

# Memorandum

**To:** Members of the Boards of Finance and Representatives

**From:** Jim Hricay, OPM Director

*Jim Hricay*

**Date:** May 12, 2015

**Re: FY 2014-15 Third Quarter Projection**

---

The Office of Policy and Management (OPM) has completed a financial review of all operating departments along with an analysis of general fund revenue sources. This analysis includes actual revenues and expenditures posted thru April 1<sup>st</sup>, as well as revenue and expenditure projections. The year-end third quarter projection is a City-wide operating surplus of \$494,268 (Attachment 1).

### **Third Quarter Summary:**

Revenues through April 1, total \$500.3M, \$16.8M less than the \$517.1M projected to be collected by the end of the fiscal year. Included in this amount is \$7.9M in contingency funds. According to the Tax Collector, tax receipts (as a percentage of budgets) are up from the same time period last year. Overall, revenue for state formula aid, claims and settlements, building permits and conveyance tax are all projected to exceed budget. Building Permits and Conveyance Tax revenue alone are projected to exceed budget by \$950K and \$1.8M respectively. Conversely, revenue shortfalls are projected in single stream recycling, transfers-in from the Parking Fund, and Smith House.

Expenditures on the municipal side, excluding Board of Education to present are \$220.4M or 84% of the total City budget. YTD expenditures include full year expenditures for annual payments for transfer to the debt service fund, pension, and Other Post-Employment Benefits (OPEB) paid in July/August in accordance with our operating plan as well as Medical and Life payments to insurance fund charges. Unchanged from prior reports, Police, Smith House and Operations-Vehicle Maintenance expenses continue to place pressure on the City budget.

Since the second quarter report, as stated, the projected revenue shortfall for Smith House grew by 0.49M for a year-end \$1.4M revenue shortfall. In addition, we have seen a significant drop in the number of parking violation tickets from the Parking Fund. The result of the drop is a projected revenue shortfall of \$835K. We will provide additional detail later in this report.

### **REVENUES:**

**Property Taxes: Decrease \$254,408** Tax billings have yielded a positive rate of return. I have deducted \$0.5M from the Current Levy as a hedge to account for end-of-year adjustments. In meeting with the Tax Collector, he has indicated that collections have been strong and he is confident that the City will collect expected taxes and ancillary revenues. Collections in other tax related areas such as collections and penalties and interest on delinquent taxes are on target with adopted levels. Supplemental Auto is projected to come in \$245K over budget.

**Revenues from Use of Money: Decrease of \$107,114:** Estimates from the Controller's Office indicate full year interest income of \$492,256. This is a slight improvement of \$71,032 from second quarter. As

detailed in second quarter projections, increased earnings in this category are a result of the recently completed banking services agreement.

**Intergovernmental Revenues: Decrease of \$126,619:** The decrease in intergovernmental revenue is derived primarily from two sources. The state Property Tax Relief Grant (\$251,009) and Municipal Video Competition Grants (\$119,423) which were discontinued. As a result, the City will not receive the funds previously anticipated. The loss in the revenue has been partially mitigated through higher than budgeted revenues in other categories.

**Departmental Revenue: Increase of \$1,295,838:** The primary driver of this increase is Conveyance Tax due to the higher than anticipated sale of properties which will be assisted in closing out the fiscal year by the recently approved rate increase. As of the close of the second quarter, total Conveyance collected totaled \$4.85M or 40.8% above the budget. We are anticipating total revenue to come in at \$5.25M, or \$1.8M over plan. This estimate assumes an average of \$144K per month through the end of the year. The Smith House is reporting a revenue shortfall of \$1.4M, which worsened by \$432K compared to the second quarter projection. The cause of the shortfall is due to a combination of a lower than estimated patient census and payer mix. The largest driver of the shortfall is due to the reduction in the patient census. At budget adoption, the revenue assumptions called for a 95% occupancy census. As of the beginning of the month, the patient census is 84%. We continue to communicate with management to track their revenue and modify future projections as needed.

**Other Revenue: Increase of \$1,324,962:** The increase in revenue is due to an increase in the reimbursement from the state for the Enterprise Zone reimbursement of \$613K, claims and settlements of \$815K and private donations deposited to the Special Events Revenue line item. The donation money was used to offset costs associated with this year's fireworks.

**Inter-Fund Transfers: Decrease of \$835,032:** This projection is based on an estimated shortfall from the Parking Fund and \$411K less than prior year. Over the last few years, this category has decreased in the number of parking violations issued and corresponding revenue (Attachment 2). Last year, in response to the decreasing revenues, the budgeted revenue was decreased \$290K. In January of this year, we met with the department based on year-to-date activity. At that time it was explained that the department was transitioning ticket processing vendors which resulted in the delayed posting of revenue. Ticket issuance and corresponding revenue was further dampened by an unusually cold winter. We continue to monitor this category and have been informed that there is a potential for some improvement in the year-end numbers.

#### **EXPENDITURES:**

**Office of Administration: Savings of \$35,523:** This minor savings is primarily due to attrition savings.

**Office of Operations: Shortfall of \$434,893:** The projected shortfall includes Snow Removal for which an additional appropriation was recently approved. After Snow Removal, Vehicle Maintenance makes up the largest amount of the projected shortfall at \$290K. The projected year-end expenses in Traffic and Road Maintenance are more than double the approved budget and expected to exceed prior year activity by \$115K. Vehicle Maintenance overages are also projected in the Building and Parks Maintenance Department totaling \$40K. An additional appropriation request for Vehicle Maintenance totaling \$290K is currently before the boards. Other projected shortfalls are planned to be absorbed through savings in other areas.

**Public Safety: Shortfall of \$1,093,899:** This is an improvement of \$1.02M from second quarter estimates. As expected, the primary driver for the projected shortfall is Smith House, Police and Fire overtime and related salary accounts. Throughout the fiscal year, as positions were vacated, a portion of the projected shortfalls were offset with salary savings. As we close the year however further attrition savings will not be achieved. All other departments in the Health Department are projecting minor variances.

**Police:** A budgetary shortfall of \$527.1K is projected in this area. The primary driver of this projected shortfall is \$101.1K in Overtime (Attachment 3), \$250K in Mandated Training Overtime, \$50K in Special Response Units Overtime and \$125.9K in other associated pays such as Stand-by, EAP,

Education & Training and Communications Equipment Maintenance. Through March, overtime is \$249.5K less or 7.0% lower compared to the same time period last year.

**Fire:** A budgetary savings of \$83,860 is projected for the Stamford Fire Department. Although projected for a slight savings, we remain cautious in this category. As a result of delayed hiring we expect overtime to continue at elevated levels (Attachment 4). Through the end of March, overtime averaged slightly more than \$78.6K per week versus \$64.3K per week last year, an increase of 22.2%. The driver of overtime as with the Police is minimum staffing. We expect minimum manning overtime levels to remain unchanged until new staff is hired and trained next fiscal year.

**Smith House:** A budgetary shortfall of \$578.1K is projected for Smith House (Attachment 5). The largest part can be attributed to nursing part time, permanent part-time, overtime accounts, fuel oil and medical supplies. An additional appropriation for \$530.3K is presently before the Boards to address these shortfalls. Other smaller shortfalls will be corrected with salary and savings in other accounts. Compared to prior year, total operating expenses for Smith House are projected to be \$66,909 above last year and \$569,561 less than the department's original budget request. On a profit/loss basis, the FY 14/15 budget for Smith House was approved with an operating loss of \$3,384,362. At this time, the end-of-year operating loss is projected to be \$5,466,690. This projection is based on monthly forecasts provided from the Smith House Finance Director. The widening loss is the result of a declining patient census mix and less than favorable payer mix. The facility continues to work on improving the patient census as well as contain costs where possible. However, as a regulated facility they are faced with maintaining specific staffing ratios.

**Office of Legal Affairs: Shortfall of \$12,261:** We anticipate correcting this minor variance in the fourth quarter using other savings.

**Government Services: Surplus of \$111,017:** This savings is attributed to the salary savings.

**Community and Cultural Activities: No Change** No change from the Adopted Budget is projected.

**Debt Service/Transfers Out: No Change:** No change from the Adopted Budget is projected.

**Contingency:** The Contingency reserve was approved at \$7.9M. Year to date, \$3.7M has been appropriated. For planning purposes, we have assumed full utilization of the contingency reserve this fiscal year.

**Board of Education: No Change:** Based on discussions with the Finance Director of the Board of Education a small surplus is expected \$6K (Attachment 6).

