 000	8 000
Dreambox Laprano	Meth Proport	Contracted Syca	Allianda	63 600	63 600
Castron	Project Seesing Decre	Contracted Svcs	Albanca	98 000	60,000
Lcarming A-Z	Reading Pregram	Contracted Swis	Alliance	149 111	149 111
Metch School Foundation	HS Math Tularing	Contracted Syca	Allunca	417 625	100 000
Amelly Education Inc	CT RRE realisements	Corp acted Sves	CT x 3 Literacy	18 300	10 360
Schedudters	Aber Sergel Pregrum	Contracted Syea	Exercised School Hours	11 400	6 575
CREC	Vieth Fencher Susport	Crystasted Sycs	GE Directorina Fusions	17 100	8.430
Learning Sciences International	Teacher PO	Contracted Syca	Porture Porture	4.125	4 125
Soundwaters	After Salved Program	Contracted Syca	Promy School Distants	51 000	4.149
Stanford Youth Service Buerzu	Mayora Youth Leadership	Contraction Sves	Priority School Displaces	57 000 55 000	
Amplify Education Inc	CT RRE usuatraurus	Contracted Svcs	Roose Mayor	17.672	12 6/2
Saundweiters	After School Program	Coveraged Swee	Title I Barnet	48.831	40 831
Betrateours Tenvel	Student ine to Boston	Contracted Sives	Unwird Board		1000
CLARACTER 148A43	Description of the Control of the Co	CONTRACTOR SHEET	Committee (30) (PR	9 905	9 545

## Stamford Public Schools Consultants 2014-15 December 31, 2014

TPR Education UCOIN Stanford Hospital Assoc of Black Divers

3

SAT dustractive lessing Upward Bound Program	Contracted Svcs Contracted Svcs	Upwerd Bourd Upward Bourd	6,250 4,360	6 250 4,500
Minima careers presentation	Contracted Svcs	Upward Bound	3,900	3,900
Subtotal - Grants			2,131,474	1,276,120
Control of the Contro				
FOTAL CONSULTANTS		<u> </u>	3,230,605	1,853,665
Summary	Operating 8	Gravii š	Your S	% of Total
Surrousy Contracted Services	439,810	Gravi S 608,067	Yeard \$ 1,094,367	% of Yous 50 2%
Summary			Your S	% of Yous

Bizanford Public Octocks Supposed uses by Object Code Distances

6

	ED14-CD15																
	Third-Child				4	•									_		
			3		7	16	18	14	16	- 10	20	, n	- 23		137		
						3					-	7	-	-	_		
		Contact	July	Autom	Continue	October	Househor	December	James	Polarizary	March.	Ands.	Adams #				
					•		7.2	100	Prof	Pessi	Post	April: Prol	May	- Aurin	Total	Curigat	<b>Technology</b>
		111,557,000	49,137	63,025	8.047.650	13,312,053	8.014.040	0.770.543	0.070.543	8,000,042	0,017,042	13,407,313	Proj	Pred	Proj		
	162 Admin Continue	0.311,500	1,012,008	710,070	620,124	1,023,813	710,033	705.000	721,333	721,253			8,045,642	20,273,271	103,268,445	111,657,603	2271,049
	104 Teachers thorn Genetices	7,204,305	200,000	317,704	(217,295)	114,409	\$1,007	79.807	79,000		721,253	1,070,770	731,553	367,927	0,217,016	9,311,508	94,488
	105 Chain Coversor	\$9,000	81	017,700	46	4.021				70,000	165,000	125,400	69,800	177,085	200,027	1,204,388	EA.1465
	100 Mathematy Loose	100,000					3,015	6,351	6,357	4,107	5,207	4,167	5,367	4,107	41,793	20,000	8.000
