# **Stamford Golf Authority**

Financial Report (Compiled) Ten Months Ended October 31, 2016

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**RSM US LLP** 

#### **Independent Accountant's Compilation Report**

To the Commissioners of Stamford Golf Authority Stamford, Connecticut

We have compiled the accompanying statements of financial position of Stamford Golf Authority as of October 31, 2016 and 2015, and the related statements of activities (3) and cash flows for the one month and ten months then ended. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or provide any assurance about whether the financial statements are in accordance with accounting principles generally accepted in the United States of America.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the compilations in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

Management has elected to omit substantially all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Company's financial position, results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.

RSM US LLP

Stamford, Connecticut November 11, 2016

## **Stamford Golf Authority**

#### Statements of Financial Position October 31, 2016 and 2015

		2016	 2015
Assets			
Current assets:			
Certificates of deposit	\$	351,787	\$ 250,120
ATM		14,160	10,000
First County		387,720	571,279
Petty cash		1,400	1,400
Total cash		755,067	832,799
(Memo - cash board restricted)		287,797	 287,797
Prepaid expenses and other assets		54,170	29,124
Total other current assets	_	54,170	 29,124
Total current assets		809,237	861,923
Facility improvements and equipment:			
Fixed assets		11,574,785	11,520,088
Accumulated depreciation		(6,700,199)	 (6,209,350)
Net facility improvements and equipment		4,874,586	5,310,738
Total assets	\$	5,683,823	\$ 6,172,661
Liabilities and Net Assets			
Current liabilities:			
Accounts payable and accrued expenses	\$	236,332	\$ 229,051
First County loan		171,251	163,197
Leases payable		55,389	69,508
Total current liabilities		462,972	461,756
Long term liabilities:			
Leases payable		206,590	261,017
First County loan		2,535,065	2,716,083
Total long term liabilities		2,741,655	2,977,100
Total liabilities		3,204,627	3,438,856
Net assets:			
Net assets - January 1		2,481,737	2,563,985
Current period net income		(2,541)	169,820
Total net assets		2,479,196	2,733,805
Total liabilities and net assets	\$	5,683,823	\$ 6,172,661

**Stamford Golf Authority** 

Statements of Activities For One Month and Ten Months Ended October 31, 2016 and 2015

		Ç	urrent Month	ı		1	Year-to-Date		
	This Yea	ır	Last Year		/ariance	This Year	Last Year		Variance
Revenues	-								<u></u>
Golf fees	\$ 113,8		125,234	\$	(11,347)	\$ 1,354,990	\$ 1,342,725	S	12,265
Tournaments - golf	16,0		10,888		5,134	141,882	146,463		(4,581)
Tournaments - cart rental	6,7		4,307		2,488	50,254	48,424		1,830
Cart rentals	29,7	35	32,308		(2,573)	342,020	341,436		584
Golf permits		80	(11,755)		12,335	82,650	77,432		5,218