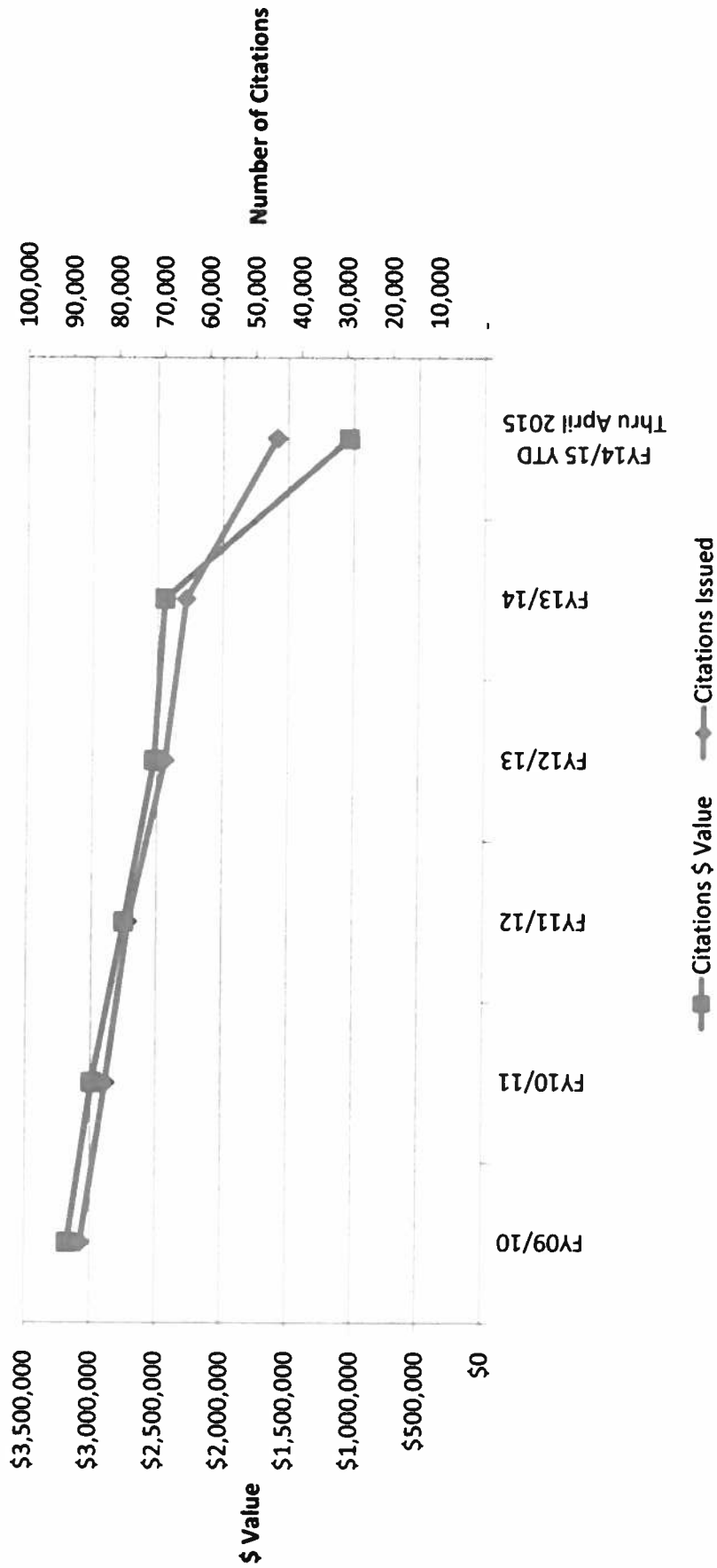
Cc: Mayor David Martin

Michael Handler, Director of Administration

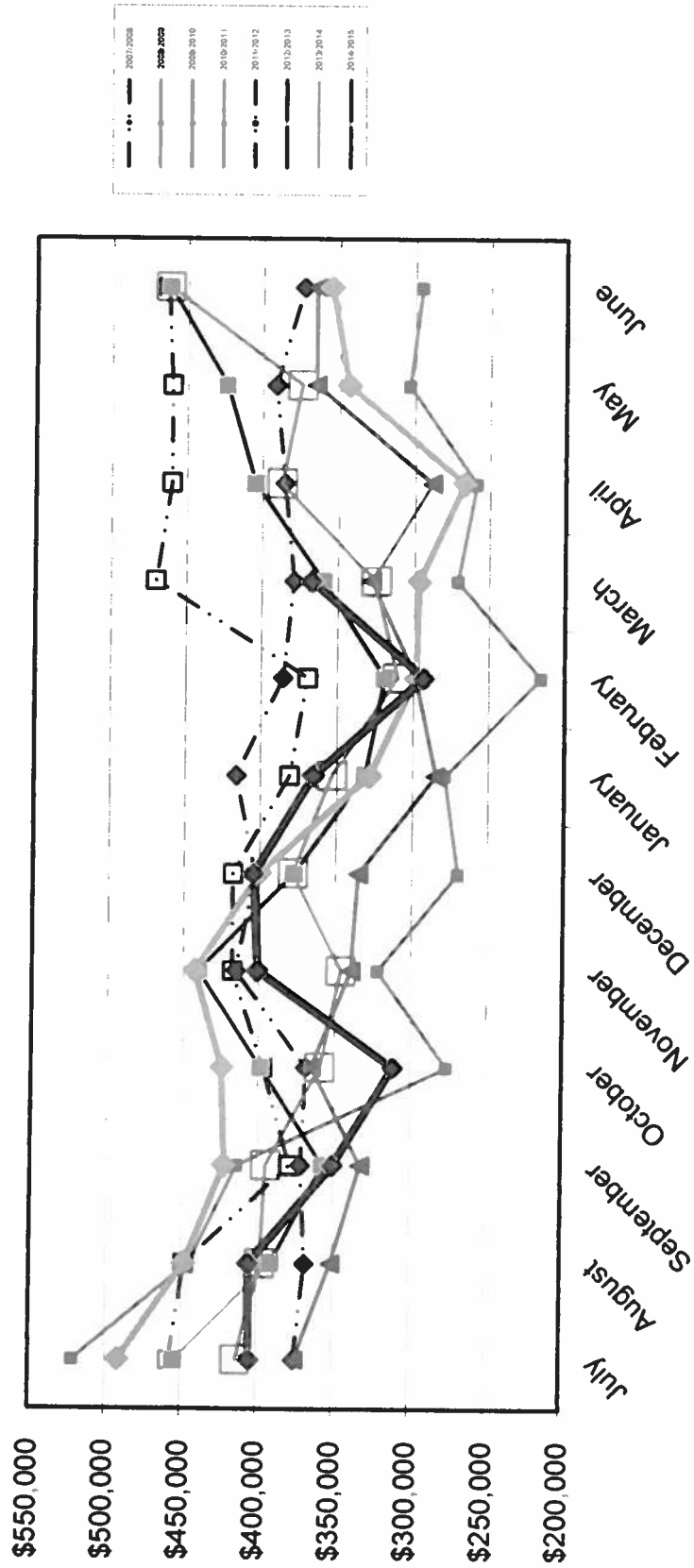
# City of Stamford Q3 Projection FY 2015-16 Summary

Source	Description	Approved Budget	Add'l Appropriations	Account Adjustments	Revised Budget	Variance Approved	Q3 Projection	Q3 vs Revised	YTD	Adj	Revised YTD	% of Revised Budget	Q3 vs YTD
01301023011000	Current Levy	442,543,097	0	0	442,543,097	0	442,043,097	500,000	277,490,641	0	277,490,641	63%	164,552,456
30	Property Taxes	11,400,100	0	0	11,400,100	0	11,845,692	(245,592)	3,714,656	0	3,714,656	33%	7,931,036
	Contingency	0	0	0	7,899,692	7,899,692	7,899,692	0	0	0	0	0%	7,899,692
32	Revenues from the Use of Money	600,000	0	0	600,000	0	492,256	107,744	147,503	0	147,503	25%	344,753
33	Intergovernmental	17,335,379	0	0	17,335,379	0	17,208,760	126,619	8,257,261	0	8,257,261	48%	8,951,498
34	Departmental Revenue	30,205,672	0	0	30,205,672	0	31,501,510	(1,295,838)	18,679,433	0	18,679,433	62%	12,822,077
36	Other Revenue	2,669,182	0	0	2,669,182	0	3,994,144	(1,324,962)	3,119,345	0	3,119,345	117%	874,799
38	Interfund Transfers	3,129,133	0	0	3,129,133	0	2,294,101	835,032	2,294,101	0	2,294,101	73%	0
	<b>Total Revenues</b>	<b>\$507,882,563</b>	<b>\$0</b>	<b>\$0</b>	<b>\$515,782,255</b>	<b>\$7,899,692</b>	<b>\$517,079,252</b>	<b>(\$1,296,997)</b>	<b>\$313,702,942</b>	<b>\$0</b>	<b>\$313,702,942</b>	<b>61%</b>	<b>\$203,376,310</b>
	Chase	<del>507,882,563</del>			<del>515,782,255</del>		<del>517,079,252</del>		<del>311,408,841</del>				
	<b>EXPENDITURES</b>												
1	Office of Administration	9,107,508	349,575.00	-	9,457,083	349,575	9,421,560	35,523	5,942,409	0	5,942,409	63%	3,479,150
2	Office of Operations	42,068,754	1,020,657.00	(1,020,657.00)	43,068,411	1,020,657	43,524,304	(434,893)	26,886,945	0	26,886,945	62%	16,637,359
3	Office of PS, Health & Welfare	139,960,356	1,133,559.72	(1,133,559.72)	141,093,916	1,133,560	142,187,815	(1,093,899)	88,716,756	0	88,716,756	63%	53,471,059
4	Office of Legal Affairs	4,385,699	388,884.00	(388,884.00)	4,774,583	388,884	4,786,844	(12,261)	1,704,407	0	1,704,407	36%	3,082,437
5	Government Services	4,789,736	88,355.00	(88,355.00)	4,888,091	88,355	4,777,074	111,017	2,914,358	0	2,914,358	60%	1,862,715
9	Community Grants	10,139,748	-	-	10,139,748	0	10,140,028	(280)	6,454,104	0	6,454,104	64%	3,685,924
7	Contingency	0	-	-	0	0	0	(4,332,598)	0	0	0	#DIV/0!	4,332,598
	<b>Sub-Total Expenses City</b>	<b>\$210,461,801</b>	<b>\$2,981,031</b>	<b>\$(2,631,456)</b>	<b>\$213,442,832</b>	<b>\$2,981,031</b>	<b>\$219,170,222</b>	<b>\$(5,727,390)</b>	<b>\$132,618,980</b>	<b>\$-</b>	<b>\$132,618,980</b>	<b>62%</b>	<b>\$86,551,242</b>
6	Debt Service	48,846,546	0	0	48,846,546	0	48,846,546	0	48,846,546	0	48,846,546	100%	0
	<b>Total Expenses City</b>	<b>\$259,308,347</b>	<b>\$2,981,031</b>	<b>\$(2,631,456)</b>	<b>\$262,289,378</b>	<b>\$2,981,031</b>	<b>\$268,016,768</b>	<b>\$(5,727,390)</b>	<b>\$181,465,526</b>	<b>\$-</b>	<b>\$181,465,526</b>	<b>69.19%</b>	<b>\$86,551,242</b>
	BOE Debt Service	0	0	0	0	0	0	0	0	0	0	#DIV/0!	0
	BOE City Support Services	0	0	0	0	0	0	0	0	0	0	#DIV/0!	0
13	BOE	248,574,216	0	0	248,574,216	0	248,568,216	6,000	130,413,306	0	130,413,306	52%	118,154,910
	<b>Sub-Total BOE</b>	<b>\$248,574,216</b>	<b>\$-</b>	<b>\$-</b>	<b>\$248,574,216</b>	<b>\$-</b>	<b>\$248,568,216</b>	<b>\$6,000</b>	<b>\$130,413,306</b>	<b>\$-</b>	<b>\$130,413,306</b>	<b>52%</b>	<b>\$118,154,910</b>
	<b>Total Expenditures</b>	<b>\$507,882,563</b>	<b>\$2,981,031</b>	<b>\$(2,631,456)</b>	<b>\$510,863,594</b>	<b>\$2,981,031</b>	<b>\$516,584,984</b>	<b>\$(5,721,390)</b>	<b>\$311,878,832</b>	<b>\$-</b>	<b>\$311,878,832</b>	<b>61%</b>	<b>\$204,706,152</b>
	<b>Net Surplus/(Shortfall)</b>	<b>\$-</b>	<b>\$(2,981,031)</b>	<b>\$2,631,456</b>	<b>\$4,918,661</b>	<b>\$4,918,661</b>	<b>\$4,424,393</b>	<b>\$4,424,393</b>	<b>\$1,824,110</b>	<b>\$-</b>	<b>\$1,824,110</b>	<b>37%</b>	<b>\$(1,329,842)</b>