	103 PYT Protectional Expand	53,000	6.800		40,403	21,323	78,076	91,443	05,000	75,000	70,600	70,600	105,000	125,600	047.220	100,000	C40.330
	100 Date TokePT Prof Scient	1,020,000			0	0.00	8ta	17	4,167	4,167	40,107	0,307	7.397	4.167	70,793	60,000	(50,500)
	110 Automora		14,652	10,445	81,276	333,245	135,432	204,093	149,728	143,000	147,500	147,000	150,000	420,000	2,107,101	1,003,000	CTRACE
		1,832,010	1,131,020	0,143	25,773	0.00	0.00	0.00	201,000	0	0		0	525,083	.002.010	1,030,010	Statement of the last
	111 Sab Total Long Texts Bress	100,000	0	296	65,083	74/038	08,074	102,141	89,000	99,000	(5.000	100,000	85,800	169,200	975,014	100,000	
	111 Contilled Selection	120,316,360	3,445,043	E,115,080	0.639.265	14,957,005	8.506.674	10.014.402	10.310,103	18,000,003	10.10(1.00)	14.864.32	10,134,320	21,172,600			(5)414
											-	-	not contract	2,172,000	(25,745,043	197316719	600,007
	113 Admin Non-Curded	770,405	74,157	54,001	49,231	60,710	13,601	63,008	67,256	\$4,145	63.346	63,146	68,088			2221000	
	114 Clarion Below	5,831,440	28,047	410,440	427.748	498,691	425,441	408,440	633,706	453,034	914.427	463,634		63,545	704,620	770,405	46,647
	115 Countend Assistant	10,569,783	121,129	110,000	000,044	1,369,001	904,604	030,013	030,054	930,084	043,464		563,706	612,743	5,015,272	8,031,A40	16,100
	116 CuttodalNech, Scient	0,430,037	957,108	034,330	707,500	000,016	712.011	701,304	807.621	772.007		1,410,101	947,454	785,787	10,370,654	10,800,790	
	117 Citier Statuty	1,004,233	50.435	20,000	216,730	200,742	100,801	170,508	171,510		792.597	722,007	006,021	1,010,097	0,267,374	1,400,007	125,000
	110 Pern Outsetteens	0	1,150	3.075	17,704	60,000	47,671	45,030		171,610	171,510	257,205	171,510	103,268	1,070,189	1,804,930	(104,000)
	120 Temponary PVT Balany	1,301,700	20,194	37,000	27.010	201,070			29,050	20,050	42,050	44,070	121,250	38,626	490,203	0	(400,400)
	121 Controllethings, OY	1,243,000	81,037	304,030	115,700	164,220	205,247	210,625	103,000	125,000	70,000	120,000	127,200	104,700	1,457,700	1,331,330	(79,000)
	122 Gesters OT	05,700	0.043	11,525			100,033	98,354	47,520	76,040	23,790	69,760	09,204	40,000	1,000,044	1,342,000	CHANNE
	123 Police & Plus OT	101,719	2,074		10,029	23,002	13,635	12,617	3,005	8,000	0,600	3,300	7,000	15.000	140,136	61,700	(73,430)
	112 Non-Certifine Salarina	31,360,000		340	4873	16.007	11,177	14,040	1,900	5,045	11,200	4,500	9,800	15,000	102,437	101,710	me
	A THE PERSON OF	31,312,019	(02,385	1,014,000	279/199	2,670, 6	2,708,845	2,750,00	1,611,461	3,652,173	1,000,100	3,176,697	3,000,000	2762.00	31,633,361	37,364,030	GHA.COM
	201 Cittling/Tool Attomaca											5.29	000000000				-
	202 Hooks-Hoop Inc	176,000	8,046	14,630	14,100	0.530	0,180	6.260	0,120	6,120	0.120	6.120	EN (993)	10.000	187,426	175,000	