Driving range	52,9		50,683		2,276	809,157	794,920		14,237
Rental income	(1,6	63)	18,223		(19,886)	113,180	142,140		(28,960)
Interest and dividend income	1	28	4		124	1,461	363		1,098
Miscellaneous income	5,1	11	6.102		(991)	56,944	54,856		2,088
Total revenues	223,5	54	235,994		(12,440)	2,952,538	2,948,759		3,779
Expenses:									
Admin - full time	18.4	53	14,978		3,475	212,229	210,961		1,268
Admin - overtime	10,11	-	14,070		0,470	212,223	210,301		1,200
Admin - seasonal	17.3	- 73	20.726		(3,353)	174,947	154,249		20,698
Driving range - seasonal	9,9		9,937						
Driving range - seasonal  Driving range - overtime	2.0				(33)	127,168	130,699		(3,531)
	2.7		855		1,176	10,836	6,169		4,667
Maint full time	36,7		28,247		8,516	372,388	380,976		(8,588)
Maint overtime	7,2		4,864		2,362	49,688	40,025		9,663
Maint seasonal	24,2	15	20,712		3,503	176,221	152,866		23,355
Accrued salaries		-	-		_	-	(9,899)		9,899
Accrued vacation		-	-		-	-	-		-
Security		-	•		-	-	•		-
Subtotal - salaries	115,9		100,319		15,646	1,123,477	1,066,046		57,431
Hospitalization	9,0	23	9,494		(471)	98,071	94,192		3,879
Payroll taxes	10,9	91	8,293		2,698	114,401	112,067		2,334
Irrigation system maint	6,3	60	942		5,418	22,408	17,788		4,620
Seed, fert, & chemicals	1	41	12.973		(12,832)	206,130	162,141		43,989
Grounds maintenance	5,3		2,985		2,412	56,777	44,370		12,407
Greens maintenance	0,0	-	3,994		(3,994)	9,136	10,563		(1,427)
Tree maintenance		_	0,054		(0,004)	3,599	2,994		605
Equipment maintenance	10.3	-	17,921		(7,552)	65,078	•		
Building maintenance	2,9						62,209		2,869
			2,229		685	52,291	46,143		6,148
Utilities	10,1		8,222		1,887	85,958	75,281		10,677
Water		22	4,553		(4,531)	15,486	22,989		(7,503)
Security	1,5		1,351		163	9,519	10,115		(596)
Gasoline		72	3,063		(2,391)	11,772	35,165		(23,393)
Insurance	(24,4	55)	11,458		(35,913)	117,251	114,583		2,668
Rent - City of Stamford	28,2	17	27,700		517	282,167	276,134		6,033
Pension expense/consultants	2,7	22	3,241		(519)	27,961	28,035		(74)
Operating supplies	1,2	85	1,446		(161)	21,665	20,576		1,089
Driving range supplies	•	-				30,165	28,623		1,542
Cart maintenance	1,6	58	44		1,614	13,850	4,781		9,069
Misc office expense	2,1		2,211		(109)	19,401	20,215		(814)
Теlерhоле	•	85	1,753		(868)	12,499	16,658		
Data processing	_	30	819		` . <u></u> !				(4,159)
Credit card fees	3,9		4,542		(89)	8,040	6,810		1,230
Accounting and legal					(639)	33,634	32,886		748
3 - 3	3,7	/5	1,638		2,137	40,488	35,806		4,682
Training & education		-	85		(85)	1,455	1,340		115
Contingency	4	76	-		476	11,531	•		11,531
Over/short		•	•		-	323	(22)		345
Total expenses	194,7	75	231,276		(36,501)	2,494,533	2,348,488		146,045
Net income (loss) before									
depreciation and interest	28,7	79	4,718		24,061	458,005	600,271		(142,266)
		4.5			,=:				
Interest expense	8,2		8,736		(518)	85,546	97,118		(11,572)
Depreciation	37,5	00	33,333		4,167	375,000	333,333		41,667
Net income (loss)	\$ (16,9	39) \$	(37,351)	\$	20,412	\$ (2,541)	\$ 169,820	\$	(172,361)