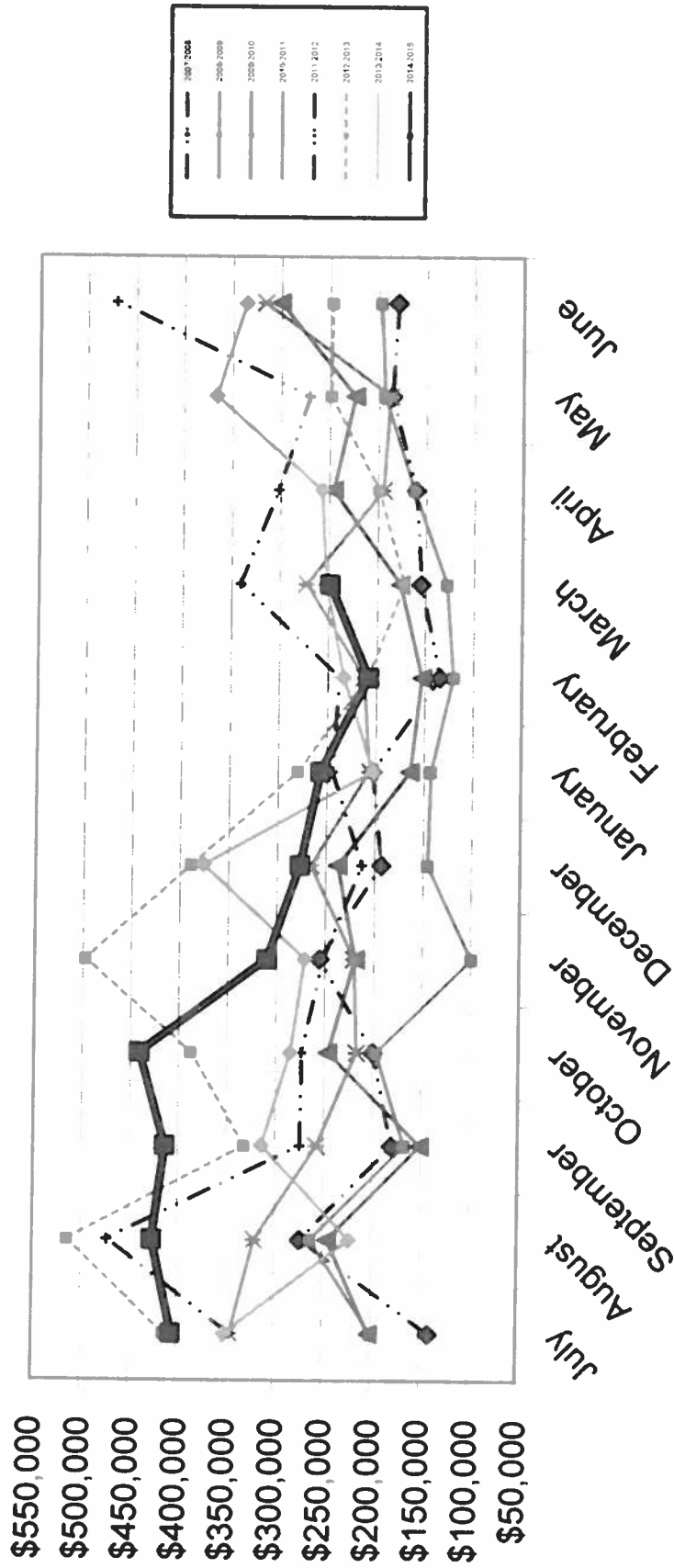
### Parking Tickets - FY09/10 to FY14/15



### Police Overtime FY08 - FY15



### Stamford Fire & Rescue Overtime FY08 - FY15



# Smith House Q3 Projection FY 2015-16 Summary

		FY 14/15						
Account Number	Approved Budget	Acct Adjustments	Revised Budget	Q3 Projection	Q3 vs Revised	Actuals & Enc 04/01/15	Q3 vs Actuals & Enc	
Medicaid	7,894,924	0	7,894,924	7,238,767	656,157	3,873,811	49.07%	
Medicare A	2,211,663	0	2,211,663	1,671,312	540,351	892,250	40.34%	
Medicare B	143,250	0	143,250	132,664	10,586	75,557	52.74%	
Private Pay	2,411,166	0	2,411,166	2,593,028	(181,862)	1,416,452	58.75%	
Commercial Insurance	629,111	0	629,111	238,369	390,742	84,413	13.42%	
Miscellaneous	0	0	0	2,500	(2,500)	2,069	431	
<b>Total Revenue</b>	<b>\$13,290,114</b>	<b>\$0</b>	<b>\$13,290,114</b>	<b>\$11,875,648</b>	<b>\$1,413,474</b>	<b>\$6,344,553</b>	<b>47.74%</b>	
<b>Description</b>								
Administration	2,049,263	82,565	2,131,828	2,169,903	(38,075)	1,033,629	48.49%	
Social Services	148,160	0	148,160	144,495	3,665	80,926	54.62%	
Recreation	288,729	6,000	294,729	249,571	45,158	161,634	54.84%	
Housekeeping	588,537	0	588,537	591,908	(3,371)	383,651	65.19%	
Maintenance	1,115,715	0	1,115,715	1,153,229	(37,514)	671,195	60.16%	
Laundry	303,205	0	303,205	293,886	9,319	195,715	64.55%	
Food Services	1,713,433	0	1,713,433	1,789,316	(75,883)	1,049,449	61.25%	
Nursing Services	9,963,334	2,148	9,965,482	10,410,937	(445,455)	6,130,690	61.52%	
Physician Services	47,600	0	47,600	39,676	7,924	22,650	47.58%	
Physical Therapy	456,500	0	456,500	500,409	(43,909)	151,000	33.08%	
<b>Total Expense</b>	<b>\$16,674,476</b>	<b>\$90,713</b>	<b>\$16,765,189</b>	<b>\$17,343,330</b>	<b>(\$578,141)</b>	<b>\$9,880,538</b>	<b>58.93%</b>	
<b>Net Surplus/(Shortfall)</b>	<b>(\$3,384,362)</b>	<b>(\$90,713)</b>	<b>(\$3,475,075)</b>	<b>(\$5,466,680)</b>	<b>\$1,991,615</b>	<b>(\$3,535,985)</b>	<b>101.75%</b>	
							<b>\$7,462,792</b>	
							<b>\$5,532,087</b>	





P.O. Box 9310, Stamford, CT 06904  
 Offices at 888 Washington Blvd. Phone (203) 977-4105  
[www.stamfordpublicschools.org](http://www.stamfordpublicschools.org)

Winifred Hamilton, Ph.D., Superintendent of Schools

To: Winifred Hamilton Ph.D., Superintendent of Schools 

From: Hugh Murphy, Executive Director of Finance 

Re: 2014-15 Third Quarter Financial Report

Date: April 16, 2015

Cc: Vivens Joachim, Management Analyst  
 Barbara Farrell, Position Control  
 John Castellana, Grants Account Analyst

Attached is a financial report for the month of March 2015 showing the year-to-date results compared to budget and a year-end projection for 2014-15. The current projection includes our estimates on the rapid increases in special education cost and legal fees. To maintain fiscal discipline we have frozen all BOE accounts to cover anticipated overages in the 323 Pupil Services, 324 Legal Services and the 560 Tuition account and have also looked to revise grant budgets (where permissible) to cover the higher than expected costs in these areas. We believe the overall operating budget results are running close to budget with an overall projection for the year of a surplus of \$6,000. Although the probability is low, should financial trends change, we may need to request additional money from the Board of Finance. Please let me know if you would like to review in person.

#### Staffing and Headcount (page 5)

#### Operating Budget

**101 Teachers** – Currently, we are tracking 5.8 positions under budget with open positions at: Stillmeadow (Elementary Ed), Rogers (Magnet), Stamford HS (Social Studies), Westhill HS (Science), World Language (Elementary), English Language Learners -.5 position and a .3 Contingency.

**102 Administrator** – As of March 31, we are .2 positions under budget. Adult Ed .7 and the new magnet principal .5 position are unfilled and we have hired an additional (interim) administrator at Stamford High.

**113 Admin Non-Certified** – Currently on budget

**114 Clerical** – There is currently a vacancy for a research analyst.

**115 Paraeducator** – As of today, we are tracking 9 positions under budget: Bilingual/ELL 4.0, Special Education 4.0 and Westhill HS (Media).

**116 Custodians** – Currently on budget

**117 Other**- Currently on budget

**Grants Budget**

**101 Teachers** – Presently on budget

**102 Administrator** – As of September 30, we are .3 positions under budget: Adult Ed .3

Highlights by major account code are as follows:

**Operating Budget (p. 6-8)**

**100 Certified and Non-Certified Wages** – We are projecting a favorable variance of \$41,000; essentially right on a \$157.6m budget. Our assumptions include a balloon check payment to 26 pay teachers of \$15.6m in the month of June.

**200 Employee Benefits** – Current projection for this group of accounts is a deficit of \$38,600. The Social Security 207 account is projected to track \$61,000 over budget due to employer contribution trends and Unemployment Compensation 208 is expected to track favorably to budget by \$34,000.

**300 Professional/Technical Services** – The overall 300 group is projected to run a deficit of \$491,000. The Legal Fee 324 account is projected to track unfavorably by \$341,000 due to city cross charges related to Stamford High and Special Education litigation. Additionally, the Pupil Services 323 account is predicted to exceed the budget by \$184,000 due to increases in special education students and mandated services.

**400 Property Services** – The latest projection for this group is an unfavorable budget variance of \$164,000. The 411 Electric account is tracking \$42,000 unfavorable to budget (slightly optimistic budget assumption), the 420 Repair and Maintenance account is tracking \$84,000 unfavorable to budget (also slightly optimistic budget assumption), and 452 Grounds Maintenance is expected to run over budget by \$58,000 (based on last year's expense trend and spring athletic field preparation assumptions).

**500 Other Services** – We are currently projecting this group of accounts to be on budget.

**600 Supplies** – Our most recent projection for this group is for a \$667,000 favorable variance. Due to the budget freeze we are currently holding \$483,000 in a reserve account under the 611 Instructional Supplies line.

**700 Equipment**- Our projection for this group is a \$7,000 surplus.

**800 Dues and Fees**- Our projection for this group is a \$13,000 deficit.

#### **Grant Budget (p.9-11)**

Attached for your reference is a listing of open grants (including carryover portions of two-year federal grants and other grants with no restrictions.) Our original grant budget for 2014-15 was \$25,297,347 and subsequent awards from district grant efforts and carryover amounts from two year grants have increased our grant revenue to \$32,456,506.

The grants account analyst has taken steps to ensure that plans are in place to use up old grant dollars as quickly as possible.

#### **Internal Service Funds (p.12)**

The latest balances for Internal Service Funds are as of March 31, 2015:

The **BOE Medical Claims Reserve** is at \$3,805,092. This amount is down from the June 30, 2014 balance of \$4,264,261 by \$459,000 because premium cost share revenue is not deducted from paychecks in the months of July and August. This averages around \$670,000 per month and will normalize by the end of the year.