	207 Codel Security	34,711,090	2,002,084	2,002,054	2,000,004	2,630,654	2,692,684	2,002,054	2,000,004	2,000,084	2.002.054	1.007.054	2,000,004	3,030,370	34,000,071	34,711,050	Lavas
	407 COURS SOCIETY	1,100,000	114,097	02,431	271,000	415,003	200,538	207,100	208.004	275,000	200,003	200,400	399,000	220,240	3.383.623		(147,504)
	203 Unompleyment Comp	200,000	. 0	0	20,244	0.00		21,162	10.007	21,057	35,007	10,637	10,007	16,007		1,300,300	(62,622)
	916 Turson Peterbureamont	170,000	(10,120)	21,101	10,203	15,490		16,800	17.657	14,167	40.033	14,167	14,107		170,607	200,000	SA, MARIE
	210 Childran Releasurement Tate	20,000	(0,463)	0	(500)	500	0.00	36,000	2.500	2 500	2.500	2,000	2,500	15,707	107,004	179,000	2,000
	230 Pention -Bd Accisents	2,401,000	2,315,437	9	13,044	0.743	0.141	0.00	8,200	6,200	6.203	0.203		11,002	20,000	30,000	(4)
	231 OPG6	700,476	788,476	0	0	0.00	0.00	0.00	-	0	0	0.00	0.800	1,200	4,300,300	2,401,000	7,636
	280 Workmants Comp	1,539,839	127,600	127,800	127,600	127,000	187,600	127,000	127,000	127,000			0	0	750,476	758,470	
	200 Criptoyoo Onnedia	43.274.030	6.104.104	3,140,205	3,349,273	34/9/40	33805	1,370,003	1357,410	3.00	127,500	317,000	137,600	127,003	1,521,195	1,599,779	(1988)
		100000000000000000000000000000000000000			-	The street	- chaesafina.	4,414,600	2,307,410	2777701	1,352,464	1,130/	3,500,407	3.011,304	43,413,500	45,074,00	(100,000)
- 1	321 matructional Sorvice	3,700,310	70,663	145,652	320,000	507,723	229.777	483,700									
:	322 Instr Prog Improv Dvs.	3632,193	12,539	12	30.073	10.020			314,020	279,029	263,023	333,030	271,241	370,623	3,784,310	3,763,316	4.006
	323 Puzil Sven	4418,372	(23,673)	\$23,000			1,507	23,234	20,340	23,343	24,043	94,340	23,349	20,249	204,272	252,103	9.60
	224 Leggt Standard	430,030	1023		903,033	477,500	281,094	400,034	390,500	4237800	490,520	375,000	290,300	214,000	4.233,070	4476.373	253,600
	330 Other Prof & Tech Ship	291,000		10,225	15,290	71,330	25,020	71,073	67,733	C21.6323	30,325	44,133	49,333	155,133	COLAGO	450,000	(00,440)
- 2	200 Professions/Technical	0 20 3	(2,554)	5,540	9.797	2313	10,234	20,033	40,125	N/51	7/3,/72/5	24,625	2455	29,275	270,440	225,000	
•		a-mar-1004	04,673	201,000	UT4,500	1,034,030	814,076	1,144,436	10,134	604,334	670,334	854.1234	671,325	BOOASA	12030	0.00.381	35/54
												250				-	- Carlina

	Control	O O	August	Ceptantier 0	October D	Spreador G	December 0	Industry Proj	Proj	March Proj	April Proj	Many Pecil	Acres Pres	Fotal Proj	Cudget	VasDudAd
411 Country Hon-Heat	3.505,821	(130,135)	(800 THE	103,737	291,708	322,043	107,570	270,000	310,000	275,000	400,500	423,763	450,000	3,310,337	3,203,021	(retal, test)
412 Gas Non-Hoss	103,000	(5,207)	6,530	0,000	4,204	0,839	7,333	0,000	0,032	0,603	0,003	0,500	25,003	63,552	103,000	0,000