**Stamford Golf Authority** 

Statements of Activities
For One Month and Ten Months Ended October 31, 2016 and 2015

	Current Month			Year-to-Date				
	This Year	%	Last Year	%	This Year	%	Last Year	%
Revenues:								
Golf fees	\$ 113,887	50.9%	\$ 125,234	53,1%	\$ 1,354,990	45.9%	\$ 1,342,725	45.5%
Tournaments - golf	16,022	7.2%	10,888	4.6%	141,882	4.8%	146,463	5.0%
Tournaments - cart rental	6,795	3.0%	4,307	1.8%	50,254	1.7%	48,424	1.6%
Cart rentals	29,735	13.3%	32,308	13.7%	342,020	11.6%	341,436	11.6%
Golf permits	580	0.3%	(11,755)	-5.0%	82,650	2.8%	77,432	2.6%
Driving range	52,959	23.7%	50,683	21.5%	809,157	27.4%	794,920	27.0%
Rental income	(1,663)	-0.7%	18,223	7.7%	113,180	3.8%	142,140	4.8%
Interest and dividend income	128	0.1%	4	0.0%	1,461	0.0%	363	0.0%
Miscellaneous income	5,111	2.3%	6,102	2.6%	56,944	1.9%	54,856	1.9%
Total revenues	223,554	100.0%	235,994	100.0%	2,952,538	100.0%	2,948,759	100.0%
Evappese								
Expenses: Admin - full time	40.453	0.20/	44.070	0.007	040.000	7.00/	040.004	7 501
Admin - roll time	18,453	8.3%	14,978	6.3%	212,229	7.2%	210,961	7.2%
	47 979	0.0%	00 700	0.0%	474.047	0.0%	454.040	0.0%
Admin - seasonal	17,373	7.8%	20,726	8.8%	174,947	5.9%	154,249	5.2%
Driving range - seasonal	9,904	4.4%	9,937	4.2%	127,168	4.3%	130,699	4.4%
Driving range - overtime	2,031	0.9%	855	0.4%	10,836	0.4%	6,169	0.2%
Maint full time	36,763	16.4%	28,247	12.0%	372,388	12.6%	380,976	12.9%
Maint overtime	7,226	3.2%	4,864	2.1%	49,688	1.7%	40,025	1.4%
Maint seasonal	24,215	10.8%	20,712	8.8%	176,221	6.0%	152,866	5.2%
Accrued salaries	-	0.0%	•	0.0%	•	0.0%	(9,899)	-0.3%
Accrued vacation	-	0.0%	•	0.0%	-	0.0%	•	0.0%
Security		0.0%	•	0.0%	•	0.0%		0.0%
Subtotal - salaries	115,965	51.9%	100,319	42.5%	1,123,477	38.1%	1,066,046	36.2%
Hospitalization	9,023	4.0%	9,494	4.0%	98,071	3.3%	94,192	3.2%
Payroll taxes	10,991	4.9%	8,293	3.5%	114,401	3.9%	112,067	3.8%
Irrigation system maint	6,360	2.8%	942	0.4%	22,408	0.8%	17,788	0.6%
Seed, fert. & chemicals	141	0.1%	12,973	5.5%	206,130	7.0%	162,141	5.5%
Grounds maintenance	5,397	2.4%	2,985	1.3%	56,777	1.9%	44,370	1.5%
Greens maintenance	•	0.0%	3,994	1.7%	9,136	0.3%	10,563	0.4%
Tree maintenance		0.0%	0,001	0.0%	3,599	0.1%	2,994	0.1%
Equipment maintenance	10,369	4.6%	17,921	7.6%	65,078	2.2%	62,209	2.1%
Building maintenance	2,914	1.3%	2,229	0.9%	52,291	1.8%	46,143	1.6%
Utilities	10,109	4.5%	8,222	3.5%	85,958	2.9%		
Water	22	0.0%	4,553	1.9%			75,281	2.6%
Security	1,514	0.7%			15,486	0.5%	22,989	0.8%
Gasoline	•		1,351	0.6%	9,519	0.3%	10,115	0.3%
	672	0.3%	3,063	1.3%	11,772	0.4%	35,165	1.2%
Insurance	(24,455)	-10.9%	11,458	4.9%	117,251	4.0%	114,583	3,9%
Rent - City of Stamford	28,217	12.6%	27,700	11.7%	282,167	9.6%	276,134	9.4%
Pension expense/consultants	2,722	1.2%	3,241	1.4%	27,961	0.9%	28,035	1.0%
Operating supplies	1,285	0.6%	1,446	0.6%	21,665	0.7%	20,576	0.7%
Driving range supplies	-	0.0%	-	0.0%	30,165	1.0%	28,623	1.0%
Cart maintenance	1,658	0.7%	44	0.0%	13,850	0.5%	4,781	0.2%
Misc office expense	2,102	0.9%	2,211	0.9%	19,401	0.7%	20,215	0.7%
Telephone	885	0.4%	1,753	0.7%	12,499	0.4%	16,658	0.6%
Data processing	730	0.3%	819	0.3%	8,040	0.3%	6,810	0.2%
Credit card fees	3,903	1.7%	4,542	1.9%	33,634	1.1%	32,886	1.1%
Accounting and legal	3,775	1.7%	1,638	0.7%	40,488	1.1%	35,806	1.1%
Training & education	3,773	0.0%	85	0.0%	1,455	0.0%		
Contingency	476	0.0%	65	0.0%			1,340	0.0%
Over/short			•		11,531	0.4%	(0.0)	0.0%
		0.0%		0.0%	323	0.0%	(22)	0.0%
Total expenses	194,775	87.1%	231,276	98.0%	2,494,533	84.5%	2,348,488	79.6%
Net income (loss) before								
depreciation and interest	28,779		4,718		458,005		600,271	
•					•		•	
Interest expense	8,218		8,736		85,546		97,118	
Depreciation	37,500		33,333		375,000		333,333	
Net income (loss)	\$ (16,939)		\$ (37,351)		\$ (2,541)		\$ 169,820	

**Stamford Golf Authority** 

Statements of Activities
For One Month and Ten Months Ended October 31, 2016 and 2015