Since the district is self-insured, our target is to keep between 5% and 9% of claims in this account at all times BOE Medical Claims Reserve at all times. We are currently at 9%.

The **IBNR Reserve** (Incurred but not reported health insurance claims) is \$2,648,419. This fund is used to account for health insurance claims that are incurred before June 30<sup>th</sup> but not paid by the vendors until July and August. The health insurance vendors continue to pay claims faster and the current balance (which is down slightly from the previous year balance of \$2,846,117) is deemed sufficient by the district's insurance consultant.

Due to a slight surplus during the 2013-14 school year, the **Food Service Program** fund is showing a fund balance of \$29,738; by contract, all revenues are paid to the vendor up to the amount of operating cost (food, commodities, and labor.)

The **BOE Continuing Education** fund is \$378,718; our objective was to keep close to \$300,000 in this account at all times (as a hedge against reductions in federal and

state grants and avoid class offering reductions.) When book deposits are removed from this amount we are close to target.

The School Building Use fund is \$248,096. This account is used to capture school building revenue and expenditures from district rental efforts. For the 2014-15 year, the BOE operating budget 420 Repair and Maintenance account was under-budgeted by \$200,000 with the assumption that \$200,000 would be transferred from the SBU fund to keep the operating budget whole.

Due to district efforts in 2013-14 the BOE Energy Reserve increased to \$299,840.

#### **Consultants (p.13-16)**

Also attached to this report is an analysis of BOE "Consultants." Since the definition of consultants is somewhat subjective, we have included amounts paid through our 330 Other Professional and Technical service account and other amounts we believe to be consultant payments.

**2014-15 Stamford Public Schools Headcount**  
**March 31, 2015**

Category	Code	2014-15 Approved	2014-15 Adjusted	2014-15 Actual	Variance ++	Notes
Operating	101 Teachers	1,353.6	1,354.5	1,348.7	(5.8)	1 Elementary Instruction, 1 Magnet Program, 1 Social Studies - SWS, 1 Science - WWS, 1 World Language Elementary, 1 ELL, 1 Contemporary Adult Ed (PTE .7) New Magnet Principal (PTE.5). Teny Pns included in headcount (1.5)
	102 Administrative	30.0	28.9	30.7	(0.2)	
	<b>Total Certified</b>	<b>1,413.5</b>	<b>1,413.4</b>	<b>1,407.4</b>	<b>(6.0)</b>	
	113 Administrative - Non Certified	7.0	7.0	7.0	0.0	
	114 Clerical	80.4	80.4	79.4	(1.0)	
	115 Paraprofessionals	336.0	351.0	350.0	(9.0)	
	116 Custodial/Mechanics	154.0	154.0	154.0	0.0	
	117 Other	37.0	37.0	37.0	0.0	
	<b>Total Non-Certified</b>	<b>631.4</b>	<b>637.4</b>	<b>627.4</b>	<b>(10.0)</b>	
	<b>Total Operating Budget</b>	<b>2,047.9</b>	<b>2,050.8</b>	<b>2,034.8</b>	<b>(14.0)</b>	
Grants	101 Teachers	116.1	116.2	116.2	0.0	Adult Ed  School Resources Pans as Applicable
	102 Administrative	5.8	4.6	4.3	(0.3)	
	<b>Total Certified</b>	<b>119.7</b>	<b>120.8</b>	<b>120.5</b>	<b>(0.3)</b>	
	113 Administrative - Non Certified	1.0	2.0	2.0	0.0	
	114 Clerical	3.3	3.3	3.3	0.0	
	115 Paraprofessionals	37.0	38.0	37.0	(1.0)	
	117 Other	43.3	43.3	43.3	(1.0)	
<b>Total Grants Budget</b>	<b>166.8</b>	<b>164.1</b>	<b>163.0</b>	<b>(1.3)</b>		
Total	101 Teachers	1,469.7	1,470.7	1,464.9	(5.8)	
	102 Administrative	61.5	61.5	62.0	(0.5)	
	<b>Total Certified</b>	<b>1,531.2</b>	<b>1,532.2</b>	<b>1,527.0</b>	<b>(5.2)</b>	
	113 Administrative - Non Certified	8.0	9.0	9.0	0.0	
	114 Clerical	83.7	83.7	82.7	(1.0)	
	115 Paraprofessionals	393.0	397.0	387.0	(10.0)	
	116 Custodial/Mechanics	154.0	154.0	154.0	0.0	
	117 Other	37.0	37.0	37.0	0.0	
	<b>Total Non-Certified</b>	<b>675.7</b>	<b>680.7</b>	<b>667.7</b>	<b>(11.0)</b>	
	<b>Total System Budget</b>	<b>2,206.9</b>	<b>2,212.9</b>	<b>2,194.7</b>	<b>(17.2)</b>	

\* Teachers' headcount includes 41.75 elementary certification

**Stamford Public Schools  
Monthly Financial Statement  
March 2015**

LCB

	Approved Budget	Adjusted Budget	Year-to-Date Results	YTD %	Last Year YTD Results	LYTD %	Year-End Estimate
101 Teacher Salary	111,301,693	111,357,693	68,689,717	59.8%	65,336,278	60.2%	109,611,343
102 Administrative Certified	9,287,508	9,311,508	6,880,409	75.0%	6,903,452	78.9%	9,125,768
104 Teacher Extra Services	1,258,485	1,152,378	719,340	62.4%	814,831	73.2%	1,107,372
105 Class Coverage	50,000	50,000	22,779	45.6%	12,481	24.9%	38,479
105 Maternity Leave	100,000	100,000	534,261	534.3%	574,609	229.9%	840,681
108 Bond Schedules	50,000	50,000	82,081	164.2%	69,423	138.8%	37,231
109 Substitute teachers and part-time professional salaries	1,630,600	1,887,220	1,474,169	74.2%	1,168,685	67.7%	2,225,122
110 Retirement	1,882,916	1,882,916	1,325,878	70.0%	1,478,322	58.6%	1,892,238
111 Sub Teacher - Long Term Illness	100,000	100,000	690,986	691.0%	827,468	209.2%	1,042,988
<b>SUBTOTAL - ADMIN-CERTIFIED SALARIES &amp; WAGES (111)</b>	<b>128,282,400</b>	<b>128,201,713</b>	<b>78,489,789</b>	<b>62.2%</b>	<b>76,687,568</b>	<b>62.3%</b>	<b>125,719,178</b>
113 Administration - Non Certified	770,495	770,495	518,023	67.0%	470,152	65.4%	702,770
114 Clerical Salary	5,831,440	5,831,440	3,937,837	67.5%	3,700,710	66.8%	5,746,511
115 Educational Assistant	10,509,788	10,509,788	7,182,003	67.8%	6,488,972	63.2%	10,329,445
116 Custodial/Mechanical Salary	9,499,997	9,499,997	6,569,040	69.1%	6,631,304	71.8%	9,425,355
117 Other Salary	1,884,238	1,884,238	1,488,454	80.3%	1,341,603	73.9%	2,048,484
119 Para Substitute Coverage	0	0	304,408		249,589		439,558
120 Temporary part-time salary	1,419,200	1,390,217	1,123,610	80.6%	1,088,016	78.7%	1,442,598
121 Custodial/Mechanical overtime	1,242,000	1,242,000	1,158,872	93.4%	1,032,478	89.0%	1,383,858
122 Clerical Overtime	61,700	68,890	134,234	200.4%	106,736	236.1%	178,161
123 Police and Fire overtime	101,719	101,719	80,170	80.7%	111,653	121.7%	113,476
<b>SUBTOTAL - ADMIN NON-CERTIFIED SALARIES &amp; WAGES (112)</b>	<b>31,394,675</b>	<b>31,386,682</b>	<b>22,611,636</b>	<b>71.8%</b>	<b>21,286,272</b>	<b>68.6%</b>	<b>31,803,211</b>
201 Clothing/Tool Allowance	175,000	175,000	72,887	41.6%	67,398	40.8%	188,191
202 Health/Hospital Insurance	34,711,850	34,711,850	20,033,888	75.0%	28,980,618	75.0%	34,711,850
207 Social Security	3,300,000	3,300,000	2,377,338	72.0%	2,214,417	68.1%	3,360,078
208 Unemployment Insurance	200,000	170,000	48,724	28.7%	110,257	47.3%	138,224
215 Tuition Reimbursement	150,000	190,000	93,703	52.0%	114,414	76.3%	189,893
216 Childcare Reimbursement Tch	30,000	30,000	1,538	18.5%	6,038	16.8%	30,000
230 Pension - Ed Assistants	2,401,000	2,401,000	2,373,682	98.9%	2,283,788	100.1%	2,388,282
231 OPEB	758,476	758,476	758,478	100.0%	1,488,200	90.2%	758,476
260 Worker's Compensation	1,530,276	1,530,276	1,148,399	75.0%	1,057,374	108.8%	1,531,188
<b>SUBTOTAL - EMPLOYEE BENEFITS (200)</b>	<b>43,264,602</b>	<b>43,294,602</b>	<b>32,916,704</b>	<b>76.1%</b>	<b>34,326,583</b>	<b>76.7%</b>	<b>43,383,202</b>