413 Water	322,750	8,111	18,623	11,600	8,344	95,634	18,676	17,800	15,000	15,000	15,703	16,000	62,500	325,561	222,760	0,410
420 Repair Makes & Classifing	1.179,720	67,047	130,143	204,038	215,134	01,034	229,580	84,311	83,211	(188,963)	60,211	77,311	93,211	1,200,237	1,170,730	COLUMN TO SERVICE SERV
440 Rentills	257,949	46,461		770	6,000	10,505	72,038	23,402	21,462	11,002	21,483	11,000	21,453	237,312	257,848	237
450 Construction Divs.	175,000	600	13,042	41,036	11,000	12,605	7,401	11,500	9,112	10,005	17,800	19,500	10,750	174,030	175,000	70
452 Grounds Maintenance 400 Process Bundans	61,000	1,000	11,711	35.79	11,742	10,872	14,003	5,417	3.917	2,017	22,117	2.917	1417	184,304	61,000	(91,194)
400 Linboth Smyose	4720520	(10, 103)	46,577	4/4,4/1	DELTA:	934,945	639,183	EN JAN	40.375	210,176	675,130	19000	Y1 (32/3	UEA, ALL	Y30FM	(sectoral)
810 Pupil Trans. Regular	14,048,760	(2.390)	133,635	450,073	317,650	(20,494	2,522,007	2,630,020	2,480,008	1,380,200	1,005,400	1,000,005	1,345,029	14,772,000	14,945,760	179,100
511 Pupil Trans-Plaid Tito	124,030	(42,300)	0	(2,254)	2,630	7,473	27,273	10,376	10,378	7,570	17,875	12,570	54,270	104,831	124,530	19,600
\$20 Insurance - Pilals Myret Pund	1,102,573	99,301	60,531	08,551	69,301	10,331	80,331	69,231	69,301	09,391	89,381	99,301	90,391	1,192,573	1,102,573	
650 Yelephone	300,000	42,476	303	34,709	41,000	1,038	12,028	100,707	81,007	31,607	23,167	31,607	37,067	400,004	200,000	(20,004)
631 Postego	191,352	1,408	470	1,809	25,221	540	547	21,940	15,940	10,043	33,045	33,046	25,746	104,220	191,202	7,100
040 Advertising	42,000	9,400		0	1,857	120	3,005	3,542	3,542	3,542	6,042	3,542	0,042	30,303	42,800	4,100
541 Recruitment/Retention	22,000		4,200	4,401	707	0	1,530		1,053	0	1,630	1,323	3,080	21,029	12,500	1,077
500 Printing Coperas 500 Tultion	630,407	72,400	111,057	18,600	22,137	112,605	30,708	103,074	12,458	10,458	10,463	107,748	30,800	040,001	629,607	(serme)
500 Protestional Developmen	103,601	101,110	14,007	131,203	472,038	0.204	10,040	15,020	18,530	471,617	762,417	920,617	900,417	0,277,600	0.003.000	(234,603)
SEL technica Travel	15.414	245	707	200	435	823	718	1,225	1.235	11,029	14,623	10,129	22,220	101,005	199,651	17,003
060 Other Perchanel Bur	430,000	200	707		103 807		0.03	100,333	13,000	1,909	113,200	15,800	118,000	12,333	15,414	A,mbs
500 Other Bendom	27 224 (10)	353.043	1,000,643	501,744	124174	C000.10	4,000,700	Till or	116733	100,001	3,053,185	2,348,477	134460	27 13 11	77 35 (13)	- P
					1,000	-prospinate			3,000,000		2,000,190	Z <sub>a</sub> prog <sub>a</sub> ne y	2,-104	27,244,414	27,722,000	(married
611 Indirectional Beppiles	1,202,705	48,042	104,743	174,673	112,010	65,231	127,049	167,731	62,731	167,731	03,731	103,231	103,231	1,291,541	1,202,700	1,007
013 McImpress Supplies	343,237	8,634	174,235	30,133	10,400	5,850	3,139	5,000	15,003	12,000	20,400	31,000	22,800	340,707	348,237	VOM