		Current Month		I		
	Actual	Budget	Variance	Actual	Year-to-Date Budget	Variance
Revenues:	_					
Golf fees	\$ 113,887	\$ 121,826	\$ (7,939)	\$ 1,354,990	\$ 1,306,190	\$ 48,800
Tournaments - golf	16,022	11,112	4,910	141,882	149,479	(7,597)
Tournaments - cart rental	6,795	4,492	2,303	50,254	50,500	(246)
Cart rentals	29,735	31,258	(1,523)	342,020	330,344	11,676
Golf permits	580	(8,900)	9,480	82,650	58,625	24,025
Driving range	52,959	53,008	(49)	809,157	831,392	(22,235)
Rental income	(1,663)	18,483	(20,146)	113,180	140,200	(27,020)
Interest and dividend income	128	4	124	1,461	386	1,075
Miscellaneous income	5,111	5,296	(185)	56,944	46,306	10,638
Total revenues	223,554	236,579	(13,025)	2,952,538	2,913,422	39,116
Expenses:						
Admin - full time	18,453	15,011	3,442	212,229	209,686	2,543
Admin - overtime	10,455	13,011	5,442	212,225	209,000	2,343
Admin - seasonal	17,373	21,327	(3,954)	174,947	156,423	10 524
						18,524
Driving range - seasonal	9,904	10,610	(706)	127,168	139,012	(11,844)
Driving range - overtime	2,031	-	2,031	10,836	-	10,836
Maint full time	36,763	28,931	7,832	372,388	386,842	(14,454)
Maint overtime	7,226	5,068	2,158	49,688	41,683	8,005
Maint seasonal	24,215	20,335	3,880	176,221	148,207	28,014
Accrued salaries	•	-	-	-	•	-
Accrued vacation	•	-	-	-	-	•
Security			•	-		•
Subtotal - salaries	115,965	101,282	14,683	1,123,477	1,081,853	41,624
Hospitalization	9,023	9,917	(894)	98,071	99,167	(1,096)
Payroll taxes	10,991	8,535	2,456	114,401	115,093	(692)
Irrigation system maint	6,360	737	5,623	22,408	13,921	8,487
Seed, fert. & chemicals	141	14,593	(14,452)	206,130	182,385	23,745
Grounds maintenance	5,397	4,125	1,272	56,777	41,250	15,527
Greens maintenance	0,007	1,283	(1,283)	9,136	12,833	(3,697)
Tree maintenance	_	1,200	(1,200)	3,599	2,000	1,599
Equipment maintenance	10,369	17,597	(7,228)	65,078	•	
, ,					61,086	3,992
Building maintenance	2,914	3,992	(1,078)	52,291	39,917	12,374
Utilities	10,109	7,917	2,192	85,958	79,167	6,791
Water	22	4,018	(3,996)	15,486	20,290	(4,804)
Security	1,514	850	664	9,519	8,500	1,019
Gasoline	672	3,679	(3,007)	11,772	28,043	(16,271)
Ілѕигансе	(24,455)	11,458	(35,913)	117,251	114,583	2,668
Rent - City of Stamford	28,217	28,217	0	282,167	282,167	0
Pension expense/consultants	2,722	3,360	(638)	27,961	29,067	(1,106)
Operating supplies	1,285	1,575	(290)	21,665	15,750	5,915
Driving range supplies				30,165	25,999	4,166
Cart maintenance	1,658	364	1,294	13,850	5,273	8,577
Misc office expense	2,102	1,978	124	19,401	18,086	1,315
Telephone	885	1,569	(684)	12,499	14,909	(2,410)
Data processing	730	788				
			(58)	8,040	6,556	1,484
Credit card fees	3,903	4,183	(280)	33,634	30,287	3,347
Accounting and legal	3,775	3,333	442	40,488	33,333	7,155
Training & education		91	(91)	1,455	1,437	18
Contingency	476	2,083	(1,607)	11,531	20,833	(9,302)
Over/short		•		323	•	323
Total expenses	194,775	237,524	(42,749)	2,494,533	2,383,785	110,748
Net income (loss) before						
depreciation and interest	28,779	(945)	29,724	458,005	529,637	(71,632)
Interest expense	8,218	8,750	(532)	85,546	87,500	(1,954)
Depreciation	37,500	37,500	•	375,000	375,000	-
Net income (loss)	\$ (16,939)	\$ (47,195)	\$ 30,256	\$ (2,541)	\$ 67,137	<b>\$</b> (69,678)

### Statements of Cash Flows For Ten Months Ended October 31, 2016 and 2015

	2016	2015
Cash flows from operating activities:		
Net (loss) income	\$ (2,541) \$	169,820
Adjustments to reconcile net (loss) income to net cash provided by operating activities:		
Depreciation	375,000	333,334
Change in prepaid expenses and other assets	(3,870)	40,008
Change in accounts payable and accrued expenses	 33,874	76,099
Net cash provided by operating activities	 402,463	619,261
Cash flows from investing activities: Capital expenditures Net cash used in investing activities	(60,552) (60,552)	(37,000)
Cash flows from financing activities:		
Bank loan - principal payments	(144,575)	(137,046)
Equipment / irrigation capital lease payable - payments	 (66,234)	(73,044)
Net cash used in financing activities	 (210,809)	(210,090)
Net increase in cash and cash equivalents	131,102	372,171
Cash and cash equivalents:		
Beginning of period	 623,965	460,628
End of period	\$ 755,067 \$	832,799