	Approved Budget	Adjusted Budget	Year-to-Date Results	YTD %	Last Year YTD Results	LYTD %	Year-End Estimate
321 Instructional Service	3,803,941	3,629,818	2,720,673	75.0%	2,593,318	73.9%	3,627,767
322 Instructional Program Improvement	373,878	303,603	123,246	40.6%	61,140	37.3%	286,198
323 Pupil Services	4,425,572	4,416,372	3,090,809	70.0%	2,759,918	63.7%	4,599,859
324 Legal Services	460,000	460,000	377,816	82.1%	297,654	67.7%	801,016
330 Other Professional and Technical Svcs	394,500	245,900	159,697	65.0%	110,617	72.6%	231,722
<b>SUBTOTAL - EDUCATIONAL, REHABILITATIVE, &amp; LEGAL SVCS (300)</b>	<b>9,217,891</b>	<b>9,055,191</b>	<b>6,472,304</b>	<b>71.0%</b>	<b>5,882,156</b>	<b>77.0%</b>	<b>9,646,674</b>
411 Electricity - Non heat	3,339,737	3,265,221	2,053,570	62.5%	2,214,239	65.0%	3,327,949
412 Gas - Nonheat	103,000	103,000	67,568	65.6%	49,253	37.9%	102,916
413 Water	322,750	322,750	200,585	62.1%	184,401	71.1%	323,465
420 Repair, Maintenance, and Cleaning	1,183,775	1,179,341	1,335,741	113.3%	1,120,264	80.4%	1,283,476
440 Rentals	302,781	248,368	169,722	69.9%	161,069	76.5%	248,819
450 Construction Service	175,000	175,000	97,219	55.6%	220,006	47.6%	153,000
452 Grounds Maintenance	65,000	65,000	101,048	156.7%	65,209	121.0%	123,269
<b>SUBTOTAL - BUILDING UPKEEP AND REPAIRS (400)</b>	<b>6,492,043</b>	<b>6,376,700</b>	<b>4,826,291</b>	<b>74.0%</b>	<b>4,036,371</b>	<b>68.0%</b>	<b>6,646,832</b>
510 Student Transportation Services	14,949,433	14,930,760	9,160,637	61.6%	8,216,685	57.2%	14,731,562
511 Field Trips	122,630	123,591	(2,670)	-2.2%	(4,313)	-4.1%	102,228
520 Insurance - Risk Mgmt Fund	1,282,432	1,192,573	894,430	75.0%	1,231,048	89.4%	1,192,573
530 Telephone	380,000	360,000	144,777	38.1%	307,679	77.4%	400,677
531 Postage	191,352	171,452	79,953	46.6%	50,590	30.0%	168,449
540 Advertising	42,500	42,500	8,397	19.8%	17,481	45.4%	33,022
541 Recruitment/Retention	22,600	22,600	18,320	81.1%	3,959	17.5%	22,670
550 Printing	634,407	619,407	546,022	88.2%	469,194	78.5%	679,272
560 Tuitions	8,993,000	8,993,000	6,903,967	76.8%	4,581,680	48.5%	9,188,337
560 Professional Development	189,275	181,274	89,549	48.8%	100,176	46.7%	152,067
581 Instructional Travel	15,414	15,414	7,314	47.4%	7,154	39.6%	12,667
590 Other Purchased Services	490,000	400,000	214,950	43.9%	227,302	46.4%	472,454
<b>SUBTOTAL - TRANSP., OUT-DISTRICT TUITION, &amp; OTHER SVCS (500)</b>	<b>27,313,943</b>	<b>27,162,671</b>	<b>18,004,685</b>	<b>66.0%</b>	<b>16,188,167</b>	<b>58.0%</b>	<b>27,164,078</b>

	Approved Budget	Adjusted Budget	Year-to-Date Results	YTD %	Last Year YTD Results	LYTD %	Year-End Estimate
611 Instructional Supplies	1,290,891	1,774,338	955,316	53.8%	878,628	65.1%	1,290,900
613 Maintenance Supplies	348,237	348,237	285,837	78.3%	275,884	79.2%	348,784
621 Gas Heat	1,292,165	1,292,185	791,240	61.2%	704,502	51.9%	1,138,282
624 Oil Heat	65,000	25,000	5,858	23.6%	5,878	7.4%	8,478
626 Gasoline	81,000	60,000	37,272	62.1%	42,873	78.0%	55,827
628 Bus Fuel	1,173,000	1,140,000	641,521	56.3%	632,412	79.3%	1,108,321
641 Texts/Workbooks	323,246	274,781	189,483	69.0%	156,608	53.9%	272,758
642 Library Books/Periodicals	55,321	53,625	37,242	69.4%	28,733	52.8%	51,683
643 Films and AV Materials	478,775	524,775	522,943	99.7%	491,505	109.7%	578,848
660 Office Supplies	100,374	114,828	71,379	62.3%	75,709	68.6%	104,281
691 Other Supplies	49,800	54,890	18,147	33.2%	18,391	38.9%	40,205
<b>SUBTOTAL - SUPPLIES, MATERIALS, &amp; HEATING FUELS (600)</b>	<b>6,238,909</b>	<b>6,682,079</b>	<b>3,638,268</b>	<b>62.6%</b>	<b>3,609,888</b>	<b>67.7%</b>	<b>4,585,444</b>
730 Instructional Equipment	216,138	230,620	185,124	80.3%	203,577	118.4%	227,279
730 Non-Instructional Equipment	112,800	111,473	60,405	54.2%	38,270	32.0%	107,273
<b>708 SUBTOTAL - EQUIPMENT (708)</b>	<b>328,938</b>	<b>342,093</b>	<b>245,529</b>	<b>71.0%</b>	<b>241,847</b>	<b>83.0%</b>	<b>334,552</b>
800 Dues and Fees	133,915	142,385	140,826	98.8%	141,488	108.3%	158,222
<b>SUBTOTAL - DUES AND FEES (800)</b>	<b>133,915</b>	<b>142,385</b>	<b>140,826</b>	<b>98.8%</b>	<b>141,488</b>	<b>108.3%</b>	<b>158,222</b>

**TOTAL OPERATING BUDGET**

<b>348,874,118</b>	<b>248,874,216</b>	<b>186,402,843</b>	<b>69.9%</b>	<b>181,862,283</b>	<b>65.9%</b>	<b>243,668,812</b>
--------------------	--------------------	--------------------	--------------	--------------------	--------------	--------------------

89,704



**Stamford Public Schools  
Grant Summary as of 3/31/2016**

Program #	Grant	Original Budget	Current Budget**	Exp/Enc	Balance
G01	HP Catalyst Initiative	0	4,561	0	4,561
G02	Pre-School Tuition	125,000	182,410	151,904	30,506
G03	Lone Pine - Northeast	0	63	0	63
G04	Lone Pine - Newfield	0	5,118	5,118	0
G05	GECC K2C Carryover	0	8,347	0	8,347
G06	Lone Pine - Toquam	0	6,110	1,564	4,546
G07	Girl's Ice Hockey	0	3,448	411	3,037
G08	Lone Pine - KTM	0	2,500	1,941	559
G09	American Experience	0	15,000	0	15,000
G10	Norwalk Community College Donation	0	6,744	0	6,744
G11	COE Intern @ Westhill	0	10,000	0	10,000
G12	SPEF Auditorium Project @ Dolan	0	1,020	0	1,020
G13	General Re @ Toquam	0	5,788	383	5,405
G14	GE Girls	0	2,409	2,245	164
G15	Purdue Pharma	0	20,111	971	19,140
G16	Naviance	0	2,105	0	2,105
G17	Lone Pine @ Springdale	0	16,269	15,717	552
G18	Chartwells Scholarship	0	10,732	0	10,732
G19	Stamford Achieves	0	7,000	7,000	0
G20	Elementary PTO Contributions				
	Stark	0	0	0	0
	Roxbury	0	216	0	216
	Springdale	0	2,290	820	1,470
	Westover	0	9,021	4,597	4,424
G21	HUSSC Grant	0	4,000	0	4,000
G22	GE Donation to Toquam	0	3,477	2,684	793
G23	WHS Success Tutors	0	3,478	0	3,478
G24	Stark Social Work	0	527	0	527
G25	CAPT Support @ SHS	0	4,047	291	3,756
G26	Citibank Grant @ WHS	0	2,327	728	1,599

G27	Whole Foods Donation @ Stark	0	2,000	0	2,000
G28	National Audubon Society	0	2,000	0	2,000
G28	Lone Pine Hart	0	2,160	1,440	720
G30	Discover Cares @ Stark	0	5,167	0	5,167
G31	Cablevision Donation to Stark	0	196	0	196
G32	Audubon Society @ Stark	0	4,000	664	3,336
G33	Audubon Society @ Springdate	0	4,000	0	4,000
G34	Mohegan Tribe @ Springdate	0	447	0	447
G35	Morgan Stanley Donation	0	25	0	25
G36	Media Innovators - It's Relevant	0	1,996	449	1,547
G37	Board of Ed Retreat	0	5,000	2,514	2,486
G38	ASML	0	11,877	0	11,877
1	Title I Basic	2,800,073	2,839,309	1,120,871	1,718,438
	Title I Basic Carryover	0	987,855	987,855	0
5	Title IIA Teachers	539,447	534,862	338,437	196,445
	Title IIA Teachers Carryover	0	45,855	45,855	0
7	Title IV IDEA sec 611	3,297,512	3,477,973	1,708,138	1,769,835
	Title IV IDEA sec 611 Carryover	0	687,817	687,817	0
9	Title IIIA English Lang. Acquisition	289,426	295,592	136,706	158,886
	Title IIIA English Lang. Acquisition Carryover	0	40,204	40,204	0
11	Title IV IDEA sec 619	93,893	93,973	46,816	47,157
	Title IV IDEA sec 619 Carryover	0	21,755	21,755	0
13	Priority School District	2,584,125	3,013,762	1,725,156	1,288,608
14	School Accountability	339,324	341,895	244,068	97,827
15	Bilingual Education	158,219	146,560	87,156	59,404
16	Perkins Vocational & Technical	184,111	184,428	122,995	61,433
17	Extended School Hours	292,510	294,433	224,063	70,370
18	Interdistrict Magnet Rogers	2,672,215	2,864,150	1,906,815	957,335
19	Interdistrict Magnet AITE	3,102,230	3,028,635	2,169,993	858,642
20	AITE Summer Academy	58,536	58,536	54,641	3,895
21	Medicaid	619,000	901,791	273,977	627,814
22	Adult Ed English Lit & Civics	35,000	35,000	20,977	14,023
23	Adult Ed Composite	120,000	120,000	62,592	57,408
24	Adult Ed State Provider	277,648	275,869	192,057	83,832
25	Adult Ed Cooperating Eligible Entities	30,782	30,214	30,214	0
26	ALTA	141,428	141,428	137,054	4,374

27	21st Century Learning KTM	152,000	152,000	122,330	29,670
28	21st Century Learning Cloonan	0	180,000	98,122	83,878
29	Excess Cost/Agency Placement	4,222,000	4,222,000	4,009,661	212,339
31	JROTC	71,074	71,074	45,857	25,217
32	E-Rate Reimbursement	362,913	366,187	358,698	7,489
33	GEF Literacy	0	1,478,275	679,242	797,033
34	School Readiness	90,000	90,000	73,289	16,711
36	SEA Coordinator	32,325	32,325	18,649	13,676
37	Out of Town Magnet Transportation	229,637	226,500	66,210	160,290
38	Technology Grant	0	62,522	62,522	0
39	TOR Titans	188,251	188,251	150,384	37,867
42	CT K-3	0	18,360	18,360	0
43	Immigrant & Youth Education	0	206,599	0	206,599
	Immigrant & Youth Education Carryover	0	113,016	89,148	23,868
44	Alliance Grant	1,855,142	3,452,291	2,309,291	1,143,000
45	Upward Bound	236,825	386,126	215,094	171,032
46	Dolan Dash	0	123,000	48,492	74,508
47	VoAg	98,701	168,384	59,852	108,532
48	ARTS Catalyst	0	50,000	41,524	8,476
50	GE Interest	0	31,674	1,000	30,674
	<b>Total 2014-2015</b>	<b>26,297,347</b>	<b>32,456,508</b>	<b>21,053,378</b>	<b>11,403,128</b>

\*\*Based on latest Grant Award and may differ from budget book.