621 Gas Hast	1,202,163	(54,080)	65,770	46,071	81,707	54,291	62,017	231,731	1.29,660	100,010	185,500	127,180	003,621	1,233,000	1,200,105	BAJORE
624 CQ Hots	23,000			0	0.00	100	1,000		4,670	0	503	0	2,083	0,000	25,000	14,167
628 Grapaline	01,000	2,000	2,046	4,108	4,701	6,081	3,374	6,500	6,083	OTCO.	8,703	6,000	0,400	00,700	61,000	1,000
620 Das Puol	1,140,000	0	33,276	45,002	E3/199	102,167	65,263	107,504	100,500	125,405	112,700	103,500	181,700	1,132,025	1,140,000	7,038
641 Texpode/Watibooks 642 Library (pobPertedas)	313,115		17,121	63,860	41,873	25,054	9,361	10,523	30,000	22,503	15,000	15.000	20,000	230,100	312,115	22,040
043 Film and AV Metertata	53,623	2,724	7,635 91,003	5,005	7,303 10,230	1,295	2,073	4,469	4,460	2,450	4,459	4,469	5,604	113,1127	03,025	-
GCO Citics Statement	104,723	(12,030)	24,053	6,160 (4,000)	10,022	4,825	41,984 10,600	18,000	10,800	19,500	11,500	18,008	40,000	850,257	204,200	(DALIZE)
001 Other Buesles	49,703	(12,000)	1,065	2,752	1,445	مب	1,070	4,100	84,720	0,729	6,725 4,034	6,720	12,670	104,627	104,733	166
600 Supples	LIBOURI	200,000	al M	573 132	358,162	2711,783	207,404	सी	35724	Billian	400.085	4/41	567,421	5.130.com	60,800 USS (7)	74700
700 B. L	5000000	200000	0.855.000	2242415523	5755555	3315555	050000000	225000000		48551555		1547676700	DEMISSION.	( - STORES	200100000000000000000000000000000000000	
730 Equipment Instruction 730 Equipment Non-Instructional	240,902	0	3,314	40,760	43,209	11,730	34,348	22,575	20,075	20,075	12,576	23,075	20,075	340,234	240,902	(plum)
700 Ecoloment Non-England	113/173	1,730	10,943	400	100	10,149	4113	15101	370	- 12:00	0.790	9,703	12,010	197,394	116077	5/177
100 activising	334,344	1,730	14,200	49000	100,010	19200	44,443	JAI, AST	20,791	32,231	2251	29,76	21,001	300,001	357,576	1204
890 Duras and Pees	140.215	93.340	21/017	10,454	3,977	1,281	14,050	- 72	4/985	2/89	4,635	- 1/23	3,163	140,418	146,816	099
600 Dups and Peas	146,216	43,240	31,017	15,484	3,977	1,201	14,090	7,005	Qual	3,033	4,663	4,635	3,125	148,412	146,216	(1987)
0001 Genous Fund	24(374,314	0.24,007	CHS/RE	50,542,003	20,207,201	场,均为/约	21,277,330	22.379.077	11/40/01	36203076	NAME OF	10,700,700	33,50,54	14 M 14	244.074.294	MARIN

Standard Public Schools Health Insurance Account 2014-2015 Detail of Charges/Rivvoluse to Pand 933 & Aprt 934

Acctito	Description	July	August	September	October	Kovember	December	January Proj	February Proj	Steren Proj	April Proj	Proj	June Proj	Total Proj
934-6342-9202	<b>BOE Medical Classes</b>	2,133,609	2,064,443	2,164,583	2,591,640	2,007,744	2,605,334	2,362.969	2,437,960	2,472,960	2,647,980	2,448,930	3,156,391	20,949,658
934-9342-9293	<b>BOE Dental Claims</b>	151,900	153,750	160,277	120,327	0	131,234	159,200	143,000	180,000	145,000	145,000	147,243	1,626,630