**Stamford Public Schools  
Reserve Fund Analysis**

<b>Fund</b>	<b>Description</b>	<b>6/30/2009 End Bal</b>	<b>6/30/2010 End Bal</b>	<b>6/30/2011 End Bal</b>	<b>6/30/2012 End Bal</b>	<b>6/30/2013 End Bal</b>	<b>6/30/2014 End Bal</b>	<b>3/31/2015* End Bal</b>
38	BOE Food Service Program	\$102	\$1	\$14,209		\$5,466	\$29,738	\$29,738
51	BOE School Building Use Fund	\$397,229	\$249,661	\$381,214	\$344,674	\$433,465	\$318,041	\$248,096
50	BOE Continuing Education	\$405,108	\$329,906	\$339,247	\$308,908	\$335,661	\$350,664	\$378,718
52	BOE Energy Reserve	\$96,147	\$96,147	\$96,147	\$129,840	\$129,840	\$299,840	\$299,840
93	BOE Insurance Claims Reserve	\$3,830,152	\$3,673,779	\$3,152,670	\$3,990,200	\$4,432,147	\$4,264,261	\$3,805,092
93	Incurred But Not Reported claims (IBNR)	\$3,532,876	\$3,882,876	\$3,386,594	\$3,074,918	\$2,846,117	\$2,648,419	\$2,648,419

\*= unaudited

**Stamford Public Schools  
Consultants 2014-15  
March 31, 2015**

**OPERATING BUDGET**

NAME	POSITION	TYPE	ACCOUNT	CONTRACT	AMT PD
Baldwin Media Marketing	Media Consultation	Consultant	30 2300 330 49	3,000	3,000
Cate Bourke	Mental Health First Aid	Consultant	21 2108 330 43	850	850
Catherine Tyrol	Mental Health Consultant, PD	Consultant	21 2108 330 43	850	850
Child Health and Development	Mental Health Audit Support	Consultant	21 2108 332 43	90,000	9,433
Cooperative Education Services	Training Services, School Readiness	Consultant	30 2300 330 49	40,000	1,000
David Ruden	Consultant, Westhill Journalism Dept	Consultant	37 2400 330 32	3,000	3,000
Dawn Roy	Mental Health Consultant, PD	Consultant	21 2108 330 43	850	850
Dom Sarantinos	Mental Health Consultant, PD	Consultant	21 2108 330 43	700	700
Domestic Violence Crisis Center	Peaceworks Classroom Presentations	Consultant	21 2108 338 43	20,000	18,420
Dr. Evangelia Billas	Intervention Behavior Support, PD	Consultant	21 2108 330 43	10,000	0
Erun Nadeem	Consulting, PD	Consultant	21 2108 330 43	5,000	4,118
Evaest James	Special Consultant	Consultant	93	120,300	103,631
Great School Partnerships	Communications Consultant	Consultant	32 2210 322 49	1,893	1,893
Janeer Connors	Restorative Justice PD	Consultant	21 2108 330 43	850	850
Jordan Nagelzane	Guest Speaker, Sports Medicine	Consultant	37 2400 330 32	1,000	900
Julia Dyceman Memorial	Mental Health Consultant, PD	Consultant	21 2108 330 43	4,619	4,619
Kenneth Hardy	Mental Health Consultant, PD	Consultant	29 2105 330 43	2,549	2,549
Kevin Mankowitz	Mental Health Consultant, PD	Consultant	21 2108 330 43	800	800
Lawrence Doyle	Conduct Disciplinary Hearings	Consultant	29 2105 330 43	23,000	21,175
Lorne McFarlane	Mental Health Consultant, PC	Consultant	21 2108 330 43	850	850
Maria Fico	Scheduling Assistance, FPT's	Consultant	32 2210 322 49	27,180	17,850
Michelle Divine	Mental Health Consultant, PD	Consultant	21 2108 330 43	850	800
Milton Thomas	Pupil Personnel Legal Services	Consultant	29 2105 330 43	6,000	4,113
Nami Connecticut	Mental Health Consultant, PD	Consultant	21 2108 330 43	400	400
National School Closure Center	School Closure Survey Administration	Consultant	30 2300 330 49	24,750	24,750
Pete Muccio	Mental Health Consultant, PD	Consultant	21 2108 330 43	850	850
Patricia Graham	Mental Health Consultant, PC	Consultant	21 2108 330 43	850	850
Peter Crisp Newman	Mental Health Consultant, PD	Consultant	21 2108 330 43	1,038	1,038
Radness & Mead	Consultation classroom expansion	Consultant	30 2300 330 49	8,304	8,304
Sheryl Sprague	Mental Health Consultant, PD	Consultant	21 2108 330 43	850	850
Susan Rivers	Mental Health Consultant, PD	Consultant	21 2108 330 43	2,689	2,689
Thomas Petola	10 year equipment projection	Consultant	38 2800 338 49	5,000	3,000
Tracey Lamotte	Oversee Digital Library	Consultant	38 2300 330 49	1,278	1,278
Transition Advisory Service	Consulting Transportation	Consultant	38 2700 330 49	8,279	1,700
Vision Training Associates	Positive Youth Development, Mental Health Consultant, PC	Consultant	21 2108 330 43	1,000	1,000
Wheeler Clinic	Mental Health Consultant, PD	Consultant	21 2108 330 43	800	800
ADTECH	Repair of BOE Audio Visual Equipment	Contracted Svcs	30 2300 330 49	1,000	700
APB Construction Management	Building Management Services	Contracted Svcs	31 2601 321 49	742,144	387,371
John Corbell	Consultant	Contracted Svcs	29 2105 330 43	1,200	1,125
Saul Silinsky	Transition services	Contracted Svcs	30 2300 330 49	10,500	6,898
Data Guard	Software Maintenance	Software	38 2800 330 49	1,280	1,080
Tyler Technologies	Transportation, Veterans support	Software	38 2700 330 49	12,892	12,892
Virtual High School	Tuition	Software	29 2105 330 43	5,479	5,475
<b>Unallocated - Operating Budget</b>				<b>1,164,310</b>	<b>133,371</b>

13

**Stanford Public Schools  
 Consultants 2014-16  
 March 31, 2016**

VENDOR	SERVICE	TYPE	ACCOUNT	CONTRACT	AMT PD
<b>PAID BY GRANT</b>					
VENDOR	SERVICE	TYPE	ACCOUNT	CONTRACT	AMT PD
Successful Study Skills	Study skills program	Consultants	21st Century Learning	5,374	5,078
A&C Media	Student Empowerment Class	Consultants	After School Grant (AL TA)	2,700	1,800
Education Converter	PO	Consultants	After School Grant (AL TA)	7,071	7,071
Paul Giles	Recruitment	Consultants	ATE Magnet	14,500	12,000
Kids In Cross	Teen Talk	Consultants	ATE Magnet	12,000	12,000
John Knight	Math PD	Consultants	Alliance	2,700	-
Nazim Mojibic	Best Practice ELL	Consultants	Alliance	12,400	12,400
CES	IBIS Year 2	Consultants	Alliance	13,332	5,837
Successful Study Skills	Study skill program	Consultants	Alliance	6,000	2,818
Charles Ponce-Practor	Administrator PD	Consultants	Alliance	3,200	1,150
NC'S Pearson Inc	Administrator PD	Consultants	Alliance	7,600	7,600
Efficacy Institute	New Teacher Training	Consultants	Alliance	74,500	30,079
Maria Fish	RPT Meetings	Consultants	Alliance	90,400	-
MRM Inc	Grant evaluation	Consultants	Extended School Hours	15,000	-
Animal Embassy LLC	After school program	Consultants	Extended School Hours	6,240	4,180
Activities for Kids Inc	After school program	Consultants	Extended School Hours	3,820	-
John Knight	Math PD	Consultants	GE Developing Futures	24,300	11,700
Robie Kadar	Math PD	Consultants	GE Developing Futures	23,500	23,500
CES	Consultant Barbara Medow	Consultants	GE Developing Futures	21,300	10,940
Pearson Education	Literacy Implementation	Consultants	GE Developing Futures	147,300	110,625
Ariana Ramirez	Stanford Sabeler	Consultants	GE Developing Futures	2,000	-
Schostack	READ 180	Consultants	GE Developing Futures	94,910	94,910
Claudia Perreault	Common Core PD	Consultants	GE Developing Futures	99,400	78,000
Josanna Nicholson	Facilitation of After Action review	Consultants	GE Developing Futures	24,000	9,000
Kinsey Management Services	Medicaid	Consultants	Medicaid	37,380	37,280
Maryon Gans	Education Consultant	Consultants	Parkton	9,288	4,275
Dorethy Dacia	After School art program	Consultants	Parkton School District	9,800	-
Family Centers Inc	Young Parents program	Consultants	Parkton School District	9,800	-
The Virtual High School	Fast Courses	Consultants	Parkton School District	10,000	1,875
Literacy Now	Professional development	Consultants	Rogers Magnet	31,200	31,200
Keys To Literacy	Professional development	Consultants	Rogers Magnet	4,824	4,924
Lawrence Nichols	MYP Support	Consultants	Rogers Magnet	3,300	3,000
Suzanne Botta-Sullivan	ELL Consultant	Consultants	Title I Basic	3,400	3,400
Insperia Inc	After school tutoring program	Consultants	Title I Basic	7,075	3,600
Maria Ferraro	ELL Consultant	Consultants	Title I Basic	40,500	27,000
Leticia Veigalinas	ELL Consultant	Consultants	Title I Basic	33,000	18,500
Kristin Bergan-Mendoza	ELL Consultant	Consultants	Title I Basic	1,700	1,700
Margaret Stevens	ELL Consultant	Consultants	Title I Basic	1,700	1,700
Sophia Damante	ELL Consultant	Consultants	Title I Basic	3,400	3,400
Monica Nacheang-Burton	ELL Consultant	Consultants	Title I Basic	3,400	3,400
Madhvi Akera	ELL Consultant	Consultants	Title I Basic	3,400	3,400
Rachel Wojciechowski	ELL Consultant	Consultants	Title I Basic	5,100	5,100
Karin Devallano	ELL Consultant	Consultants	Title I Basic	5,100	5,100
Cynthia Beator	ELL Consultant	Consultants	Title I Basic	6,800	6,800
Inclusa for Multi Sensory Ed	SpEd Training	Consultants	Title I Basic	55,300	50,189
Saul Edinsky	Translation	Consultants	Title I Basic	750	476
Nazim Mojibic	ELL PD	Consultants	Title I Basic	68,000	8,400
MRM Inc	Title I grant technical assistance	Consultants	Title BA	9,600	6,000
Perry & Associates	Administrator PD	Consultants	Title BA	20,000	9,380
Connecticut Association of Schools	Administrator PD	Consultants	Title BA	14,175	6,142

14

**Stamford Public Schools  
 Consultants 2014-15  
 March 31, 2015**

VENDOR	SERVICE	TYPE	ACCOUNT	CONTRACT	AMT PD
Connecticut Center for School Change	Administrative PD	Consultants	Title IA	30,000	9,436
Nacore Migration	ELL PD	Consultants	Title IIA ELL	9,000	5,800
Woodrow Education Center	Edupart Program Evaluation	Consultants	Upward Bound	9,000	2,900
Stamford Youth Service Bureau	Challenge Course Events	Contracted Svcs	After School Grant (ALTA)	6,400	2,610
Boys & Girls Club	Saturday Program	Contracted Svcs	After School Grant (ALTA)	33,785	18,878
Latin Moves Dance Studio	Saturday Program	Contracted Svcs	After School Grant (ALTA)	6,480	3,840
MJ & J Consultants	Provide meals for Saturday programs	Contracted Svcs	After School Grant (ALTA)	9,550	7,100
Domus Kids Inc	21st Century Program Support	Contracted Svcs	21st Century KTM	72,060	38,030
YMCA	21st Century Program Support	Contracted Svcs	21st Century Cleanair	88,428	28,213
TCR Inc	Best We Can Succeed Program	Contracted Svcs	ATE Magnet	8,000	6,000
Deborah Learning	Math Program	Contracted Svcs	Alliance	83,600	83,600
Estacion	Project Learning Oaks	Contracted Svcs	Alliance	198,000	60,000
Learning A-Z	Reading Program	Contracted Svcs	Alliance	149,111	149,111
Match School Foundation	HS Math Tutoring	Contracted Svcs	Alliance	412,828	281,676
Armedly Education Inc	CT DOE infrastructure	Contracted Svcs	CT K-3 Literacy	18,380	18,380
Soundwriters	After School Program	Contracted Svcs	Extended School Hours	11,400	10,200
Stamford Museum & Nature Center	After School Programs	Contracted Svcs	Extended School Hours	21,120	8,390
YMCA	LEAD High School program	Contracted Svcs	Extended School Hours	38,588	10,750
Domus Kids Inc	TOR After school program	Contracted Svcs	Extended School Hours	8,260	-
CRBC	Math Teacher Support	Contracted Svcs	GE Developing Futures	42,800	9,000
Learning Sciences International	Teacher PD	Contracted Svcs	Partners	4,125	4,125
Stamford Community Center	ARTS program rental	Contracted Svcs	Miscellaneous	5,309	-
Soundwriters	After School Program	Contracted Svcs	Priority School Districts	51,000	51,000
Stamford Youth Service Bureau	Mayor's Youth Leadership	Contracted Svcs	Priority School Districts	55,000	27,500
Armedly Education Inc	CT DOE infrastructure	Contracted Svcs	Progers Magnet	12,672	12,672
Soundwriters	After School Program	Contracted Svcs	Title I Basic	48,831	48,831
Brightstart Travel	Student trip to Boston	Contracted Svcs	Upward Bound	9,945	9,945
Wheatover Pizza	Meals for Upward Bound students	Contracted Svcs	Upward Bound	4,500	2,534
Domus Kids Inc	TOR Title III program support	Contracted Svcs	TOR Titans	93,764	46,882
ROSCCO	Dolan Dash program	Contracted Svcs	Dolan Dash	34,000	-
Stamford Symphony	Musical Performance Link Up Program	Contracted Svcs	Arts Catalyst	35,000	-
TPR Education	SAT diagnostic testing	Contracted Svcs	Upward Bound	6,250	6,250
UCONN Stamford	Upward Bound Program	Contracted Svcs	Upward Bound	4,500	4,500
National Assoc of Black Drivers	Middle career presentation	Contracted Svcs	Upward Bound	3,800	3,800
<b>Subtotal - Grants</b>				<b>2,844,362</b>	<b>1,091,913</b>
<b>TOTAL CONSULTANTS</b>				<b>3,631,288</b>	<b>2,000,000</b>

Summary	Opening \$	Grant \$	Total \$	% of Total
Consultants	775,290	687,616	1,462,906	37.9%
Contracted Services	380,354	978,617	1,358,971	61.4%
Software	18,627	-	18,627	0.7%
	<b>1,174,271</b>	<b>1,666,233</b>	<b>2,840,504</b>	<b>100.0%</b>

15.

Standard Public Schools  
Expenditures by Object Code  
2014-2015

	Budget	July	August	September	October	November	December	January	February	March	April	May	June	Total	Budget	Expenditures
101 Teachers	111,557,000	48,137	50,855	6,084,834	12,812,900	8,814,343	8,773,543	9,919,817	8,002,591	8,883,240	13,648,213	9,042,842	20,349,771	108,811,343	111,557,000	108,811,343
102 Admin Contract	9,311,538	1,041,003	719,078	686,124	1,039,213	718,853	829,930	608,029	608,029	713,322	1,089,776	602,832	20,349,771	8,125,788	9,311,538	8,125,788
104 Teachers Extra Services	1,152,270	229,050	217,784	-17,288	114,429	51,887	78,657	38,023	48,074	50,225	105,832	702,853	207,827	1,152,270	1,152,270	1,152,270
105 Class Coverage	32,000	0	0	0	4,021	3,003	3,307	2,308	2,640	4,041	4,187	3,287	4,187	32,000	32,000	32,000
106 Substitute Leave	102,000	0	0	48,453	88,329	78,076	91,443	102,327	53,000	78,008	78,000	105,000	125,000	643,081	102,000	643,081
108 FT Professional Support	10,000	0	0	0	0	0	0	0	0	0	0	0	0	10,000	10,000	10,000
108 Subst Part-Time Salary	1,687,220	14,882	13,443	61,279	328,249	188,487	204,029	189,737	155,836	254,380	167,029	428,200	429,853	7,229,137	1,687,220	4,407,000
110 Resources	1,802,816	1,131,528	0	0	0	0	0	0	148,077	0	0	0	0	1,802,816	1,802,816	1,802,816
111 Sub Yr+ Long Term Assoc	100,000	0	0	0	0	0	0	0	0	0	0	0	0	100,000	100,000	100,000
111 Contract Balance	100,000	2,441,354	1,148,888	6,276,031	14,189,000	9,938,474	10,048,482	11,251,514	8,814,354	12,187,246	15,188,888	10,350,000	23,025,996	125,718,718	125,718,718	125,718,718
113 Admin Non-Contract	778,483	74,157	34,001	48,231	83,348	53,025	53,025	69,778	53,105	54,888	55,445	60,888	63,545	702,770	778,483	67,725
114 Clerical Salary	8,821,460	28,947	418,489	427,763	488,807	429,441	488,468	633,253	472,917	617,748	658,708	658,719	618,453	5,748,911	8,821,460	8,821,460
115 Educational Assistant	10,923,700	121,129	149,683	609,844	1,399,031	934,484	628,672	938,498	828,231	1,012,243	1,410,181	947,494	789,727	10,329,445	10,923,700	10,329,445
130 Custodial/Mech. Salary	9,428,627	167,308	634,308	127,886	836,518	713,511	781,204	883,392	739,311	778,483	754,037	629,812	1,313,587	9,428,627	9,428,627	9,428,627
137 Other Salary	1,884,238	39,438	28,820	208,010	288,742	303,021	178,928	179,649	174,812	177,810	48,971	45,074	51,653	1,884,238	1,884,238	1,884,238
138 Para Subcontract	0	1,180	3,275	17,784	88,028	47,871	46,808	31,277	29,174	48,971	45,074	178,018	103,399	2,948,486	0	2,948,486
139 Temporary PFT Salary	1,330,217	79,784	39,000	37,618	291,076	208,247	218,220	44,446	147,226	113,177	78,000	142,220	108,700	1,442,220	1,330,217	1,442,220
139 Custodial/Mech. OT	1,242,000	1,837	304,833	118,789	154,828	128,833	17,473	128,000	128,180	122,462	78,700	94,204	48,800	1,242,000	1,242,000	1,242,000
132 Chemical OT	84,888	0	0	0	0	0	0	0	0	0	0	0	0	84,888	84,888	84,888
123 Police & Fire OT	193,719	2,028	289	0	0	0	0	0	0	0	0	0	0	193,719	193,719	193,719
123 Non-Contract Balance	31,888,882	932,300	1,618,791	2,854,830	3,426,883	3,102,843	2,723,608	3,819,726	3,688,342	2,847,308	3,354,029	3,087,030	3,028,710	31,888,882	31,888,882	31,888,882
301 Cafeteria/Ten Allowance	179,000	0	14,033	16,188	0	0	0	0	0	0	0	0	0	179,000	179,000	179,000
302 Health-Group Ins	34,711,000	2,892,000	2,892,000	2,892,000	2,892,000	2,892,000	2,892,000	2,892,000	2,892,000	2,892,000	2,892,000	2,892,000	2,892,000	34,711,000	34,711,000	34,711,000
303 Social Security	1,200,000	14,000	0	0	0	0	0	0	0	0	0	0	0	1,200,000	1,200,000	1,200,000
306 Unemployment Comp	170,000	0	0	0	0	0	0	0	0	0	0	0	0	170,000	170,000	170,000
316 Tuition Reimbursement	490,000	19,133	24,101	10,253	18,439	0	18,439	22,873	19,009	4,888	16,823	67,843	17,433	194,883	490,000	194,883
316 Christian Reimbursement Tax	30,000	0	0	0	0	0	0	0	0	0	0	0	0	30,000	30,000	30,000
330 Pension-Old Assistance	3,491,000	3,749,437	0	13,844	0	0	0	0	0	0	0	0	0	3,491,000	3,491,000	3,491,000
331 DMRS	798,470	788,470	0	0	0	0	0	0	0	0	0	0	0	798,470	798,470	798,470
339 Workman's Comp	1,100,000	177,889	177,889	177,889	177,889	177,889	177,889	177,889	177,889	177,889	177,889	177,889	177,889	1,100,000	1,100,000	1,100,000
339 Employer's Share	43,294,433	0	1,548,321	3,221,887	288,418	3,374,015	3,374,015	3,374,015	3,374,015	3,374,015	3,374,015	3,374,015	3,374,015	43,294,433	43,294,433	43,294,433
321 Instructional Service	3,029,846	70,000	148,000	289,887	527,723	252,777	453,300	309,844	178,733	233,000	321,408	239,679	323,888	3,029,846	3,029,846	3,029,846
322 Instr Prog Instrv Bus	100,000	13,200	0	30,000	19,000	1,857	23,234	11,000	2,500	12,200	10,311	25,217	87,347	288,000	100,000	288,000
323 Plant Bus	4,116,372	71,673	229,000	698,837	477,888	201,884	488,834	412,828	332,035	308,118	378,363	523,260	697,360	4,116,372	4,116,372	4,116,372
324 Legal Services	400,000	0	0	0	0	0	0	0	0	0	0	0	0	400,000	400,000	400,000
325 Other Prof & Tech Inv	245,877	0	0	0	0	0	0	0	0	0	0	0	0	245,877	245,877	245,877
325 Professional/Technical	6,534,794	87,573	307,000	1,142,220	1,884,688	644,874	1,444,430	1,042,331	817,251	702,348	878,288	1,123,983	1,242,418	6,534,794	6,534,794	6,534,794