134-6342-0204	<b>BOE Prescription Orage</b>	241,753	317,184	713,341	409,109	605,220	466,601	425,000	381,000	297,000	433,000	435,000	576,660	5,273,058
934-8342-9295	BOE Admin Fees	439,076	172,376	68,306	69,625	69,201	69,082	69,036	69,100	69,100	69, 100	69,100	69,100	1,302,160
934-0342-9206	BOE Stop Loss	91,862	92,151	92,091	93,463	93,089	92,039	92,939	92,940	92,940	92,940	92,940	92,040	1,113,159
134-6342-9257	SOE Life & LTD tria.	25,606	23,302	46,604	23,302	0	40,604	0	23,302	23,302	23,302	23,302	23,302	281,930
934-0342-0206	BOE HMO Premiums	2,082	0	4,163	2,032	2,032	2,144	2,100	2,100	2,100	2,100	2,100	2,100	20,153
934-9342-9209	BOE Macelaneous	(8,000)	13,395	9,159	9,244	10,388	13,447	13,450	15,500	7,500	14,500	7,500	25,000	132,083
234-0342-0210	806 City Charge Back	504,262	504,282	504,232	504,282	504,252	504,262	604,262	504,262	504,262	504,262	504,232	504,202	6,051,147
Total Expenditures		3,587,180	4,140,864	3,762,790	3,831,079	3,341,998	3,931,727	3,028,084	3,641,164	3,629,164	3,934,164	3,728,164	4,557,556	43,756,200
833-0107-341-0202	SOE Health Ins. Contribution	0	0	٥	0	0	0	0	0	٥	0	0	0	0
933-0107-341-9293	90E PCS Empt Deductions	(986)	(5,222)	(685,360)	(1,001,332)	(519,176)	(574,781)	(670,000)	(670,000)	(570,000)	(999,000)	(670,000)	(337,000)	(8,682,887)
933-0107-341-9204	SOE Retiree Payments	(93,729)	(94,356)	(104,126)	(102,878)	(104,372)	(100,393)	(95,000)	(101,000)	(95,000)	(101,000)	(101,000)	(95,000)	(1,187,855)
933-0107-341-9293	SOE Tohr Retirement Board	0	0	0	(67,070)	0	٥	(89,205)	0	0	(88,000)	0	(87,000)	(351,355)
933-0107-341-0200	BOE Grants	(208,961)	(200,861)	(205,961)	(205,961)	(208,961)	(208,961)	(208,961)	(208,961)	(208,961)	(205,981)	(208,991)	(206,981)	(2,483,531)
Total Revenue		(301,675)	(308,538)	(976,477)	(1,398,240)	(830,511)	(992, 135)	(1,061,256)	(977,961)	(971,961)	(1,394,961)	(977,961)	(725,061)	(10,905,037)
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Account Balance		3,246,475	3,834,326	2.788 313	2,432,609	2,511,475	2,949,592	2.567,700	2,013,204	2.657,204	2,539,204	2,750,204	3,872,007	34,863,871
Latest Budget Vertance												Budget Burplus Oel	ett 200	34,711,690 (137,721)
	Total Montaly Members:													
ASO See less se	Total Monthly Employees:	47.600	00.474	CD 004	40.404	60.00	40.444	40.000						
ASO Fee (per ea, per mil	19.60	67,576	68,476	68,305	69,625	69,201	69,062	69,038	69,100	69,100	69,100	69,100	69,100	828,800
Stop Lost Premarm	16.43	91,882	92,151	92,091	93,468	93,029	92,639	02,939	02,940	92,940	92,940	92,940	92,940	1,113,178
Natwork Access Fee	25% of nativork savings	371,500	103,900	0	0	0	0	0	0	0	٥	0	0	475,400
TOTAL ADMIN FEES		136,935	264,527	168,395	163,112	162,210	161,901	161,975	162,040	162,040	162,040	162,040	162,040	2,418,340
													Delica-Participa de	