71



	Budget	July	August	September	October	November	December	January	February	March	April	May	June	Total	Budget	Variance
		0	0	0	0	0	0	0	0	0	0	0	0	0		
411 Electricity non-heat	3,285,221	1,381,380	380,500	163,757	291,765	323,640	187,570	320,411	370,070	500,070	480,800	420,700	450,000	3,327,040	5,283,221	184,720
412 Gas non-heat	800,000	(8,267)	8,000	8,000	4,200	0	7,300	12,414	15,270	14,211	8,500	9,000	19,100	102,916	800,000	84
413 Water	220,700	5,117	10,000	11,000	3,200	0	0	20,400	12,000	12,000	10,000	10,000	10,000	222,700	220,700	2,000
420 Repair Maint & Cleaning	1,179,341	87,047	130,140	204,000	215,134	61,004	228,000	171,400	100,700	157,070	120,000	77,270	61,270	1,203,470	1,179,341	24,129
440 Assets	248,200	40,000	0	700	0	0	72,800	3,200	11,000	0	0	0	0	243,000	248,200	5,200
450 Construction Inv.	175,000	0	3,042	41,000	1,000	1,000	1,000	7,401	0	0	0	0	0	53,443	175,000	121,557
480 Grants & Donations	0	1,070	11,711	20,700	11,272	10,000	10,000	3,000	0	0	0	0	0	56,753	0	56,753
490 Property Services	1,314,700	(18,100)	450,377	434,861	541,146	384,000	361,000	381,720	420,000	300,000	200,000	200,000	400,000	3,000,000	1,314,700	1,685,300
510 Pupil Trans. Regular	14,930,700	13,330	13,030	480,070	317,000	620,426	2,020,470	2,340,000	277,010	2,010,000	2,000,000	1,400,000	1,400,000	14,731,000	14,930,700	199,700
511 Pupil Trans. Pkdg Fee	120,000	(2,000)	0	13,200	2,000	7,470	27,270	0	0	0	0	0	0	50,940	120,000	69,060
520 Insurance - Risk Mgmt Fund	1,102,070	60,000	60,000	58,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	1,102,070	1,102,070	0
530 Telephone	300,000	42,470	300	34,700	41,000	1,000	13,000	13,000	0	0	0	0	0	1,102,070	300,000	802,070
531 Postage	171,000	1,000	470	1,000	25,200	0	0	0	0	0	0	0	0	177,670	171,000	6,670
540 Advertising	42,000	1,000	0	0	1,000	0	0	0	0	0	0	0	0	44,000	42,000	2,000
541 Accounting/Station	22,000	0	0	0	0	0	0	0	0	0	0	0	0	22,000	22,000	0
550 Printing Expenses	690,000	72,400	111,000	10,000	22,100	142,000	30,000	30,000	31,000	100,000	100,000	100,000	100,000	1,102,070	690,000	412,070
560 Travel	600,000	10,110	1,200,000	191,000	7,400	0	0	0	0	0	0	0	0	1,998,510	600,000	1,398,510
580 Professional Development	100,000	0	0	0	0	0	0	0	0	0	0	0	0	100,000	100,000	0
581 Materials Travel	15,414	0	0	0	0	0	0	0	0	0	0	0	0	15,414	15,414	0
590 Other Purchased Inv	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
591 Other Services	37,100,000	3,100,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	37,100,000	37,100,000	0
611 Instructional Supplies	1,774,300	48,042	154,740	174,070	163,000	85,200	100,000	94,200	71,000	84,000	80,000	140,000	140,000	1,774,300	1,774,300	0
612 Maintenance Supplies	340,200	8,000	174,000	30,100	10,000	8,000	3,100	17,000	0	0	0	0	0	572,400	340,200	232,200
621 Gas Heat	1,282,000	(54,000)	60,770	(8,000)	81,000	64,274	67,000	137,000	100,000	240,000	100,000	100,000	100,000	1,400,000	1,282,000	118,000
624 Oil Heat	20,000	0	0	0	0	0	0	0	0	0	0	0	0	20,000	20,000	0
626 Gasoline	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
628 Bus Fuel	1,400,000	0	30,270	40,000	60,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,400,000	1,400,000	0
641 Textbooks/Activities	274,000	2,700	17,121	60,200	41,000	7,200	1,000	3,200	4,200	10,200	14,000	12,000	10,000	274,000	274,000	0
642 Library Books/Periodicals	53,000	2,700	1,000	8,000	7,200	1,000	3,200	4,200	4,200	4,200	4,000	4,000	4,000	53,000	53,000	0
643 Film and AV Materials	324,775	200,000	94,000	6,100	10,000	0	0	0	0	0	0	0	0	624,875	324,775	300,100
650 Other Supplies	114,000	113,000	34,000	14,100	0	0	11,000	0	0	0	0	0	0	262,100	114,000	148,100
651 Other Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
652 Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
730 Equipment Instruction	230,000	0	0	40,000	40,000	11,200	34,000	70,000	20,000	4,000	11,000	10,000	12,000	227,000	230,000	3,000
735 Equipment Non-Instructional	111,470	1,700	10,000	0	0	0	0	0	0	0	0	0	0	123,170	111,470	11,700
739 Equipment	347,000	1,700	10,000	0	0	0	0	0	0	0	0	0	0	359,700	347,000	12,700
800 Data and Fees	100,000	40,000	1,000	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	100,000	100,000	0
800 Data and Fees	100,000	40,000	1,000	10,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	100,000	100,000	0
0001 General Fund	14,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	14,100,000	14,100,000	0

17

Standard Public Schools  
Health Insurance Account  
2014-2015  
Detail of Charges/Revenues to Fund 022 & Acct 024

Acct No	Description	July	August	September	October	November	December	January	February	March	April Proj	May Proj	June Proj	Total Proj
934-0342-0202	BOE Medical Claims	2,135,537	2,854,370	2,184,588	2,891,840	2,057,744	2,003,334	2,202,220	2,555,035	1,984,743	2,847,000	2,728,400	3,254,301	29,780,027
934-0342-0203	BOE Dental Claims	161,000	183,750	100,377	128,327	140,155	131,234	153,882	158,110	154,802	150,000	154,800	187,243	1,708,648
934-0342-0204	BOE Prescription Drugs	241,753	317,184	713,341	400,100	606,220	656,801	243,920	432,078	508,685	340,000	431,800	576,660	5,292,561
934-0342-0205	BOE Admin Fees	442,148	182,443	68,306	68,823	88,201	68,082	69,886	68,912	68,915	68,100	68,100	68,100	1,314,806
934-0342-0206	BOE Stop Loss	61,852	92,151	82,091	93,489	93,089	82,830	82,530	82,740	82,740	82,940	82,940	82,940	1,112,758
934-0342-0207	BOE Life & LTD Ins.	23,688	23,302	49,604	23,302	0	68,004	23,302	23,302	23,302	23,302	23,302	23,302	305,232
934-0342-0208	BOE Misc Premiums	2,892	0	4,183	2,002	2,082	2,144	2,144	1,286	1,718	2,100	2,100	2,100	23,899
934-0342-0209	BOE Miscellaneous	(8,000)	12,386	6,150	8,244	10,288	13,447	13,450	23,845	17,822	14,300	7,800	26,000	158,950
934-0342-0210	BOE City Charge Back	504,282	504,282	504,282	504,282	504,282	504,282	504,282	504,282	504,282	504,282	504,282	504,282	6,051,147
<b>Total Expenditures</b>		<b>3,917,194</b>	<b>4,140,884</b>	<b>3,762,710</b>	<b>3,821,078</b>	<b>3,491,541</b>	<b>3,831,727</b>	<b>3,288,344</b>	<b>3,889,578</b>	<b>3,137,228</b>	<b>3,844,104</b>	<b>4,814,884</b>	<b>4,785,880</b>	<b>45,869,719</b>
933-0107-341-0202	BOE Health Ins Contribution	0	0	0	0	0	0	0	0	0	0	0	0	0
933-0107-341-0203	BOE PCS Empl Deductions	(888)	(5,222)	(683,389)	(1,001,332)	(688,333)	(878,781)	(873,204)	(878,727)	(2,993)	(1,871,000)	(870,000)	(337,000)	(7,046,985)
933-0107-341-0204	BOE Refund Payments	(83,728)	(94,368)	(104,120)	(102,878)	(104,372)	(100,383)	(103,234)	(91,888)	(93,481)	(101,000)	(101,000)	(85,000)	(1,184,631)
933-0107-341-0205	BOE Yrly Retirement Board	0	0	0	(87,870)	0	0	(89,263)	0	0	(88,000)	0	(87,000)	(351,305)
933-0107-341-0206	BOE Grants	(208,801)	(208,801)	(208,801)	(208,801)	(208,801)	(208,801)	(208,801)	(208,801)	(208,801)	(208,801)	(208,801)	(208,801)	(2,483,571)
<b>Total Revenue</b>		<b>(301,678)</b>	<b>(288,356)</b>	<b>(276,477)</b>	<b>(1,358,345)</b>	<b>(979,002)</b>	<b>(922,135)</b>	<b>(1,072,064)</b>	<b>(974,788)</b>	<b>(308,616)</b>	<b>(2,388,801)</b>	<b>(877,801)</b>	<b>(725,801)</b>	<b>(11,085,552)</b>
<b>Account Balance</b>		<b>3,615,516</b>	<b>3,852,528</b>	<b>2,765,313</b>	<b>3,462,733</b>	<b>2,511,470</b>	<b>2,909,592</b>	<b>2,216,280</b>	<b>2,914,790</b>	<b>2,828,612</b>	<b>1,455,303</b>	<b>3,937,083</b>	<b>3,060,079</b>	<b>34,784,167</b>
<b>Letest Budget Variance</b>														
<b>Total Monthly Members:</b>														
<b>Total Monthly Employees:</b>														
ASO Fee (per eo, per mth)	18.00	67,570	68,476	68,303	69,825	69,201	68,082	68,838	68,912	68,935	69,180	69,100	68,100	826,487
Stop Loss Premium	18.43	91,852	92,151	92,091	93,489	93,089	82,830	82,530	82,740	82,740	82,940	82,940	82,940	1,112,777
Network Access Fee	25% of network savings	374,572	113,987	0	0	0	0	0	0	0	0	0	0	488,536
<b>TOTAL ADMIN FEES</b>		<b>834,910</b>	<b>274,614</b>	<b>168,394</b>	<b>163,314</b>	<b>162,290</b>	<b>161,801</b>	<b>161,878</b>	<b>161,652</b>	<b>161,894</b>	<b>162,040</b>	<b>162,040</b>	<b>162,040</b>	<b>2,427,748</b>

18